

2007



**Biennial
Report of
Fiscal and
Operational
Responsibility**

INDIANA NATIONAL GUARD



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This combined annual report for Federal Fiscal Years 2007 (1 October 2006 through 30 September 2007) and 2008 (1 October 2007 through 30 September 2008) is prepared to satisfy the following statutes within the Indiana Code concerning the Military Department of Indiana:

IC 10-2-2-7(d). Adjutant General; duties. The adjutant-general shall issue to each commissioned officer and headquarters one (1) copy...of such annual reports concerning the militia as the governor may direct.

IC 10-2-2-21. Armories; accounts and reports. The state armory board shall make a report annually of the proceedings incident to the location and management of such armories, respectively, also a detailed account of disbursements, which shall be filed in the office of the auditor of state, and a copy furnished the adjutant general's department.

Questions or comments concerning this publication should be addressed to:
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ADJUTANT GENERAL'S MESSAGE



INDIANA
JOINT FORCES HEADQUARTERS
NATIONAL GUARD
2002 SOUTH HOLT ROAD
INDIANAPOLIS, INDIANA 46241-4839



Office of the Adjutant General

28 April 2009

Dear Governor Daniels,

On behalf of The Adjutant General's Office representing over 14,500 men and women of the Indiana National Guard, it is an honor to submit this annual report for fiscal years 2007 and 2008. The past two years have been filled with multiple mobilizations, intense training, and domestic emergency response.

During this time, the Indiana National Guard deployed 4,749 soldiers from 45 Army units, and 773 airmen from 33 Air units, worldwide. In 2008, the Indiana National Guard deployed more soldiers than any other state in the nation; however, not all of our soldiers returned from their combat missions. It is with deep regret that I must report the loss of six Indiana National Guard soldiers in support of the Global War on Terror. These Hoosiers were: Staff Sgt. Bradley King, 28, Marion IN; Sgt. Gerald Cassidy, 32, Westfield, IN; Sgt. Joseph Ford, 23, New Albany, IN; Staff Sgt. Brian Miller, 37, Pendleton, IN; Spec. Jonathan Menke, 22, Madison, IN; and Sgt. Gary Henry, 34, Indianapolis, IN.

During the historic deployments, the Indiana National Guard assisted sister agencies and fellow Hoosiers, responding to floods, tornados, ice and snow. In June 2008, we mobilized over 1,300 soldiers and airmen throughout Indiana due to record flooding. Even with 4,000 warriors deployed overseas, the Indiana National Guard successfully met every Homeland mission, and remained prepared to respond to additional needs.

Camp Atterbury Joint Maneuver Training Center mobilized and demobilized in excess of 36,000 service members. The Army named Camp Atterbury as one of its six permanent mobilization platforms; one of only two Reserve Component-operated facilities in the nation. The Muscatatuck Urban Training Center continues to grow exponentially. Its programs now train personnel from Departments of State, Homeland Security, and Defense, as well as civilian reconstruction and assistance teams. Camp Atterbury and Muscatatuck Center receive national attention for excellence and opportunity.

The Indiana Air Guard successfully transformed the 181st Fighter Wing into the 181st Intelligence Wing, conducting Distributed Ground Squadron missions. This cutting-edge capability makes the Wing an active contributor to our nation's defense. The 122nd Fighter Wing was nationally recognized with two awards for safety. The Air Force Outstanding Unit Award and the Flight Safety Award reflect achievement of national significance for 60,000 hours of accident-free flights in the F-16 Falcon.

We thank you, the Indiana General Assembly, and your cabinet for your ongoing support; and are deeply grateful for your sincere interest in the welfare of our soldiers, airmen and families. We are honored and stand READY to serve you, the communities, and the people of Indiana.

R. MARTIN UMBARGER
Major General, Indiana National Guard
The Adjutant General



The year 2007 was a hallmark year for the Indiana National Guard. It was a year of firsts, and biggest and bests. It was a year that brought the Indiana National Guard into the international spotlight.

Ardent Sentry/Vigilant Guard

For the first time, Indiana hosted the worldwide military exercise known as Ardent Sentry/Vigilant Guard. May is always a busy month in the Indianapolis area, but the fevered pitch of May 2007 is unequalled. Local first responders, military units, state agencies and federal agencies from 5 states came together to synthesize emergency planning for a man-made disaster of epic proportions - a nuclear bomb blast in a heavily populated urban environment.

This exercise, its magnitude and its story, was not just of local interest. Media from around the world clamored for spots in the calendar for interviews, photo sessions, briefings, video recordings, and aerial access to this ground-breaking scenario.

Hoosier Youth ChalleNGe Academy

The Indiana National Guard finalized logistical, financial, and facilities planning for the Hoosier Youth ChalleNGe Academy, bringing its grand opening to fruition in June. Governor Mitch Daniels, a vocal proponent of the program, was on hand to dedicate the facility near Camp Atterbury, along with Maj. Gen. R. Martin Umbarger and retired colonel Wayne Hill, the director of the program.

The inaugural class began on July 8, with 35 cadets graduating December 8. Indiana is proud of these dedicated staff and cadre as they lead young people into a successful and productive way of life.

Operation Jump Start

Soldiers and Airmen alike participated in this mission, initiated in May 2006 by the President of the United States to complement the efforts of the U.S. Customs and Border Protection agency.

In order to fully educate the media of Indiana and the employers of Indiana Guardsmen, the Indiana National Guard initiated a Boss Lift to the border areas to observe mission activities. Fourteen media representatives joined the 4-day event, finding that interview and face time with the Soldiers and Airmen had been built into the busy itinerary.

This highly successful media/employer venture netted the Indiana National Guard high marks from attendees and from Soldiers and Airmen who benefitted from the understanding and knowledge the event garnered.

Deployments and Redeployments

Homecomings and departures were staggered throughout the year as Indiana National Guard units prepared to deploy or redeploy from domestic and international missions.

Deployments

- Co C, 2-238th General Support Aviation - OIF - Shelbyville
- Co D, 2-238th General Support Aviation - OIF - Shelbyville
- 178th Finance Detachment - Kosovo Force - Lawrence
- 193rd MP Co - OIF - Elkhart
- Co F, 151st Anti-Armor Battalion - OIF - South Bend
- 219th Area Support Group - OEF - Edinburgh

Redeployments:

- 1538th Transportation Company - OIF - South Bend
- 1313th Engineer Company - OIF - Edinburgh
- HET Platoon, Co B, 38th MSB - OIF - Brazil
- 38th Division Support Command - OIF - Indianapolis
- 176th Finance Detachment - OIF - Ft. Ben Harrison
- 209th Maintenance Control Team - OIF -
- 219th Area Support Group - OEF - Edinburgh
- Co D, 638th Military Intelligence - OEF - Indianapolis
- 2-152 Infantry Battalion (Mechanized) - OIF - Marion

Early in 2007 The Adjutant General of the Indiana National Guard received a deployment alert for Operation Iraqi Freedom. The unit called up was the 76th Infantry Brigade Combat Team.

This momentous alert was significant in size alone, for not since World War II has Indiana seen a mobilization of this size. The 3400-person brigade, filled entirely with Soldiers of the Indiana Guard, began pre-mob training in May 2007.

Once again, the Indiana National Guard became the focus of state and national interest, for all 92 of the Indiana counties were impacted by this call to duty. A massive effort incorporating all levels of military staff began in earnest to bring the Soldiers of the 76th IBCT into fighting mettle, with every possible advantage provided them as they prepared for



deployment. The official send-off took place January 2, 2008, from the RCA Dome in Indianapolis.

State Family Programs

In a parallel effort, the State Family Programs office was augmented to supply information and support to the thousands of families affected by the deployment.

The director was tasked with improving the families' overall readiness. To do this effectively, 10 additional Family Assistance Specialists were hired (for a total of 14) throughout the state of Indiana to assist families in need of emotional, financial, educational and other support they may need. In addition, 7 Family Readiness Support Assistants were hired to provide administrative support and guidance while helping deploying and deployed units increase their Family Readiness Group productivity.

Military Family Life Consultants, Military OneSource, and Operation Military Kid representatives were added to the Family Programs team.

In total, staffing was increased by 26 personnel, and the enhanced flow of information and assistance began in earnest.

INARNG Career Center

In Remington a new career center was dedicated, opening its doors in October to Soldiers preparing for retirement, retention, and educational advancement. Situated in northwestern Indiana, it phased its opening to accommodate the 81st Troop Command, and prepared to open to other MACOMs in 2008.

The mission of the INARNG Career Center is to arm Indiana Soldiers and families with the knowledge needed to successfully extend in the INARNG, transition out of the INARNG, or retrain for civilian and military opportunities. The Career Center services are free to Soldiers in the Indiana Army National Guard

Camp Atterbury - Muscatatuck Center for Complex Operations

Camp Atterbury Joint Maneuver Training Center and Muscatatuck Urban Training Center joined forces under the banner of Camp Atterbury - Muscatatuck Center for Complex Operations, CAMCCO, renowned for the scope and variety of its offerings.

The vision is to provide the nation with the most realistic, fiscally responsible, contemporary urban operating environment possible in which to train joint, interagency, inter-government, multi-national, non-governmental teams in missions directed toward protecting the homeland and defending the peace, and to conduct research, development, testing and evaluation of technologies that support those missions.

Camp Atterbury

2007 was a very busy year for the Camp Atterbury Joint Maneuver Training Center, mobilizing over 8000 Soldiers for theatres in Iraq, Afghanistan and Kosovo and de-mobilizing over 5900 Soldiers as well. Since 2003, CAJMTTC has mobilized more than 43,000 Soldiers and de-mobilized more than 28,000.

One of the great partnerships CAJMTTC has is with the 205th Infantry Brigade, an active duty unit with First Army tasked with providing all training to Soldiers preparing to go to war or to peacekeeping missions. The 205th constantly sends its trainers and leaders into theatre and to various military schools to become fully trained in the latest techniques, tactics and procedures currently used overseas to combat insurgent activities.

Through the Operation Warrior Trainer Program, Soldiers returning from overseas duty can enlist for a one-year active duty tour to mentor fellow Soldiers who will be going overseas. This maintains a fresh, relative approach to training at CAJMTTC.

CAJMTTC made significant economic impact on both local and state-wide levels in 2007.

More than 70 million dollars was pumped into the local economy throughout 2006 and into 2007. This impact stems from CAJMTTC's innovative leadership working hand-in-hand with local, state and national businesses, governments and departments to further Indiana's growth and progress.

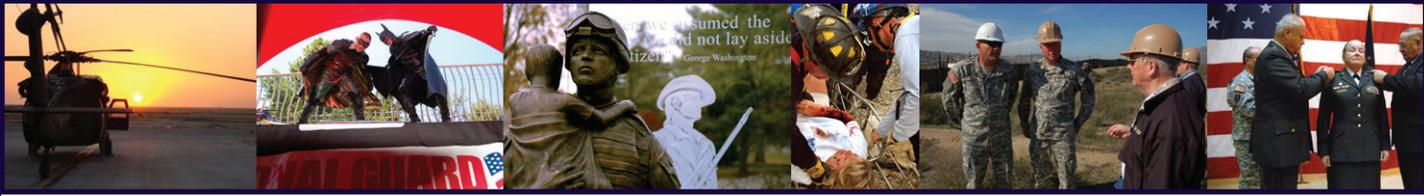
Muscatatuck Urban Training Center

Muscatatuck Urban Training Center ramped up to become one of the premier sites in the nation for scenario-specific training opportunities.

In March of 2007, Governor Daniels and Maj. Gen. R. Martin Umbarger announced the agreement between the Indiana National Guard and the Department of the Army to partner in the transformation of the Muscatatuck Urban Training Center into an advanced urban training facility for the Army.

The facility replicates a city environment, in which large and small Army units can prepare for operations in urban settings. Development of this facility will occur in two phases beginning this year and extending into 2012 when it is expected to reach full operational capability. During this period the Army will invest \$97.3M towards the operation and enhancement of the site. Plans call for the creation of a support staff made up of 272 full-time civilian and military personnel.

The official ribbon-cutting ceremony took place later in the year to much acclaim and media attention.



219th BfSB

The 219th Battlefield Surveillance Brigade received its activation order effective 1 September 2007. The Brigade stood at 80% manning and continued to recruit, train and equip personnel in preparation for federal recognition under the Indiana Army National Guard, effective 1 September 2008.

The 219th Battlefield Surveillance Brigade's headquarters is at the Camp Atterbury National Guard armory with a 174-man unit. This new brigade is one of only two of its kind in the National Guard and five in the Army. The units are designed to be employed to survey for intelligence on enemy forces and potential threats anywhere in the world.

Indiana's newest brigade has units in 16 cities throughout the state and is authorized 2,170 personnel. The 38th Infantry Division's Long Range Surveillance Detachment became one of the first 219th units activated when it moved to Seymour, Ind., and became Company C, 1-152 Infantry, in August 2007.

38th Infantry Division

The 38th Infantry Division (Cyclone) over the past year has transformed into a modular divisional unit. Our history is changing but our heritage remains forged.

Several units were deactivated, which includes the 138th Signal Battalion, 38th Division Artillery and the 139th Field Artillery Battalion. The divisional flag remains in Indiana with training oversight units in Ohio and Kentucky.

The locations of the Indiana National Guard units have also changed to meet the current structure. Three Divisional armories were closed: Attica, Kempton and Spencer.

The Cyclone Division participated in a divisional war fighter exercise with other units from around the country and became a test bed for new battlefield simulation technology.

More than 50 Soldiers deployed to Korea to support Ulchi Focus Lens, a joint exercise with the U.S Forces and Republic of Korea Military. Our numbers remain strong with over 3,600 Soldiers. The Division remains the largest major command in the state.

The 38th ID employed innovative means to increase its strength by having X-Box Halo events, which brought local high school student into our armories. Operation Cyclone Adventure provides high school students first hand experience in seeing and doing what Soldiers experience in training.

Of Significant Note

- A local organization commissioned and funded the Hoosier Patriot Memorial, a site dedicated to the men and women of the Indiana National Guard.

A bronze statue, sculpted from the likeness of a Guard member and titled "The Rescue", is the centerpiece of the memorial. This Monument is the first of its kind in the nation to honor a state National Guard's Soldiers and Airmen.

- Sergeant 1st Class Ricky J. Weber was elected by AUSA as the National Guard Recruiting and Retention NCO of the Year.
 - Sergeant Kevin Crist, a Fort Wayne National Guard Recruiter, was named the number one National Guard Recruiter in the nation for Fiscal Year 2007. To further bolster Indiana's continuing reputation as fertile ground for military volunteers, Sgt. 1st Class Jeremy Higgins, Huntington, Ind., was the fourth top recruiter in the nation.
 - Co D, 126th TAC was awarded the Quad A Army Fixed Wing Unit of the Year for 2007. Sponsored by Flight-Safety International, this National Award is presented "to the unit or detachment with fixed wing aircraft that has achieved the highest level of excellence in training, safety, logistics, operations and support during the awards period encompassing September 1, 2005 through August 31, 2006."
 - In December of 2007, the Adjutant General pinned stars on the shoulder of the first female General Officer in the Indiana National Guard. Brigadier General Margaret S. Washburn, currently serving as Assistant Adjutant General, began her military officer career in 1978 as Maintenance Officer, Headquarters and Headquarters Company, 738th Maintenance Battalion in Indianapolis.
- Washburn served in a variety of assignments throughout her career. These include Company Commander; Support Operations Officer; Plans and Operations Officer; Executive Officer for the 738th Maintenance Battalion; Commander 738th Maintenance Battalion; Commander 38th Division Support Command; Deputy USPFO Director of Operations, Headquarters State Area Command, Indianapolis; and Joint Forces Headquarters - Indiana, J-8.

2008 Retrospective



If 2007 was considered a hallmark year for the Indiana National Guard, 2008 followed on as a landmark year. It was a year that saw the largest deployment of Indiana Guardsmen since World War II to far-flung locations across the globe. But it was also a year that called upon Guard resources domestically, as Indiana was rocked more than once by natural disasters. Always ready . . . always there.

Deployments and Redeployments

The Indiana National Guard wasted little time making an impact on national security in 2008. More than 3,000 Soldiers of the 76th Infantry Brigade Combat Team reported to the RCA Dome for a departure ceremony on January 2 then immediately left for Ft. Stewart, Ga., for two months of pre-deployment training.

In addition to several previously deployed units and more that followed the 76th, 2008 marked the heaviest use of Indiana National Guard units since WW II. More than one fourth of the Indiana's Soldiers and Airmen actively supported counter insurgency operations in Iraq and other missions around the globe.

The operation tempo affected far more than those deployed as family, employers, neighbors and fellow Guardsmen responded with support for deploying units as well as one another.

Most significantly the 76th IBCT supported combat logistical convoy operations, logging thousands of missions and millions of miles across Iraq, operating in an area roughly the same land mass as that of Indiana. Guard Soldiers from across the state faced daily dangers on convoy routes, protecting supplies, transports and civilian contractors as part of a sustainment force.

Other Indiana Guard Soldiers, like the 38th MPs, worked side by side with Iraqi security forces, mentoring and training an emerging professional force, Iraq's best hope for a secure future. And still others worked with Iraqi leaders and business community to generate new economic opportunities as the country's financial capabilities continue to mature.

Deployments:

- 76th IBCT - OIF - Indianapolis
- A, 2-150 Field Artillery - OIF - Greencastle
- HHSB, 3-139 Field Artillery - OIF - Crawfordsville
- 1638th Transportation Co - OIF - Remington
- 1538th Transportation Co - OIF - Elkhart
- 38th MP Heavy Division - OIF - Danville
- 215th ASMC - OIF - Edinburgh

- Embedded Training Team 55 - OEF - Indianapolis
- Co D, 126th Aviation

Redeployments:

- Co C, 2-238th General Support Aviation - OIF - Shelbyville
- Co D, 2-238th General Support Aviation - OIF - Shelbyville
- 178th Finance Detachment - Kosovo Force - Lawrence
- 193rd MP Co - OIF - Elkhart
- Co F, 151st Anti-Armor Battalion - OIF - South Bend

Flooding

The Indiana National Guard sustained a long flood fight across the state.

February was a busy month for our Soldiers in parts of the state where large amounts of snow melted at an accelerated rate.

Members of the 38th Division's 638th Aviation Support Battalion made a rescue of a woman trapped in her home by rising waters in Wolcottville.

Sullivan County, Soldiers from the 113th Support Battalion and Headquarters and Headquarters Company, 1st Battalion, 151st Infantry Regiment, of the 76th Brigade held off rising waters of the Wabash River near Graysville, filling hundreds of sandbags.

The White County FEMA requested assistance from National Guard troops to help fill sandbags around homes in the Lake Shafer area.

Soldiers from the 1638th Transportation Company from Remington, and Detachment 1 from Gary, along with the 1538th Transportation Company from Elkhart, all came to assist in the efforts and filled about 9,000 sandbags by the end of the operation.

Major flooding resulted when more than six inches of rain dumped into the Wabash Valley on the evening of June 6 and well into the morning of June 7.



Guardsmen and equipment deployed to counties in southwestern Indiana, supporting local officials and working with county emergency management agencies.

Over 1,300 Airmen and Soldiers were activated to help build levee banks of the White and Wabash Rivers protecting towns, such as Columbus, along those rivers. In total, 26 counties were affected.

Civil Support

The 53rd Civil Support Team, a 22 member quick reaction force equipped and trained to respond to chemical, biological and nuclear threats continued to train extensively with civilian first responders.

The unit's training calendar included an exercise in Auburn, Ind., where the unit cleared an area suspected of biological contamination and an exercise in Speedway, Ind., where they responded to an equally challenging scenario.

The members of the unit are on call twenty-four hours a day, seven days a week and have four hours to respond to support local authorities. The unit trains extensively in threat detection, communications and command operations support.

Good Neighbors

The Indiana National Guard continued to reach out to communities throughout the state through generous donation of personal time and treasure, including a hat, glove and coat drive for school children, food drives for local food shelters, and support to Habitat for Humanity.

The Indiana National Guard also marked a dramatic response to the Youth Challenge Academy at Camp Atterbury Joint Maneuver Training Center where at-risk youth are given an alternative opportunity to complete secondary education as well as learn life skills essential for success in their adult lives.

Family Programs

The personnel at Family Programs were kept very busy in 2008, attending to the needs of the many families affected by the deployment of multiple Indiana units, including the 76th IBCT.

A special emphasis was placed on the children of the deployed Soldiers and Airmen. In addition to the annual Kids AT, an annual summer camp program for the children of Guard members, 2008 saw the following:

- Operation Military Kids was initiated by U.S. Army Child and Youth Services, working through the 4-H program and other volunteer organizations that connect with military youth, providing support through a network of community resources.

A collaborative, informational meeting to aid military children took place at the Hamilton County 4-H Fairgrounds in Noblesville, Ind., March 13. School administrators, military support groups and volunteers gathered to connect, discuss and learn about ways to assist children overcoming stresses, as a result of a family member's military deployment.

- Operation Voices and Love, a program initiated by the Jasper, Ind., Optimist Club and partnered by Old National Bank, provided children of deployed Soldiers with very special stuffed bears. These bears contained messages of love recorded by their mothers and fathers who deployed with the 1st Battalion, 151st Infantry Regiment of the 76th IBCT.
- The TAPS program was incorporated into the Indiana National Guard offerings this year to help support family members of fallen Guardsmen.

Tragedy Assistance Program for Survivors organization was founded 1994 by Bonnie Carroll, following the death of her husband, Brig. Gen. Tom Carroll, in an Army C-12 plane crash in 1992. Families representing 13 fallen Hoosiers met in downtown Indianapolis to share common, yet tragic, experiences. It was the first time TAPS held a seminar for Indiana National Guard family members, and it's planned to be an annual event.

- Children of deployed 76th Infantry Brigade Combat Team Soldiers participated in Operation Play Baseball. Ball games were played to raise money and baseball equipment to be sent to Iraq in the hopes of bringing baseball to Iraqi youth. The children were able to feel like they were helping their deployed parent by making a connection with the children of Iraq, according to program participants and organizers.

Muscatatuck Urban Training Center

MUTC has continued to grow and evolve. Those utilizing this facility have access to a 180-acre reservoir and urban infrastructure consisting of 68 major buildings including a school, hospital, dormitories, light industrial structures, single family type dwellings, a dining facility and administrative buildings totaling approximately 850,000 square feet of floor space. Additionally the training area includes an extensive underground utility tunnel system and over 9 miles of roads and streets.



Camp Atterbury

Camp Atterbury and all its resources remained committed and focused on processing Soldiers in their deployment training and processing.

Camp Atterbury is home to the Field Maintenance Shop 2 and the Unit Training Equipment Site. These units won first place, and first-runner-up respectively in the Army's National Maintenance Excellence Award competition.

38th Infantry Division

The Avengers of Bataan, 38th Infantry Division had an eventful year in 2008. In October, Maj. Gen. Tod Carmony assumed command of the Division from Maj. Gen. Richard Moorhead, who had served three years as the Division commander.

Citizen Soldiers of the division served the state of Indiana and the country by aiding in providing relief following natural disasters such as the flooding throughout Indiana, and Hurricane Gustav.

The 38th Infantry Division began incorporating the use of Army Battle Command Systems and Command Post of the Future software that provides situational awareness and collaborative tools to support executive-level decision making.

The system is a completely interactive three-dimensional map of the area of operation to which each section of the command will have access regardless of location in theatre.

Over 800 Division Soldiers were deployed in support of the Global War on Terrorism. The 38th Infantry Division is also preparing for upcoming deployments by attending Warfighter in Fort Leavenworth, Kan., where a complex computer system mimics the enemy in a simulated war. The training is utilized by many components of the military and addresses many of the issues Soldiers will be facing in a real world situation.

Soldiers Honored

Command Sgt. Maj. Gregory A. Rhoades was named the active duty 2008 Military Person of the Year by the American Legion. His wife, Jeannie, a Master Sergeant with the Indiana National Guard, received the award on his behalf. He was deployed at the time with the 76th IBCT in the position of Command Sergeant Major.

Chief Warrant Officer Jon Carrico was named the National Guard 2008 Military Person of the Year by the American Legion as well. He had served more than 41 years in the military, and has since retired.

New Facilities

- The new Gary Limited Army Aviation Support Facility has been under construction in these fiscal years, and will open in October. More detail contained under "Construction", page 18.
- The formal announcement for a new facility in Johnson County was made in July. This 166,000 sf armory will house Guard and Reserve units. The senior Guard unit, the 219th Battlefield Surveillance Brigade, will be moving from Camp Atterbury, as will other smaller units. Construction is scheduled to begin in August, 2009.

May Activities

The month of May is always fast-paced and chaotic due to the Indianapolis 500, and the Indiana Guard's participation in and coverage of it's many peripheral activities, such as:

- The Indianapolis 500;
- the Mini Marathon;
- the remote Mini at Joint Base Balad, Iraq;
- the Gold Star Mother's ceremony;
- the Memorial Service on the Circle;
- the 500 Festival Parade;
- the Senator Lugar breakfast and enlistment ceremony at the Indianapolis Motor Speedway;
- the Armed Forces Day banquet;
- Armed Forces Day display at the track;
- the Race fly-overs;
- the Crown Hill Memorial Day Service;
- 350 marchers and 80 riders in trucks on Race day; and
- Kid's Day on the Circle.

This year we also supported Race Day with our 38th ID rock band performing at the track, and providing speakers and coverage of the Blue Star Families Memorial Ceremony at O'Reilly Raceway Park.

2008 was unusual in that the National Guard sponsored an IndyCar. This generated Community Day at the track, Two-seater rides, and Pre-race Party at Stout Field. Panther Racing also entertained Soldiers and family members on race day at the Infield Training Unit and garage area, and the placement of the #4 car of the Indiana National Guard patch for the 76th IBCT.

Also initiated were Hero Cards, a joint effort with Panther Racing and the National Guard to couple stories of heroism with stories of racing lore. The cards were handed out in many promotional venues. The 2008 Hero Card featured Indiana National Guard Soldier, Wounded Warrior, and Purple Heart recipient, Staff Sgt. Patrick Shannon with Indy driver Vitor Meira.



122d Fighter Wing

The Indiana Air National Guard's 122d Fighter Wing, "Blacksnakes", is located at the Fort Wayne International Airport, Fort Wayne, Ind.

It's mission is to develop a world-class, community-based defense force. Col. Jeffrey A. Soldner, Wing Commander said, "As the Global War on Terrorism continues, the 122d continues to support the war effort in a variety of ways. We will keep doing the great job of flying the unit-assigned aircraft safely and professionally, and maintain all deployable personnel at the required skill level to carry out all assigned taskings."

Major Deployments and Exercises:

During FY07 the 122d FW had over 70 people deploy in support of Operation JUMP START, aiding in seizure of more than 450,000 pounds of illegal drugs and using Air Force specific technology to assist the US Border Patrol in apprehending numerous illegal aliens.

The 122d Fighter Wing deployed over 300 members to the 332d Air Expeditionary Wing in Balad, Iraq, on September 12, 2007, in support of Operation Iraqi Freedom. The unit deployed fighter pilots, maintenance personnel, and support personnel.

The Security Forces Squadron returned from a partial mobilization during in October, 2006, after more than eight months overseas. The squadron sent 11 members that were tasked with force protection/resource protection providing security for U.S. and NATO forces at Manas Air Base in support of Iraqi Freedom.

From February, 2007 to August, 2007 the SFS sent a 13-member squad to Kirkuk and from August, 2007 to arch, 2008 the SFS sent yet another 13 member squad to Manas Air Base, Kyrgyzstan. During both deployments the teams were responsible for providing personnel and resource protection and supporting global airlift capabilities.

Members of the 122d Fighter Wing Security Forces Squadron have deployed numerous times since 9-11, providing security to Air Force assets throughout the world.

In January, 2007, more than 20 members of the 122d Fighter Wing Medical Group deployed from Fort Wayne International Airport to Baghdad International Airport in support of the first ANG Emergency Medical Squadron.

While there, they treated over 4,000 patients and provided instructors for the first-ever Iraqi Aerospace Medical Class. The group was also the first EMEDS in a war zone to implement the MC4 patient tracking system (US ARMY version) in place of the GEMS (USAF version) improving patient tracking and virtually eliminating system crashes.

The Prime BEEF Civil Engineering squadron at the 122d Fighter Wing kept busy during FY07 with a deployment to the border in support of Operation STABLE DOOR where they refurbished Camp Morena, improved five miles of US border fence and roads, conducted a legal

land survey for US border patrol and surveyed 15 miles of US border roads.

The squadron was also mobilized to deploy to Guantanamo Bay, Cuba, for six months. While there the 45+ member team constructed the Camp Justice Expeditionary Legal Complex for high profile Global War on Terror detainees. They were able to bring the project to completion, ahead of schedule, for \$10.2 million of a \$14 million budget.

The complex includes a new high security state-of-the-art courtroom, several sensitive information processing facilities, detainee holding cells and a 500-person base camp to support the ongoing operations.

This complex will be used by the Office of Military Commissions in Washington D.C. to conduct the trials for many of the detainees currently held in Guantanamo Bay to include Khalid Sheikh Mohammed, the mastermind of the September 11th attacks in New York City, and five other high value detainees involved in the preparation and execution of these attacks.

Our Civil Engineering Squadron is one of the most deployed units in the Wing.

In FY07 the Wing also had more than 130 people deploy in support of Green Flag West 07-03, performing Close Air Support Missions with multi-service forces.

While there, they employed multiple live weapons drops supporting the training of Joint Terminal Attack Controllers.

The Wing also successfully completed an Operational Readiness Exercise four months after returning from an AEF deployment.

During Fiscal Year 2008 the 122d Fighter Wing deployed over 200 people to more than 15 different locations throughout the world. Members were tasked with backfilling units here in the United States, participating in an F-22 training exercise, supporting Silver Flag and numerous deployments in support of the War on Terror.

At the end of Fiscal Year 2008, the 122d Fighter Wing was recognized for having achieved more than 60,000 hours of accident-free flight in the F-16 Fighting Falcon.

The Unit Safety Award is sponsored by Lockheed Martin and will be presented to the unit in January of 2009.



181st Fighter Wing transforms to 181st Intelligence Wing



The 181st Fighter Wing, Hulman Field, Indiana, met 2007 with the challenge of knowing by the end of the calendar year the F-16s belonging to the Racer Family would find a new home. Yet, that did not stand in the way of a productive training year for the members of the 181st. The redesignation ceremony marking the official transition was held July 31, 2008.

Recognized as a world-class Wing Ready to serve State and Nation anytime anywhere.

F-16 Aircraft deployments

- Davis-Montham Air Force Base, Arizona, for Snowbird training
- Eglin Air Force Base, Florida, for Combat Hammer training and F-22 Raptor support
- Savannah Combat Readiness and Training Center, Georgia, for Annual Training

Personnel deployments included:

- Balad Air Base, and Sather Air Base, Iraq
- Al Udeid Air Base, Qatar
- Ali Al Salem Air Base, Kuwait
- Curacao, Netherlands Antilles
- Eskan Village and Senegal, Saudi Arabia
- Andersen Air Force Base, Guam
- Manas Air Base, Kyrgyzstan
- Ramstein Air Base, Germany
- Serbia, Camp Bondsteel Kosovo
- Alpena Combat Readiness and Training Center, Michigan, Expeditionary Med Squad Trng
- USN Comfort, dental support

Environmental:

131 FW, Lambeth Field, F-15 crash: contamination clean up final 30 Sept; approximate cost \$10,000.00 (St. Louis funded). Final approval received from IDEM to close out last remaining Installation Restoration Program site and fill/plug and cap old well heads; over a 20-year process. Hazardous waste dollars: \$2,500.00. Members of the Medical Group were recognized as the Outstanding Public Health Airman and Officer of the Year; Outstanding Bioenvironmental Engineering Officer of the Year, and Outstanding Dental Services Airman of the Year for 2007.

Construction Projects:

The temporary SCIF construction for 2007 came to a cost of \$1.02 million. Minor construction costs came to \$440,000, including engineering and other contract services, repair supplies, and minor repair projects. The 181st FW set up a Maintenance Phased Inspection Team to support the Air National Guard F-16 community during the transition process. This Transition Support Mission assisted units supporting AEF, ASA and ORI mission requirements. The Maintenance Group accomplished four aircraft phased inspections per month for seven different ANG F-16 units during the period of August 2007 through January 2008. The efforts of the 181st FW Maintenance Group were recognized by Col. Richard Howard, director of logistics at the National Guard Bureau/A4.

Public Affairs:

The Racer Flyer earned second place in the Air Force Print Magazine Format Category for the 2007 NGB Command Information Awards.

Family Readiness Group:

The 181st Family Readiness Group earned the 2007 Outstanding Family Readiness Group award at the annual workshop in April. FRG funded 18 children of 181st members at Kids AT. and an additional 44 at Operation Kids Deploy.

Aircraft Maintenance:

Aircraft transfers to Atlantic City, N.J., began in March, 2007. The process was very detailed, bringing members of the Atlantic City unit to Hulman Field to conduct transfer inspections on the aircraft with the assigned crew chiefs. Deployments and training were still being conducted as we tapered down on aircraft assets:

- March – 3 aircraft transferred
- April – 1 aircraft transferred
- May – 3 aircraft transferred
- June – 1 aircraft transferred
- July – 1 aircraft transferred
- August – 3 aircraft transferred
- September – 4 aircraft transferred
- October – 1 aircraft transferred, final aircraft

Community Support:

More than 300 members came together for the Wabash Valley in support of flood relief efforts. They worked around the clock to build over 15,000 sandbags in less than 2 days, and continued sandbagging operations the following week. In addition to being instrumental in getting assets to areas in need while working closely with local Emergency Management Team, the 181st became the delivery location for state assets brought to the area for assistance. The water distribution center was manned for 24 hours a day, and water was delivered to stranded residents throughout the community. Over 30,000 gallons of drinking water was received and distributed to area residents.

New Missions:

181st Fighter Wing was redesignated as the 181st Intelligence Wing effective 3 May 2008. Official ceremony was held in high Racer fashion on July 13, 2008. Of 369 members attending technical schools for the new mission, over 300 were prior members, cross training to stay with the 181st during the transition.

- Distributive Ground Station
- Air Support Operations Squadron

New Units:

- 181st Intelligence Group
- 181st Intelligence Support Squadron
- 181st Operations Support Squadron
- 137th Intel Squadron
- 113th Air Support Operations Squadron

2007 and 2008 FISCAL IMPACT BY CITY

LOCATION	2007		
	STATE	FEDERAL	COMBINED
ALEXANDRIA	\$116.00	\$819,448.72	\$819,564.72
ANDERSON	\$59,019.00	\$789,321.85	\$848,340.85
ANGOLA	\$64,659.00	\$110,709.41	\$175,368.41
ATTICA	\$23,203.00		\$23,203.00
BEDFORD	\$66,348.00	\$287,004.72	\$353,352.72
BLOOMINGTON	\$60,001.00	\$1,499,622.58	\$1,559,623.58
BLUFFTON	\$53,193.00	\$268,689.72	\$321,882.72
BOSWELL	\$47,716.00		\$47,716.00
BRAZIL	\$59,187.00	\$1,134,426.06	\$1,193,613.06
BUTLERVILLE	\$2,678,790.00		\$2,678,790.00
COLUMBUS	\$51,438.00	\$3,012.27	\$54,450.27
CONNERSVILLE	\$68,211.00	\$530,221.62	\$598,432.62
CRAWFORDSVILLE	\$68,192.00	\$762,843.86	\$831,035.86
DANVILLE	\$68,551.00	\$657,194.91	\$725,745.91
DARLINGTON	\$45,246.00		\$45,246.00
DELPHI	\$53,307.00	\$420,703.11	\$474,010.11
EDINBURGH	\$2,833,483.00	\$65,784,004.48	\$68,617,487.48
ELKHART	\$57,031.00	\$1,036,452.09	\$1,093,483.09
ELWOOD	\$54,565.00	\$163,312.71	\$217,877.71
EVANSVILLE	\$189,762.00	\$2,763,802.20	\$2,953,564.20
FORT HARRISON		\$258,672.14	\$258,672.14
FORT WAYNE	\$1,204,333.00	\$68,263,726.03	\$69,468,059.03
FRANKFORT	\$77,839.00	\$255,142.63	\$332,981.63
GARY	\$1,010,775.00	\$2,541,220.13	\$3,551,995.13
GREENCASTLE	\$177,540.00	\$315,586.39	\$493,126.39
GREENFIELD	\$68,112.00	\$317,650.22	\$385,762.22
HAMMOND	\$55,278.00	\$373,795.81	\$429,073.81
HARTFORD CITY	\$59,080.00	\$86,290.18	\$145,370.18
HUNTINGTON	\$168,549.00	\$285,460.17	\$454,009.17
INDIANAPOLIS	\$4,207,257.00	\$127,005,019.49	\$131,212,276.49
JASPER	\$56,156.00	\$807,674.06	\$863,830.06
KEMPTON	\$45,352.00	\$134,081.27	\$179,433.27
KOKOMO	\$156,490.00	\$13,787,899.05	\$13,944,389.05
LAFAYETTE	\$81,001.00	\$1,128,933.43	\$1,209,934.43
LAPORTE	\$78,793.00	\$61,735.19	\$140,528.19
LEBANON	\$62,501.00	\$339,569.69	\$402,070.69
LINTON	\$75,782.00	\$131,263.53	\$207,045.53
LOGANSPOUT	\$57,589.00	\$785,307.18	\$842,896.18

Continued, page 14

2008

LOCATION	STATE	FEDERAL	COMBINED
ALEXANDRIA	\$913.00	\$744,023.20	\$744,936.20
ANDERSON	\$68,331.00	\$868,572.57	\$936,903.57
ANGOLA	\$144,783.00	\$47,447.02	\$192,230.02
ATTICA	\$11,693.00		\$11,693.00
BEDFORD	\$56,758.00	\$268,617.57	\$325,375.57
BLOOMINGTON	\$66,161.00	\$1,530,080.17	\$1,596,241.17
BLUFFTON	\$58,552.00	\$287,625.51	\$346,177.51
BOSWELL	\$667.00		\$667.00
BRAZIL	\$61,642.00	\$1,388,867.56	\$1,450,509.56
BUTLERVILLE	\$2,797,639.00		\$2,797,639.00
COLUMBUS	\$56,722.00	\$650,762.34	\$707,484.34
CONNERSVILLE	\$68,790.00	\$181,631.56	\$250,421.56
CRAWFORDSVILLE	\$59,780.00	\$3,564,990.38	\$3,624,770.38
DANVILLE	\$58,229.00	\$481,374.41	\$539,603.41
DARLINGTON	\$70,816.00		\$70,816.00
DELPHI	\$55,169.00	\$345,327.21	\$400,496.21
EDINBURGH	\$2,279,206.00	\$87,995,868.78	\$90,275,074.78
ELKHART	\$67,206.00	\$1,158,965.91	\$1,226,171.91
ELWOOD	\$56,270.00	\$198,196.12	\$254,466.12
EVANSVILLE	\$201,455.00	\$1,672,410.31	\$1,873,865.31
FORT HARRISON			\$0.00
FORT WAYNE	\$424,566.00	\$68,252,887.34	\$68,677,453.34
FRANKFORT	\$68,046.00	\$140,121.32	\$208,167.32
GARY	\$1,749,848.00	\$3,430,185.58	\$5,180,033.58
GREENCASTLE	\$64,667.00	\$310,198.86	\$374,865.86
GREENFIELD	\$78,022.00	\$125,472.81	\$203,494.81
HAMMOND	\$58,220.00	\$206,731.98	\$264,951.98
HARTFORD CITY	\$59,011.00	\$114,721.78	\$173,732.78
HUNTINGTON	\$64,406.00	\$108,621.19	\$173,027.19
INDIANAPOLIS	\$5,594,339.00	\$206,503,135.26	\$212,097,474.26
JASPER	\$64,040.00	\$517,256.42	\$581,296.42
KEMPTON	\$58,018.00	\$19,812.57	\$77,830.57
KOKOMO	\$165,242.00	\$11,219,872.45	\$11,385,114.45
LAFAYETTE	\$79,290.00	\$479,449.17	\$558,739.17
LAPORTE	\$56,253.00	\$1,240,547.31	\$1,296,800.31
LEBANON	\$75,899.00	\$295,409.09	\$371,308.09
LINTON	\$68,313.00	\$94,261.88	\$162,574.88
LOGANSPOUR	\$65,434.00	\$665,557.50	\$730,991.50

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2007 and 2008 FISCAL IMPACT BY CITY

LOCATION	2007		
	STATE	FEDERAL	COMBINED
MADISON	\$48,667.00	\$297,190.96	\$345,857.96
MARION	\$71,725.00	\$578,246.60	\$649,971.60
MARTINSVILLE	\$62,422.00	\$95,932.32	\$158,354.32
MICHIGAN CITY	\$59,426.00	\$245,028.54	\$304,454.54
MONTICELLO	\$73,048.00	\$337,634.19	\$410,682.19
MUNCIE	\$155,233.00	\$2,435,887.25	\$2,591,120.25
NEW ALBANY	\$57,587.00	\$1,018,166.04	\$1,075,753.04
NEW CASTLE	\$61,860.00	\$146,179.74	\$208,039.74
NOBLESVILLE	\$50,534.00	\$493,688.40	\$544,222.40
NORTH VERNON	\$56,632.00	\$65,685.74	\$122,317.74
PERU	\$52,671.00	\$124,214.37	\$176,885.37
PLYMOUTH	\$61,753.00	\$205,516.31	\$267,269.31
PORTLAND	\$14,618.00	\$47,002.30	\$61,620.30
REMINGTON	\$80,578.00	\$345,161.04	\$425,739.04
RENSSELAER	\$56,101.00	\$80,450.47	\$136,551.47
RICHMOND	\$60,168.00	\$673,149.60	\$733,317.60
ROCKVILLE	\$58,437.00	\$189,603.24	\$248,040.24
SALEM	\$56,846.00	\$245,018.15	\$301,864.15
SCOTTSBURG	\$64,394.00	\$549,668.88	\$614,062.88
SEYMOUR	\$63,679.00	\$827,246.99	\$890,925.99
SHELBYVILLE	\$258,497.00	\$9,839,091.46	\$10,097,588.46
SOUTH BEND	\$359,763.00	\$4,479,213.17	\$4,838,976.17
SPENCER	\$50,089.00	\$216,752.95	\$266,841.95
TELL CITY	\$61,706.00		\$61,706.00
TERRE HAUTE	\$1,033,491.00	\$59,355,508.46	\$60,388,999.46
VALPARAISO	\$57,822.00	\$373,815.75	\$431,637.75
VINCENNES	\$50,027.00	\$136,342.47	\$186,369.47
WARSAW	\$57,001.00	\$177,412.93	\$234,413.93
WASHINGTON	\$63,020.00	\$856,720.59	\$919,740.59
WINCHESTER	\$205,363.00	\$158,774.19	\$364,137.19
CU	\$70,029.00		\$70,029.00
IGR	\$63,282.00		\$63,282.00
RR	\$10,076.00		\$10,076.00
MISC	\$1,367,175.00		\$1,367,175.00
GOV CIVIL CONTINGENCY	\$80,222.00		\$80,222.00
STATEWIDE TOTALS	\$19,298,387.00	\$378,504,100.00	\$397,802,487.00

(continued)

2008			
LOCATION	STATE	FEDERAL	COMBINED
MADISON	\$56,137.00	\$138,761.18	\$194,898.18
MARION	\$64,302.00	\$939,513.25	\$1,003,815.25
MARTINSVILLE	\$66,212.00	\$170,986.93	\$237,198.93
MICHIGAN CITY	\$65,714.00	\$186,817.58	\$252,531.58
MONTICELLO	\$70,721.00	\$406,852.18	\$477,573.18
MUNCIE	\$155,419.00	\$773,865.74	\$929,284.74
NEW ALBANY	\$69,286.00	\$779,859.17	\$849,145.17
NEW CASTLE	\$67,207.00	\$105,804.71	\$173,011.71
NOBLESVILLE	\$52,977.00	\$228,527.01	\$281,504.01
NORTH VERNON	\$66,718.00	\$122,721.57	\$189,439.57
PERU	\$57,316.00	\$81,378.37	\$138,694.37
PLYMOUTH	\$61,800.00	\$211,803.25	\$273,603.25
PORTLAND	\$2,352.00	\$225.30	\$2,577.30
REMINGTON	\$69,727.00	\$292,791.87	\$362,518.87
RENSSELAER	\$59,346.00	\$129,808.00	\$189,154.00
RICHMOND	\$56,247.00	\$408,647.80	\$464,894.80
ROCKVILLE	\$56,227.00	\$54,975.21	\$111,202.21
SALEM	\$58,465.00	\$135,263.80	\$193,728.80
SCOTTSBURG	\$66,766.00	\$486,621.62	\$553,387.62
SEYMOUR	\$71,355.00	\$788,844.20	\$860,199.20
SHELBYVILLE	\$110,447.00	\$11,346,920.50	\$11,457,367.50
SOUTH BEND	\$136,973.00	\$1,410,822.93	\$1,547,795.93
SPENCER	\$51,767.00	\$122,584.86	\$174,351.86
TELL CITY	\$59,733.00	\$31,415.41	\$91,148.41
TERRE HAUTE	\$466,981.00	\$53,341,093.98	\$53,808,074.98
VALPARAISO	\$56,109.00	\$237,498.23	\$293,607.23
VINCENNES	\$56,498.00	\$92,984.80	\$149,482.80
WARSAW	\$55,189.00	\$86,795.26	\$141,984.26
WASHINGTON	\$62,294.00	\$85,060.18	\$147,354.18
WINCHESTER	\$62,886.00	\$165,264.98	\$228,150.98
CU	\$74,588.00		\$74,588.00
IGR	\$65,423.00		\$65,423.00
RR	\$5,534.00		\$5,534.00
MISC	\$320,111.00		\$320,111.00
GOV CIVIL CONTINGENCY	\$929,519.00		\$929,519.00
STATEWIDE TOTALS	\$18,842,742.00	\$468,473,513.00	\$487,316,255.00

2007

Summary of State Appropriated Funds

Personal services	\$9,706,912
Services other than personal	\$2,953,398
Services by contract	\$215,198
Materials, supplies	\$765,439
Equipment	\$234,478
Construction	\$871,736
Grants, subsidies, refunds and awards	\$44,811
Travel	\$45,332
Governor's civil military contingency fund	\$80,222
Accumulative maintenance & repair	\$1,261,830
Subtotal:	\$16,179,356

Additional state expenditures:

State Armory Board (by city)	\$1,867,137
State Armory Board (misc)	<u>\$1,251,894</u>

Subtotal: **\$3,119,031**

Grand total: **\$19,298,387**

Summary of Federal Appropriated Funds

General Category	Air	Army	Total
Travel, pay, & per diem	\$72,639,800	\$119,322,200	\$191,962,000
Subsistence	126,300	6,444,400	6,570,700
Clothing	327,400	2,886,700	3,214,100
Facilities	11,438,500	75,950,900	87,389,400
Supplies & equipment	36,632,900	31,804,100	68,437,000
Recruiting & retention	199,200	9,499,000	9,698,200
Tuition assistance	1,071,400	3,430,600	4,502,000
Miscellaneous	1,881,300	4,849,400	6,730,700
Total:	\$124,316,800	\$254,187,300	\$378,504,100

2008

Summary of State Appropriated Funds

Personal services	\$9,860,364
Services other than personal	\$3,218,629
Services by contract	\$188,492
Materials, supplies	\$659,725
Equipment	\$198,965
Construction	\$1,000,000
Grants, subsidies, refunds and awards	\$126,249
Travel	\$65,320
Governor's civil military contingency fund	\$979,519
Accumulative maintenance & repair	\$1,852,449
Subtotal:	\$17,149,712

Additional state expenditures:

State Armory Board (by city)	\$1,434,313
State Armory Board (misc)	<u>\$ 308,717</u>

Subtotal: **\$1,743,030**

Grand total: **\$18,892,742**

Summary of Federal Appropriated Funds

General Category	Air	Army	Total
Travel, pay, & per diem	90,947,946	123,744,500	214,692,446
Subsistence	156,751	8,373,500	8,530,251
Clothing	234,039	2,695,800	2,929,839
Facilities	9,302,714	153,787,700	163,090,414
Supplies & equipment	14,552,948	38,626,200	53,179,148
Recruiting & retention	140,386	10,454,700	10,595,086
Tuition assistance	1,124,363	3,153,500	4,277,863
Miscellaneous	3,146,314	8,032,152	11,178,466
Total:	\$119,605,461	\$348,868,052	\$468,473,513

Gary, IN

2 Projects completed in 2008.

Limited Army Aviation Support Facility (LAASF) and the Readiness Center (RC).

The total cost of the two facilities will be in excess of \$28M. Both new facilities and the economic impact during the two years of construction was \$62M. The salary and benefits impact will be \$8M annually.

The 56,000 sf, \$18.7 million Support Facility will employ 22 full-time workers with three UH-60 Blackhawks and two OH-58 Kiowa helicopters.

The helicopters will be ready to respond to immediate emergencies in the area, negating the wait for a helicopter to travel from Shelbyville, an hour's flight away.

A grand opening ceremony is scheduled to be held at the new Limited Army Aviation Support Facility, Friday, October 24, 2008, dedicating its completion.

**Lafayette, IN**

1 Project in 2008

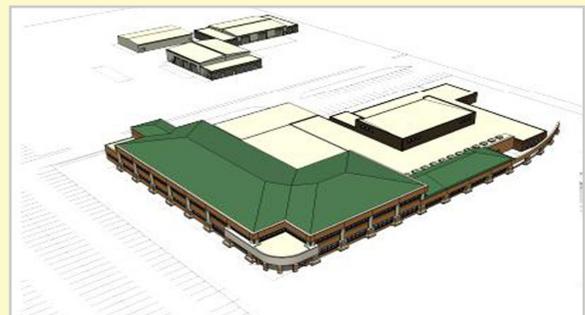
Lafayette Armed Forces Reserve Center: a \$24M, 92,000sf addition to the existing Lafayette Readiness Center.

The new facility is a BRAC project designed to re-locate Indiana Army National Guard units from the armories of Delphi, Monticello, Boswell, and Attica.

The facility will also house one unit from the U.S. Army Reserve. The existing Lafayette Army Reserve Center will be closed.

Ultimately, the addition will be home to 4 company-sized units and will increase the armory population in Lafayette from 270 to 545 soldiers.

The project is under way and construction will be completed mid-summer 2010. This project is funded with 100% Federal Funds.



Camp Atterbury
Joint Maneuver Training Center

3 Projects 2 completed in 2008, with 1 project at 95% completion, as of March 2009.

New **Live Fire Shoot House**, a \$2.3M, FY07 project recently completed. This is a building constructed to replicate urban facilities and trains units in room and building clearing while engaging targets during actual live fire scenarios. This facility is equipped with instrumentation capabilities that video tape training exercises and provides after action play back to the units for review.

New **Urban Assault Course**, a \$1.4M, an FY07 project completed in the 4th quarter of 08. A 17- acre multiple station complex design to train units and individual soldiers in techniques of room, building, and tunnel search and clearing exercises.

Improvised Explosive Device (IED) Lane training facility, an \$800K, 2008 project currently at 95% complete. Two miles of road designed to simulate an urban street or road with simulated villages, market place, overpasses and more.

This facility provides unit mounted-patrols and convoy training in IED recognition and reaction procedures.

It is also equipped with instrumentation capabilities that video tape training exercises and provides after action play back to the units for review.



Muscatatuck Urban Training Center

2 Projects in 2008

Force Protection Upgrades in the amount of \$4.5M. This was a Congressional Add and Design Build. This includes both manual and non manual control points for lighting that have both day and night cameras which have been designed to add security for both day and night.

Bldg 1 Entry Way at Patriot Academy for MUTC. This was a \$1.8M project and was also a Congressional Add and Design Build. This project was for a new circular driveway and entryway to Bldg 1 designed to re-orient entry to the South West and the rest of the Patriot Academy Campus.





Airmen of the 181st Intelligence Wing, Terre Haute, Ind., continuously fill sand bags in relief efforts following the flood waters that hit Vigo County early Saturday morning, June 8, 2008. Many other Air and Army Guard units deployed throughout central and southern Indiana as the waters rose.



During Operation Jump Start, Soldiers of the 1313th Engineers worked to dig out a culvert in Horseshoe Canyon along the border in California. The National Guard built the road through the canyon in a previous operation, and worked to improve it in this mission. March 2007.



Indiana Air National Guardsman, Staff Sgt. Sarah Boyll, (left) and U.S. Public Health Service Lt. j.g. Amy Dayhoff perform dental care for a child at the Monsignor Romero Roman Catholic School in the Valley of Peace. Both Boyll and Dayhoff were attached to the Military Sealift Command hospital ship USNS Comfort (T-AH 20).

Comfort was on a four-month humanitarian deployment which provided medical treatment to approximately 85,000 patients in a dozen countries; she was under the operational control of U.S. Naval Forces Southern Command and tactical control of Destroyer Squadron 24. June 2007.

AND ABROAD

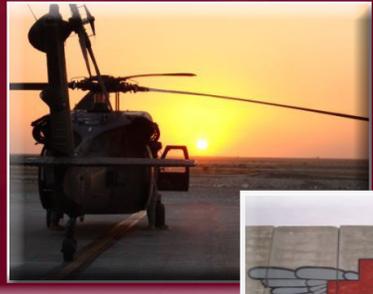


Sgt. Michael Buck of D Co., 1-293rd Inf. Bn., checks communications equipment prior to navigating an IED reaction course at the Sgt. Germaine L. Debro IED training lane located on Logistical Support Area Anaconda near Balad, Iraq. The truck commander is a member of convoy security team and will take what he has learned from Task Force Troy back to his unit. Task Force Troy is a multi-national, multi-service task force responsible for gathering intelligence on IEDs. March 2008.



SSgt Andrew Keller (left), 122nd Fighter Wing Medical Group, participates in a flag-raising ceremony, April 2007, as part of the 447th Air Expeditionary Group honor guard at Sather Air Base, Iraq, along with two other Air National Guard members from the (Right) 183d Fighter Wing, Springfield, Ill., and the 127th Wing, Selfridge, Mich.

The 2nd Battalion, 238th General Support Aviation, supported medical evacuation missions from three different operating bases in Iraq during a year-long deployment. January 2008.



Capt. Mathew Haywood, commander of A Battery, 163rd Field Artillery, prepared for the first convoy security mission of 2nd platoon after a gun truck was attacked with an IED. A Battery provided security on main supply routes throughout northern Iraq in support of counterinsurgency missions of Operation Iraqi Freedom. June 2008.



In addition to the many combat missions our Guardsmen completed, there were humanitarian, training and rebuilding missions as well.

Humanitarian/training/rebuilding Missions:

- The 2-150th Field Artillery spent 11 months training the Iraqi police in Mosul, Iraq's third largest city. The 152 Soldiers worked with International Police Liaison Officers, civilian police officers hired to help with the training. The team did such a good job that Mosul was declared a model city in Iraq before the 2-150th's tour was over.

Some of the Soldiers of the 2-150th adopted local schools and asked their families to send school supplies for the students instead of treats for themselves.

- Soldiers of the 219th ASG were regular volunteers at the FOB Salerno Burn Center, Afghanistan, augmenting the regular staff in many care and maintenance taskings. The hospital volunteers all have a different Military Occupation Specialty (MOS) and offer their assistance in any capacity needed by the hospital staff.



- 76th IBCT sponsored a business expo for Iraqi businessmen. More than sixty Iraqi and other third-country businesses recently crowded a U.S. military recreation hall for the Anaconda Business Exposition. Displays, computer presentations and business-card-armed representatives filled aisles and booths of the event. Sponsored by the Regional Contracting Office of Logistical Support Area Anaconda, ABEX gives local Iraqi business leaders an opportunity to meet and develop professional relationships with other contractors as well as contracting officers of LSA Anaconda.

IBIZ - Joint Base Balad marked the beginning of a new program to spur progress in Iraq in the provinces surrounding the installation. In addition to the IBIZ service center, which will provide maintenance for non-tactical vehicles owned by coalition forces, JBB plans for a host nation business center, shipping container remanufacturing facility, an industrial, wholesale, retail facilities, and a vocational training program.

U.S. Forces, contractors and Iraqi business leaders commemorated the opening of a recycling center

designed to turn the military's trash into Iraq's economic treasure.

Contracted through Iraqi-owned Almandhour United Company, the center is designed to spur green practices among JBB's waste management operations by creating a hub for recyclables to be collected and shipped to recycling plants throughout Iraq.

- During the 38th Military Police Company's deployment to Iraq, its Soldiers have been mentoring the Iraqi police and patrolling the Baghdad streets with them.

On September 20, 2008, Iraqi police marked another milestone in the journey to work independently. The Karadah District Iraqi Police began the first Iraqi Police Leadership Development Course or IPLDC to be organized and instructed by Karadah District Iraqi Police.

- 38th MPs - On August 4, 2008, Spc. Jonathan "Jon" Menke made the ultimate sacrifice for his country. The loss was not only felt by his fellow Soldiers, family and friends, but the entire Madison County, Ind., community where he grew up. Citizens of the community and Soldiers of the 38th MPs came together to honor Spc. Menke through Operation Menke.

Soldiers of the 38th Military Police Company who were with Jon during the attack on August 4, 2008, delivered Operation Menke bags of toys and Hot Wheels to a local orphanage in Eastern Baghdad.

Combat Missions:

- A Battery, 163rd Field Artillery Bn., provided security escorts for logistical convoys. Credit for dramatic reductions in violence directed at coalition and Iraqi security forces has been given to more accommodating procedures on supply routes.



- Company F, 151, provided convoy security, force protection and garrison command missions of Operation Iraqi Freedom. Gun crews of Indiana National Guard have logged more than four million miles on more than 3000 missions while in theater. While looking forward to returning to Indiana, commanders are also assessing the readiness of their units.

- Indiana National Guard Soldiers with 2nd Battalion, 238th General Support Aviation, flew medical evacuation missions



over Iraq for nearly a year. During the unit's deployment, it supported medical evacuation missions from three different operating bases in Iraq. Aviators flew more than 4,000 hours, of which nearly 3,200 represented

combat situations in 1,261 missions. The unit carried 1,064 passengers. The Soldiers did this while maintaining a 90 percent readiness rate.

- 2-152, "Team Gator" Infantry Battalion, was assigned to work in Ramadi as Police Tration Teams tasked with every aspect of recruiting, training, logistics and operations for many Iraqi Police units throughout the city. The unit ran nearly 2000 combat missions while deployed. It was also responsible for recruiting and training thousands of Iraqi Police in the Anbar province.

- The Soldiers of the 1313th Engineer Company spent the majority of their deployment looking for improvised explosive devices. The homemade bombs, which come in a variety of shapes, sizes and destructive capabilities, have been the cause of most of the casualties in Iraq. The mission consisted of route clearance, route sanitation, crater repair and culvert denial.

- Company D, 638th Military Intelligence Battalion, deployed to Iraq in support of Operation Iraqi Freedom. While deployed, the unit provided intelligence support within the Theater of Operation.

- A surveillance team of the 76th Infantry Brigade Combat Team, operating near the perimeter of Camp Liberty outside of Baghdad, provided security overwatch on main supply routes, using a mix of the latest and not-so-new technology. The detachment operates the Rapid Aerostat Initial Deployment System, basically a camera on a balloon. Specifically, the balloon is an aerostat, a stationary balloon permanently tethered in place as opposed to a blimp or dirigible that is usually powered by a motor, and navigable.



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- The 38th Military Police Company arrived at FOB Rustamiyah on May 21, 2008. FOB Rustamiyah is located south east side of Bagdad. After arriving at FOB Rustamiyah the 38th MP Company replaced the 1132 MP Company out of North Carolina. The 38th MP Company assumed the duties of police

transition teams, tower guard, local national watch, and guard mounts of several other locations.

Second and Third Squad of Second Platoon, 38th MP Co, were tasked to work the Force Protection piece of the deployment. They have been working the towers, Ammo Housing Area, Local National Watch, and Gym Guard. Each one of these jobs is an important asset in keeping FOB Rustamiyah safe.

- Members of the 181st Intelligence Wing (Fighter Wing transitioned to Intelligence Wing) deployed personnel throughout 2007 and 2008: Balad Air Base, and Sather Air Base, Iraq; Al Udeid Air Base, Qatar; Ali Al Salem Air Base, Kuwait; Curacao, Netherlands Antilles; Eskan Village and Senegal, Saudi Arabia; Andersen Air Force Base, Guam; Manas Air Base, Kyrgyzstan; Ramstein Air Base, Germany; Serbia, Camp Bondsteel Kosovo; Alpena Combat Readiness and Training Center, Michigan, Expeditionary Med SquadTrng; and USN Comfort, dental support.



- The 122d Fighter Wing deployed over 300 members to the 332d Air Expeditionary Wing to Balad, Iraq, in 2007 in support of Operation Iraqi Freedom. The unit deployed fighter pilots, maintenance personnel, and support personnel.

The Security Forces Squadron sent 24 members that were tasked with force protection/resource protection providing security for U.S. and NATO forces at Manas Air Base, Kyrgyzstan, in support of Iraqi Freedom, and sent a 13-member squad to Kirkuk. During both deployments the teams were responsible for providing personnel and resource protection and supporting global airlift capabilities.

In January, 2007, more than 20 members of the 122d Fighter Wing Medical Group deployed from Fort Wayne International Airport to Baghdad International Airport in support of the first ANG Emergency Medical Squadron.

While there, they treated over 4,000 patients and provided instructors for the first-ever Iraqi Aerospace Medical class. The group was also the first EMEDS in a war zone to implement the MC4 patient tracking system (US ARMY version) in place of the GEMS (USAF version) improving patient tracking and virtually eliminating system crashes.

Indiana has had quite a romp with Mother Nature over the past two years. The Indiana National Guard was called out for assistance for severe winter weather as well as tornado, flooding, and even hurricanes.



Operation Blizzard Blast, February 2007

The Indiana Department of Homeland Security asked the National Guard to provide shelters for stranded motorists and assist in getting stranded motorists to the shelters.

Operation Blizzard Blast opened the following armories: Lafayette, Noblesville, Anderson, Remington, South Bend, Gary, Lebanon, Delphi, Rensselaer, Fort Wayne, Marion, Muncie, Huntington, Bluffton, Peru, Angola and the Fort Wayne Air Base.

Operation Northern Twister, August 2007

Under the auspices of the Indiana Department of Homeland Security, the Indiana National Guard provided assistance to local civilian authorities and emergency services agencies in northwest Indiana.

Indiana National Guard Soldiers, operating on state active duty orders already on site in northern Indiana counties, rendered aid to counties afflicted by severe storm and flooding conditions.

Flooding, northern Indiana February 2008

Indiana National Guard troops were called out to assist in flooding rescue missions.

Camp Atterbury/Rush County hit by tornado, June 2008

Units called out to assist clean up efforts.

Operation Noah's Ark, June 2008

The Indiana National Guard provided more than 1300 Soldiers and Airmen for flood relief support in southern Indiana. Members of the Indiana National Guard traveled from 20 different units to locations in Bartholomew, Johnson, Knox, Morgan, Vigo, Vanderburgh, Green, and Posey counties.

Additionally, Soldiers and Airmen of the Indiana National Guard opened armories in Martinsville, Greencastle, Brazil, Terre Haute, Bloomington and Danville to support local responders in their operations.

Guardsmen provided drinking water, search and rescue and security operations in Bartholomew County. Guardsmen worked with local and state agencies to assist in the evacuation of over 100 patients from the Columbus Regional Hospital.

Hurricane Ike, September 2008

Ike and 48 hours of rain created flooding conditions in the northwest region of the state. Soldiers and Airmen supported local authorities in Lake, Porter, La Porte, Newton, St. Joseph, Benton and Starke Counties.

Guardsmen placed sandbag machines in LaPorte and Valparaiso to prepare for flood waters. The Indiana National Guard issued a warning order for increased state active duty support.

We also deployed generators to southern states affected by Ike. Replacements generators were needed due to damage resulting from high winds.



But not all the news was bad. Our ceremonial unit was kept busy, as was our nationally renowned 38th Infantry Division Band. Add in our May activities at the Indy 500, and these were amazingly busy years.

38th Infantry Division Band

The 38th Infantry Division Band has a rich history reaching back to the mobilization of the 38th Division for active federal service in January 1941.

In the 1980s it started extensive touring throughout the year, and became much in demand at military and civilian events across the State of Indiana.

September of 1990 was a proud time when through yet another reorganizational change, the band was detached from all other headquarters and became a separate division unit of its own. In early 1996 the band relocated to facilities at the former Fort Benjamin Harrison Post.

Demand for the band's services is so great that it cannot accept all of the invitations received for concerts, participation in parades and other military and civic activities. Today the 38th Division Band is recognized as one of the premier bands of the U.S Army. It is a great source of pride and patriotism for its members and for the military tradition of the State of Indiana.

For FYs 2007 and 2008 the band entertained 1,189,317 live audience members and an astounding 44,438,000 if broadcast audiences are included. The 111 missions were distributed over all subunits of the band, including the ceremonial band, concert ensemble, stage/show band, instrumental ensemble, combo, concert/vocal ensemble, vocal ensemble, soloist, bugler (funeral), and bugler (non-funeral).

Ceremonial Unit

The organization date of one of the Indiana National Guard's premier institutions was Sunday, 7 April 1974, when a contingent of 10 officers, warrant officers, and enlisted men departed for Fort Meyer, Va., for six days of intensive training with the Army's elite 3d Infantry Regiment (the "Old Guard"). Training consisted of 8- to-10-hour daily sessions in all phases of proper rendering of honors, ceremonies, salutes, escorts, and horsemanship.

Certificates of ceremonial proficiency were issued to all ten members. Upon return to Indiana, the cadre had no trouble getting volunteers for the unit. By-the-book identical training was given then, and today, to all new members. It has grown in size, and throughout has been comprised of trained volunteer men and women. The MDI Ceremonial Unit received the sobriquet designation "Sister Unit of the Old Guard" – the only unit ever so honored.

In 1986 the Indiana General Assembly formally recognized the Ceremonial Unit by amendment to the Indiana Code, making it a distinctive but integral part of the Military Department of Indiana. Next to the 3d Infantry itself, no other similar unit can match the MDI unit in professionalism and adherence to the strict rules of performance, custom, and military tradition. It is an institution of which every Hoosier, military or civilian, can be proud.

The MDI Ceremonial Unit conducts Military Funeral Honors for Indiana National Guard Soldiers and provides Ceremonial Support for the Governor, Community Events, and Memorials. In FYs 2007 and 2008 the Ceremonial Unit provided support to 56 funerals, 43 parades with Mounted Color Guard, and 100 events with Color Team or other support (Rifle Team, Protocol, Caisson, etc.)



Hoosier Sentry/Ardent Sentry/ Vigilant Guard

A Simulated Exercise

“A NUCLEAR 10-KILOTON DETONATION OCCURRED IN NORTHEASTERN INDIANAPOLIS”

So stated Governor Mitch Daniels, fronted by a host of TV cameras and members of the media on May 10, 2007. This announcement set off a flurry of activity by more than 700 local responders from around the state, to include the Indiana Department of Homeland Security (IDHS).

These responders were soon joined by members of the National Guard from Indiana, Ohio, Illinois, Kentucky, Delaware, New York and Washington, D.C., Civil Support Teams (CST); Chemical, Biological, Radiological, Nuclear Enhanced Response Force Package (CERF-P); National Guard Response Force (NGRF); Joint CONUS Communications Support Environment (JCCSE); and Joint Task Force - Headquarters. Within 24 hours the Joint task Force - CST advance elements began arriving in Indiana. More than 1,500 active duty troops supported the national-level exercise.

Thus began a simulated exercise, Hoosier Sentry/Ardent Sentry/Vigilant Guard, which took place primarily at Muscatatuck Urban Training Center. Hulman Field and Camp Atterbury were also used as part of the exercise. Among the first responders were local and county authorities.



Additional state agencies dispatched included the Indiana State Police, Indiana National Guard and the Indiana Departments of Transportation, Health, and Natural Resources.

“The disaster was of such magnitude that every level of response, civilian and military, was required to ask for support,” said Maj. Gen. R. Martin Umbarger, the Adjutant General of Indiana.

“Fortunately, responders were able to provide additional resources and quickly and efficiently got the job done.” Once local responders and the incident commander alone could not meet the demands of the situation, additional help was contributed by out-of-state National Guard organizations.

The Cyclone in Korea

More than 5,000 U.S. Soldiers, Sailors, Marines and Airmen participated in an immense Joint Military Exercise on the Korean Peninsula Aug. 17 – 30, 2007. The Army National Guard’s 38th Infantry Division Tactical Command Post played a key role as an American Division working directly for a Republic of Korea Army headquarters.



The exercise, Ulchi Focus Lens, was a largely computer-simulated war game but involved almost 10,000 U.S. and Republic of Korea military members. UFL is designed to improve the ability of Army Service Component Command Headquarters to conduct collaborative planning with Combined Forces Command, Ground Component Command, U.S. Forces Korea and subordinate elements.

In addition, the exercise improves combined and joint coordination procedures and operations between the U.S. military and Republic of Korea forces.

Working in a bunker and serving alongside First Republic of Korea Army Soldiers, 52 Soldiers of the 38th Infantry Division learned firsthand how to interact with their ROK counterparts to ensure a successful warfighting outcome.

Then 38th Infantry Division Deputy Commander, Maj. Gen. Tod Carmony, said that no amount of training in Indiana could replace the opportunity to train with the ROK.

“There is not a Soldier here who will return without having captured hard skills that will make him a more effective Soldier, and us a more effective force,” said Carmony. “And that can be directly credited to the incredible training

environment created by the First Republic of Korea Army.”

To transcend language and custom barriers, English-speaking Korean Soldiers called KATUSAs, or Korean augmentations to the U.S. Army, cultivated greater military functionality and maneuverability throughout the peninsula by translating all written orders and interpreting for both the ROK’s and Americans. They were indispensable and worked long hours ensuring full understanding of all operations.

According to Maj. Brent Richard, a 38th Infantry Division intelligence officer, the rewards of working alongside foreign Soldiers outweigh the challenges.

“Because ROK and U.S. intelligence personnel use similar analysis processes and tools, we were able to overcome the language differences,” said Richard. “We could focus on fostering continued positive relations between our two militaries and countries.”

Both sides judged the simulation a success that built on the coalition partnership between ROK and the U.S. Army. “The 38th Division’s Cyclone Warriors went out of their way to complete the mission and to establish a relationship with their ROK counterparts through trust and mutual respect,” said Maj. David Ellis, protection officer in charge.

Ulchi Focus Lens began as two separate exercises, the Ulchi Exercise in 1968 and the Focus Lens Exercise in 1954. The two were combined into UFL in 1976.

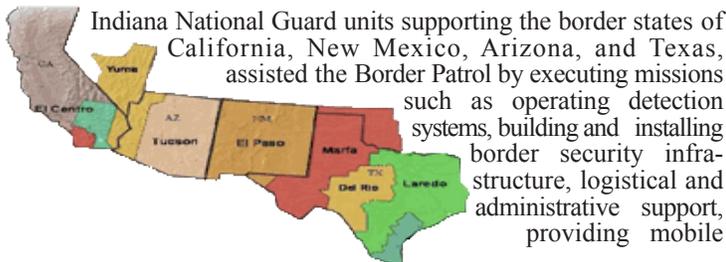
Contributed by Master Sgt. David Elmore, 38th Infantry Division

Operation Jump Start

On May 15, 2006, President Bush addressed the nation regarding border security and immigration reform. As an immediate step to support CBP Border patrol's efforts, the President called for National Guard members to assist with surveillance, installing fences and vehicle barriers, as well as provide training. This support mission, Operation Jump Start, provided significant assistance in securing the southern U.S. Border.

Through many months of 2007 and 2008, Soldiers and Airmen of the Indiana National Guard participated in Operation Jump Start.

Approximately 600 of the 6,000 Guard members from across the nation supporting the Southwest border operation were Hoosier Guardsmen.



communications, augmenting border-related intelligence analysis efforts, and providing transportation and training.

A very successful, 4-day Boss Lift was carried out by the Indiana National Guard in March 2007, which included 55 employers, statesmen, and media representatives. The visit allowed them to see first-hand the taskings our Guardsmen were carrying out and the missions they were completing.

The Guard assisted the U.S. Customs and Border Patrol in apprehending approximately 13,000 aliens, and seizing nearly 200 vehicles, and more than 42,000 pounds of drugs. The Guard was not directly involved in law-enforcement activities such as apprehensions.



State Partnership Program with Slovakia

CAMP ATTERBURY, Ind. - "Vratit Pabu! Vpravo!" shouts a Slovakian soldier during a training mission here as he directs his soldiers to return fire, on the right hand side.



Slovak 2nd Lt. Ivan Petrik, a platoon leader, looks back at his fellow troops during a reconnaissance training mission at Camp Atterbury Tuesday, July 22, 2008. The Slovakian soldiers trained at the central Indiana post for 12 days as part of the National Guard's State Partnership Program.

Photo by Spc. William E. Henry, Indiana National Guard

Twenty-one Slovakian soldiers trained at the central Indiana post from July 12 to July 23, 2008, as part of the National Guard's State Partnership Program.

The Slovaks learned valuable skills they can take back with them to their homeland. Indiana National Guard Soldiers taught them patrolling and squad tactics, land navigation, military operations in urban terrain, and other soldier skills.

"It feels great (training with Indiana Guardsman)," said Sgt. Maj. Peter Hoppan through an interpreter. "It was very interesting training with them, and it's always important to train in different areas."

The program fosters cooperation between the states and the foreign countries. The Indiana-Slovak Republic partnership began in March 1994.

The Indiana Guard Soldiers agreed with their Slovak counterparts about the 12-day training mission.

"The training went really well," said Staff Sgt. Kade Brescher who helped train the Eastern European soldiers. "They got the main points and major pieces really fast which is all you can ask for with the language barrier."

Brescher, with the 219th Battlefield Surveillance Brigade, also enjoyed other aspects of the training.

"Just the opportunity to work with Soldiers from another country," he said. "It sounds like we'll be working with them in the near future overseas, and to iron out any problems now is a real positive."

Slovakia Army Capt. Richard Kraly gives a thumbs-up sign to his fellow soldiers as he briefs them for an upcoming reconnaissance training mission at Camp Atterbury July 22, 2008.



Story and photo, right, by Staff Sgt. Jeff Lowry, Indiana National Guard

The State Partnership Program began in 1993 after the end of the Cold War and the dissolution of the Warsaw Pact. Many states partnered with former Soviet bloc nations, other partnerships include countries in Central, Latin and South America.

Hoosier Youth ChalleNGe Academy

The creed of the Hoosier Youth ChalleNGe Academy. "Dream. Believe. Achieve." Three simple words with stunning impact.

2007 was the exciting inaugural year for the Academy. Maj. Gen. R. Martin Umbarger and Indiana Governor Mitch Daniels joined retired colonel Wayne Hill in a ribbon cutting ceremony of the facility on June 4, 2007, beginning a legacy of success and accomplishment.

The Youth ChalleNGE Academy is operated under the auspices of a nation-wide program sponsored by the National Guard Bureau. It is a preventive rather than remedial "youth at risk" program that targets unemployed, drug free, high school dropouts, 16-18 years of age.

The National Guard Youth ChalleNGe Program, a voluntary, preventive program designed to give at-risk youth a second chance, began in 1993.

The Hoosier Academy welcomed its first class on July 8, 2007.

The 17 ½ month volunteer program has three phases, the first two of which are in residence in a "quasi-military" environment at the Academy.

The five and a half month residential phase provides training for the cadets in the program's eight core components: Life Coping Skills, Academic Excellence (with the objective of obtaining a GED), Job Skills, Service to Community, Physical Fitness, Health and Hygiene, Leadership/Followership, and Responsible Citizenship.

With great pride and sense of achievement, the Hoosier Youth ChalleNGe Academy graduated its first class of thirty-five cadets on December 8, 2007.

Upon the announcement of this first graduating class from the academy, Maj. Gen. Umbarger, The Adjutant General of Indiana, stated, "We are excited to bring such a program to the youth of Indiana.

"The academy would not have been possible without the great support of Governor Mitch Daniels, the State Budget Committee and the State Legislators.

"After visiting the academy several times during this class, I could not be more



Governor Mitch Daniels shakes the hand of Cadet Randal'lee Neeley during a meeting prior to the graduation ceremony held December 8, 2007.

Eighteen-year-old cadet Randal'lee Neeley says [the Academy] helped him identify discipline skills and his own self-potential. "This is a very, very, very good program; it's helped me in so many ways," said Neeley. "When you come to this program you've got to want to change," he added. A change this young father said was crucial for him to get his life on track for his 1-year-old son, Marshall Ray Neeley.

"Ten years down the road
I can take him down and
show him the academy and say,
'This is where daddy
got his life together for you.'"

- Randal'lee Neeley

Neeley, who received both the Academic Excellence and the Ironman Physical Fitness awards, said he was thankful they started the program and was appreciative of all the encouragement and guidance he received throughout the course.

Photo by Spc. William E. Henry, Indiana National Guard

proud of these thirty-five cadets who have grown so much, in so many ways since starting the program. They amaze themselves with what they have been able to accomplish."

"These cadets have gained respect, values, discipline and focus while here at the academy" stated Colonel (Retired) Wayne Hill, director of the Hoosier Youth ChalleNGe Academy. "They learned to live by a cadet creed while here, which if they continue, will assist them in becoming productive citizens of Indiana. As these youth have become young ladies and gentlemen, they have earned the respect of their friends, families and myself."

In all, three classes have graduated, 35 cadets in 2007, and 105 cadets in 2008. A fourth class is scheduled to begin in January 2009.

Beyond the details of curriculum, the logistics of classes, physical training, community service, and taskings, the heart of this program is wrapped up in three simple words.

Dream...believe...achieve. The cadre lives them. The staff supports them. The cadets embrace them. We all benefit from them.

DREAM

BELIEVE

ACHIEVE

Young Warriors - Waterborne Ops

On an overcast September day in Indiana, a veteran soldier—leader of new, young Warriors—splashes into the small lake beside the Evansville armory with an enthusiastic yell, “Yeah, that’s cold! That’s good for training!”

That will be Staff Sgt. Joseph McCaffry’s first of many bellowed remarks on this training day for Detachment 5 Recruit Sustainment Battalion. The new Soldiers who drill with this Indiana Army National Guard unit are about to experience Combat Waterborne Operations Training. It’s just another training day for these Warriors, but it’s a rare experience for most Guardsmen.

“The cadres here like to make fun things happen for us,” said Pfc. Cody Grosvenor of the day’s training.

The lead trainer of this detachment, Sgt. 1st Class Larry Lightburne, is responsible for making this atypical day somewhat of a norm for his newest Soldiers. “I couldn’t live with not giving these guys every opportunity for training I can,” he said.

Lightburne has to prepare each of these Soldiers for the very real possibility of combat, as many of his Warriors are enlisted with the deploying 76th Brigade Combat Team. When their basic and advanced training is complete they will join units such as 1-151 Infantry Battalion and 1-163 Field Artillery Battalion in Jasper and Evansville.

The possibility that some of these young Soldiers may end up overseas is why the leaders of Detachment 5 work to continuously add tough and interesting training to the drill schedules. Other recent additions include a regular combative class, a challenging obstacle course competition, and Combat Water Survivability training.

Training begins with McCaffry and his co-instructor, Staff Sgt. Eddie Embry, on a Zodiac boat, attempting to do what they expect their troops to do that afternoon - breach the boat. That means they have to capsize it using their weight and a rope in the water. The task beats them repeatedly as all effort is put into finding the best and safest training method, but is accomplished in the end, well before the troops show up to train.

Then three Privates, tasked to assist in training, are shown the ropes and given the reins for a first-time “go” at breaching the boat with minimal struggle. The instructors swim proudly around the splashing Soldiers as they attempt to get each other back into the boat by pushing, pulling, shoving, and consuming significant quantities of lake water. Training has begun; they are all in their element.

The real fun begins when more than 40 of Indiana’s newest recruits form eight teams and start racing through the Combat Survivability course to show they have what it takes—not just to pass the tests but to win against their peers. The goal in this and every good soldierly competition is to be the best and strongest, to defeat one’s enemy, to win.

Team names are chosen (Gangsters against Spartans, Goodguys

and Warlords), briefings are heard (safety first says the sergeants), spare boots and uniforms are donned (oversized for added challenge), then they are weighed down, tasked out, and flying into the water.

The air fills with shouts from fellow soldiers, splashing, motivating screams from the cadre and, of course, coughing, sputtering and heavy breathing from the middle of the lake.

“The enemy’s not going to wait on you, Private,” Embry yells as he moves alongside his Soldiers, motivating them to move at “combat speed.”

The watchful eyes of McCaffrey and Embry follow every move ensuring safety, but their words are teaching lessons that these new Soldiers will carry for life.

“Don’t you leave your buddy behind, Private,” says McCaffrey, the lead instructor that moves effortlessly through the water, splashing the troops for a more realistic training effect. “Get back there and help your team.”

Those words echo as the Soldiers work through the two events. Each team has to cross the lake using a rope that the strongest swimmer takes across and ties off. The teammates then have to float their gear along with them as they cross, work together to pull in the last Soldier and retrieve the rope.

Once across the lake they immediately race back to the other side and jump into the Zodiac boat. There, they perform breaches and assists to get their teammates back in a capsized boat. The effort is great, but the lessons learned from standing by, instead of helping out a teammate, are too obvious to ignore: If you don’t work as a team, you don’t accomplish the task, or the mission.

“You learn to deal with what you get,” said Pvt. Hannah Apple explaining how her team had to learn to work together and cover each other’s weaknesses in order to flip their boat and get everyone back in to paddle to shore.

At the end of the day, the young Warriors have been tested by the older sergeants leading the training; they are worn out but smiling as they form up to see which team came out on top.

With pride apparent, the previously screaming instructors smile as they hand out certificates and shake hands with the winning teams. Team 1 comes out on top with a time of 8:58 for both events, a full 30 seconds faster than second place.

As the five Soldiers receive their applause, the detachment of new recruits is given an added opportunity to take away a valuable lesson from the day’s training. The first team through the course didn’t have the experience gained from watching others and learning from past mistakes. They succeeded by counting on their training and each other. They accomplished their mission in the true spirit of the “Soldier’s Creed” they all learn: “I am an American Soldier. I am a Warrior and a member of a team. ...”

Story and photo by Sgt. Maj. Jodie Newby, Indiana National Guard



Pvt. Santana Huffman showed true grit during a waterborne operations competition at the Evansville Army National Guard Armory. Huffman took the lead position for his team and carried the rope across the lake in his mouth to save both hands for swimming. Breathless at the end of the event, he called the competition, “hard, but fun.” September 2007.

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**All Hoosier Guardsmen are heroes, but
none more so than our fallen Soldiers.**

**We honor them.
We mourn them.
We will never forget them.**



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