

INDIANA GUARDSMAN

SUMMER 2015

An Indiana National Guard Publication



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Indiana National Guard Airmen and Soldiers hold a change of command ceremony between outgoing commander, Maj. Gen. R. Martin Umbarger, and incoming commander, Brig. Gen. Courtney P. Carr, at the Indiana War Memorial in Indianapolis, Saturday, May 30, 2015. Photo by Zach Malmgren

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Message from The Adjutant General ...



Photo by Sgt. 1st Class Jeff Lowry

Brig. Gen. Courtney P. Carr was promoted to major general in a ceremony at the Indiana Statehouse in Indianapolis, Monday, June 1, 2015. Indiana Gov. Mike Pence and Carr's predecessor, retired Maj. Gen. R. Martin Umbarger, applied the two-star shoulder boards to Carr's uniform. Carr took command of the Indiana National Guard during a change of command ceremony at the Indiana War Memorial, Sat. May 30, 2015. See page pages 12 and 13.

Privilege to serve you; let's get to work

This is my first week as your adjutant general, and I want to personally thank you for your service, commitment and dedication to the Indiana National Guard and the United States Army and Air Force.

First, I want to pay tribute to Major General Umbarger and his extraordinary leadership and service for more than 45 years with the Indiana National Guard, and especially his past 11 years as our adjutant general. I know that I, and all of you, were honored to be a part of his team. I thank you for your loyalty and dedication to him and Rowana.

It has been a wonderful past few days as General Umbarger and Rowana were honored for their many accomplishments. As General Umbarger's successor, I know

I will have big shoes to fill, but I am deeply honored and humbled to be given the opportunity to lead and serve you and this organization.

I am sincerely grateful for your service to our country, state and the Indiana National Guard. You are the backbone of our readiness to respond to our critical missions for Hoosiers and all Americans. I look forward to your input as we work together to shape the future of this great organization.

Lastly, as your adjutant general, I promise you that I will strive to do my best to serve you and your families, our great country and our great state of Indiana.

Editor's note: This was a message to the field from the adjutant general upon taking command of the Indiana National Guard.



Division brigades change leaders

76th Nighthawks, 219th Stalkers get new commanders



Indiana National Guard Col. Robert D. Burke, second from left, accepts the colors of the 76th Infantry Brigade Combat Team as its new commander from Maj. Gen. David C. Wood, 38th Infantry Division commanding general, during the 76th's command change ceremony, Saturday, March 14, 2015. "It's the relationships you develop over your years of service, which continue to amaze me every single day," said Burke as he addressed brigade Soldiers as their commander for the first time. Burke joined the Indiana National Guard as the 38th Infantry Division's headquarters company executive officer in 1993. He has served in all levels of leadership: from platoon leader to now brigade commander. He deployed to Afghanistan in 2004, and Iraq in 2008. Burke is also an Indiana State Police officer. The outgoing commander is Col. Ronald A. Westfall.



Photo by Sgt. Daniel Dyer



Photo by Staff Sgt. William E. Henry

Indiana National Guard Col. David Vesper, left, receives the 219th Battlefield Surveillance Brigade flag from 38th Infantry Division Commanding General, Maj. Gen. David C. Wood, during the 219th's command change ceremony, Saturday, April 11, 2015. Vesper, who was the 38th ID's chief of fires, deployed to Afghanistan twice and once to Iraq. Vesper served again in Afghanistan as the executive officer of the 76th Infantry Brigade Combat Team from 2010 to 2011. Vesper, a 26-year Indiana National Guard veteran and an assistant head of school at University High School of Indiana, succeeds Col. Tim Thombleson who had commanded the 219th since early 2012 and currently serves as the operations officer, Indiana National Guard, Joint Force Headquarters. The 219th Battlefield Surveillance Brigade, headquartered in Franklin, became a federally recognized Indiana Army National Guard unit in September 2008. The 219th is designed to conduct intelligence gathering, and surveillance and reconnaissance missions during combat operations.



Photo by Sgt. 1st Class Jeff Lowry

Cold Spring School students and officials cut a red ribbon to officially open the STARBASE Indianapolis campus, Friday, Feb. 20, 2015.

STARBASE adds academy

By Sgt. 1st Class Jeff Lowry
Indiana National Guard Public Affairs

STARBASE officially opened its second campus at Stout Field in Indianapolis in February.

Barbara Koscak, who founded the national STARBASE program in 1993, was a guest speaker at the ceremony.

"There is nothing more precious than our children, and the future of our country depends on the quality of life and education that we provide for them here and now," Koscak said. "STEM is a vital part of our hopeful future. And more than any other subjects we have for our children to learn, STEM is going to determine what our children inherit tomorrow."

Also in February, STARBASE Indiana announced a South Bend campus, scheduled to begin classes in early 2016.

There are a total of 60 STARBASE campuses nationwide.



Photo by Katelyn Deitzen

Chakyr, a student from Francis Scott Key School in Indianapolis, shows off a molecule model of carbon dioxide at the STARBASE Academy at Stout Field, Indiana National Guard headquarters, Wednesday, Feb. 25, 2015. In 2016, STARBASE Indiana will add a third campus in South Bend.

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WARFIGHTER!

EXERCISE INFO

- ▶ The warfighter exercise is a classified division-level culminating training event.
- ▶ The warfighter improves information flow between higher commands, subordinate units, multinational forces and other government agencies allowing for better integration.
- ▶ 6 warfighting functions: movement and maneuver, intelligence, fires, sustainment, mission command, protection
- ▶ The functions assist leaders in identifying, prioritizing and categorizing the resources and capabilities available to friendly and threat forces.



Indiana Army National Guard Maj. Gen. David C. Wood, far right, the 38th Infantry Division commanding general, watches a computer screen during a battle update brief, Tuesday, Feb. 3, 2015, during Warfighter Exercise 15.3 at Camp Atterbury, Ind. The exercise tested the Cyclone Division's ability to coordinate a simulated battle with nine brigades and more than 3,500 personnel.

Troops train in simulated battle exercise

By Staff Sgt. Lorne W. Neff
38th Infantry Division Public Affairs

More than 500 Indiana National Guard troops with the 38th Infantry Division and 181st Intelligence Wing trained at Camp Atterbury over nine days during January and February to hone their joint and combined command and control techniques in simulated battle scenarios known as a warfighter exercise.

More than 3,500 service members from 22 different units from the Army and Air National Guard, Army Reserve, active-duty Army and Air Force, and Canadian Forces participated in the exercise that is designed to develop, train, and exercise the warfighting functions of leaders.

"You can go to classes, you can talk about it and go to seminars, you can do all sorts of training, but until you get the whole piece together, have a day and night

shift, all the different working groups and cells interacting, you don't get the training effect you need to have for real-world requirements," said Maj. Gen. David C. Wood, 38th Infantry Division commander.

The 181st's 113th Air Support Operations Squadron Airmen provided airpower expertise to ground commanders and conducted close-air support missions in support of simulated, combat operations.

"Building relationships with our Army partners and working through the planning, coordination and battle drills required to execute at the brigade level is key to our future success down range," said Maj. Ryan Harvey, acting 113th ASOS commander.

Participants agreed that coordination was the key to success.

"We don't have divisions, so to be a part of this and see the operations is an incredible opportunity for the Canadians, and just the interoperability of coordinating at that

higher level is amazing," said Maj. Rowena Williams, Royal Canadian Dragoons, who was a liaison between her brigade and the 38th Infantry Division.

"This operation allowed me to better understand how to set up my staff operationally," said Lt. Col. Bruce Millen, 38th Infantry Division sustainment chief. "There were a lot of problems we encountered as we went along, that's part of the exercise, and we were able to overcome them."

An active-duty Airman saw his unit's mission as an integral part to the exercise.

"We were able to integrate with their operations to clear a space for fires missions, and bring in much needed close-air support where it was needed, when it was needed," said Maj. Victor Carrillo, a 25th Air Support Operations Squadron airspace manager.

Editor's Note: The 181st Intelligence Wing's public affairs office contributed to this story.



A returning deployed Airman at the 122nd Fighter Wing in Fort Wayne, Ind., embraces his wife and baby for the first time in more than six months.

Blacksnakes return to 'Fort'

By Master Sgt. Darin Hubble
122nd Fighter Wing Public Affairs

The 122nd Fighter Wing and more than 1,000 family members and friends welcomed home more than 300 Indiana Air National Guard members from their six-month deployment in support of Operations Enduring Freedom and Inherent Resolve, April 22, 2015, at the Fort Wayne Indiana National Guard base, Baer Field.

Deployed Oct. 15, 2014, the unit was originally scheduled to support an operational exercise in the U.S. Central Command region, 386th Air Expeditionary Wing in southwest Asia. The unit was instead sent to Bagram Air Base, Afghanistan, and then in late November 2014, transitioned to the 332nd Air Expeditionary Group, working closely with coalition partners. There, they were one of the first units of

the Air National Guard to project airpower against the enemy, standing up operations to support Operation Inherent Resolve.

"When we came to our current base, our maintenance and operations folks had six tents each with no power and no communications," said Lt. Col. Bill Leahy, 163rd Expeditionary Fighter Squadron commander. "Seven days later we were flying 24-hour combat operations in Iraq and Syria. Our guys have done an amazing job with very little. It shows the versatility and flexibility of the A-10 and the maintainers and operators who accomplish our mission."

"This deployment has been a unique and outstanding moment in Blacksnake history," said Col. Patrick R. Renwick, 122nd Fighter Wing commander. "The 122nd has never before completed a deployment for such a length of time with so many members

taking part at once. The fact that over 300 Blacksnakes were overseas meeting and exceeding mission expectations for over half a year is a testament to their experience, training and endurance as a wing. The 122nd has established itself the proven choice as a warfighter."

The 122nd Fighter Wing is one of the first Air National Guard units in history to take on a mission of this size and length. In the past, it was rare for an entire air package, consisting of operations and maintenance personnel, to deploy overseas for any period of time close to six months.

"I don't know of a time in Blacksnake history we have taken this kind of aviation footprint forward," said Renwick, "The A-10 'Warthog' is uniquely suited for the combatant commander's needs, and the

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Support takes team effort

By Staff Sgt. Les Newport
Indiana National Guard Public Affairs

Atterbury-Muscatatuck's Installation Support Unit has become increasingly known as the unit that has drill weekend nearly every weekend of the year.

The unit's commander, Capt. Morgan Seitz confirmed their reputation as a nearly full-time operation manned by traditional Guardsmen.

When Camp Atterbury transitioned from a mobilization training station for operations overseas to a more traditional role of providing facilities and support for troop readiness; much of the funding that guaranteed a full-time training force dried up.

As a result of the reduction, leaders implemented a transition plan to split the ISU into four training support teams to provide the robust training support military units and government agencies had come to expect from the installation.

Understanding the value of customer service helps ISU Soldiers understand their two very distinct, but primary missions.

"The entire structure is based on when we have customers training here, and the density of customers. Then we modify which ISU Soldiers are here on which weekend based on the throughput," said Seitz.

Capt. Chris Johanningsmeier, an ISU engineering team member, praised the Guardsmen who make up the training support teams and their work ethic.

"They're all school-trained. They're physically fit. They enjoy their job, and they want to be at their job," said Johanningsmeier. "They just enjoy being part of the National Guard and they want to be at Camp Atterbury."

With the very real stakes of Atterbury-Muscatatuck's future role as a strategic training asset, Seitz emphasized the role of the TSTs and the commitment of the Soldiers who fill the ranks.

"The biggest thing I notice is how flexible and adaptable our ISU Soldiers have become. It's not only being able to adapt to the way they communicate within their directorate, because they may not see everyone within their directorate, they may not see their senior leadership," said Seitz. "They may not have a 90-day planning requirement, but our people are always ready to step in."



Indiana Guard Reserve Sgt. Robert Jackson, left, and Indiana National Guard Spc. Cortland Overbay, patrol Camp Atterbury to maintain a secure and safe environment during large training exercises like the recent warfighter. Members of the IGR assisted during the exercise that saw approximately 3,500 troops descend on the southern Indiana camp. Overbay is a member of the Atterbury-Muscatatuck's Installation Support Unit. See page 6 for more on Warfighter Exercise 15.3. For more on the IGR, see page 25.



Indiana Army National Guard Capt. Lee Yoder, right, receives his new rank of captain from Maj. Gen. David C. Wood, left, the 38th Infantry Division commanding general, during Yoder's promotion ceremony at the Cyclone Division Armory in Indianapolis, Saturday, June 13, 2015.

Indiana Guardsman applies military skills at civilian job

By Nina Lindsey
Amazon Corporate Communications

Indiana Army National Guard 1st Lt. Lee Yoder spent weeks personally and professionally planning for his first deployment to Djibouti, but just two months from premobilization the trip was canceled. Yoder had already made all the necessary arrangements, including telling his civilian employer he would be leaving.

"Although I was disappointed that the deployment was canceled, as a Soldier in the Indiana National Guard you are equipped to handle unexpected situations and predicaments," said Yoder, an aide-de-camp to the 38th Infantry Division commander.

Despite the sudden change in plans, Yoder quickly rebounded. His employer was excited to have him back in his leadership role at the Amazon fulfillment center in Whitestown, Ind.

"I feel fortunate to have a civilian job at Amazon, where the company not only understands the demands of being a Soldier but values the skills and leadership it brings to the company," said Yoder, who has been with Amazon since January 2012. "The ability to quickly change course in a dynamic environment and make decisions with sometimes limited information are attributes Amazon seeks from its leaders. As Soldiers, we are adept at utilizing those leadership skills in a multitude of different situations."

Amazon Director of Fulfillment Dave Alperson said Amazon

values employees like Yoder whose background and experience in the military makes them well-suited for careers in Amazon's fulfillment network. The company actively recruits servicemen and servicewomen to fill roles within its growing network of U.S. fulfillment and sortation centers.

"Amazon seeks out active and retired servicemen and women because these individuals often think big, possess a bias for action and deliver results," said Alperson. "At Amazon we want to attract and retain the best people, many of whom also serve in the Indiana National Guard."

Amazon, which has multiple fulfillment centers located in central and southern Indiana, employs National Guard members throughout the country. The company plans to hire more service members with the help of its dedicated military recruiting team made up of veterans from all branches of the armed forces.

"I'm thriving at Amazon due to the fact that the Indiana National Guard has taught me skills that are necessary in the business world," said Yoder. "In both of my jobs, I'm leading by example, working together with a team and accomplishing goals," said Yoder.

The company offers full-time jobs with competitive pay and comprehensive benefits including health care, 401(k) with 50 percent match, stock bonuses and a network of support to help employees succeed. Interested candidates can learn more and apply online by visiting www.amazonfulfillmentcareers.com.

Saying farewell to Maj. Gen. R. Martin Umbarger 1969 — 2015

By Sgt. 1st Class Jeff Lowry
Indiana National Guard Public Affairs

Now retired, Indiana's 57th adjutant general, Maj. Gen. R. Martin Umbarger, served the second longest as the leader of the community-based Indiana National Guard from March 2004 to May 2015.

Umbarger reflected on what it meant to be an Indiana Guardsman during the change of command ceremony between him and Brig. Gen. Courtney P. Carr.

"We don't live in forts, we don't live on bases, we live in communities, and I am very proud of that," said Umbarger. "A Guardsman is a citizen most of the time, a Soldier some of the time and a patriot all of the time."

Umbarger leaves the Indiana National Guard after more than 45 years of service.

He led Guardsmen during a challenging and difficult period, the nation's war on terrorism. Approximately 19,000 Hoosier National Guardsmen deployed during Umbarger's tenure as adjutant general.

Additionally, more than 4,500 Indiana National Guard troops were activated for state, active duty to respond to natural disasters during his 11-year command.

The retired adjutant general thanked his fellow service members during his speech, and their dedication to selfless service.

"You are the few serving for the benefit of the many of this nation. I just want to say to you and your families, thank you for your sacrifice," said Umbarger.

"I want to thank you for raising your hand and leaving your homes and going off to fight for freedom. I'm very proud of each and every one of you," he said.

Umbarger enlisted in the National Guard in 1969, and became an officer in 1971.

People who worked with, for and alongside Umbarger shared their thoughts.

"Maj. Gen. Umbarger has been an outstanding and loyal partner to the Indiana



Photo by Sgt. 1st Class Jeff Lowry

Maj. Gen. R. Martin Umbarger speaks at the change of command ceremony, Saturday, May 30, 2015.



Courtesy photo

Officer Candidate Umbarger's class photo at the Indiana Military Academy circa 1971.

State Police. During his tenure as adjutant general much has been accomplished to advance public safety, all the result of his leadership that helped establish a vibrant relationship between Indiana Guard components and the state police."

Douglas G. Carter
Superintendent
Indiana State Police

"He would often say, 'Boys, we gotta do this right.'

"I have known Maj. Gen. Umbarger for over 40 years. Our command time paralleled each other at company and battery, battalion and major command. We served together on the 76th Brigade staff, he as the S3 (operations officer), and I was brigade fire support officer. I was honored when he asked me to serve as transition assistance advisor for Indiana. When I asked for the details of the job he slid a blank piece of paper to me and said, 'You will figure it out.' Seven and a half years later I'm still trying to figure it out. A man of his caliber only comes around once in a lifetime. It has been my honor to serve and work with him. He has created a giant pair of shoes to fill."

Roger D. Peterman
Transition Assistance Advisor
Indiana National Guard Headquarters

"Certainly, the women and men of the Indiana National Guard have benefited from his leadership for more than a decade. During war and the accompanying mobilizations that were required, Maj. Gen.



Photo by Sgt. 1st Class Jeff Lowry

In June 2008, Gov. Mitch Daniels, left, and Maj. Gen. R. Martin Umbarger toured central and southern Indiana to check on flooded communities. In this photo they met and talked with Mike Ellis, Hazelton, Ind., Fire Department chief, who was concerned about the rising waters along the White River.

Umbarger and his team worked tirelessly to train, equip and support Soldiers, Airmen and Airwomen through their devoted service to our state and country. Additionally, the state has experienced economic growth and added infrastructure for public safety through Camp Atterbury and Muscatatuck Urban Training Center. His guidance and oversight have aided local businesses, improved the state's armories and allowed our state to be in a constant state of readiness when disasters required our National Guard to assist as we saw in 2008 with the historic flooding and through fierce storms in 2012."

John H. Hill
Deputy Chief of Staff for Public Safety
Office of Governor Michael R. Pence

"Serving a career with military service members is a remarkable experience. After retirement, one relives the relationships and anecdotes often and fondly. Serving a career under the command, guidance and direction of R. Martin Umbarger, from officer candidate school to retirement – words are inadequate. The magnificent impact of your leadership on individuals and their families defies definition."

Art and Marji Courtney
Retired colonels
Indiana National Guard



Courtesy photo

Maj. Gen. R. Martin Umbarger meets with deployed Hoosier Guardsmen in Afghanistan in 2004.



Photo by Sgt. John Crosby

Maj. Gen. R. Martin Umbarger escorts Lt. Gen. Peter Vojtek at Atterbury-Muscatatuck in May 2012.

Indiana National Guard welcomes new adjutant general

Maj. Gen. Courtney P. Carr career highlights

Commissioned in the U.S. Army in May 1983 from the U.S. Military Academy at West Point, N.Y.

Joined the Indiana National Guard in 1991 and served as a 38th Infantry Division tactical surveillance officer.

Deployed with 1st Battalion, 151st Infantry Regiment in support of Stabilization Force 11 in 2002, which was the first battalion-sized deployment of Hoosier National Guard Soldiers after the 9/11 attacks.

In 2008 led the 76th Infantry Brigade Combat Team to Iraq, which was the largest deployment of Hoosier Guardsmen, 4,500, since World War II.

Promoted to brigadier general in 2011, and then led the 81st Troop Command, the Indiana National Guard's premier reactionary command force.

From September 2011 to April 2015, held national-level assignments including 3rd Infantry Division's deputy commanding general of operations, the National Guard Bureau's operations special assistant to the director, and the director of force protection at the Pentagon.

Served as the U.S. Army's deputy director of operations, readiness and mobilization at the Pentagon in Washington, 2014 to 2015

Becomes Indiana's 58th adjutant general, 2015.

Indiana National Guard Airmen and Soldiers hold a change of command ceremony between outgoing commander, Maj. Gen. R. Martin Umbarger, and incoming commander, Brig. Gen. Courtney P. Carr, at the Indiana War Memorial in Indianapolis, Saturday, May 30, 2015. Indiana Gov. Mike Pence promoted Carr to major general, Monday, June 1, 2015 in a ceremony at the Indiana Statehouse.

By Sgt. 1st Class Jeff Lowry
Indiana National Guard Public Affairs

Hoosier National Guardsmen and dignitaries from across Indiana and the nation said farewell to Maj. Gen. R. Martin Umbarger and welcomed Brig. Gen. Courtney P. Carr during a command change ceremony at the Indiana War Memorial in Indianapolis, May 30.

Carr, a Columbus, Indiana resident, took the reins as Indiana's adjutant general from Umbarger, who had led the Indiana National Guard since 2004.

Gov. Mike Pence, Indiana National Guard commander in chief and reviewing officer during the ceremony, praised the generals for their leadership and making Indiana a strong National Guard state.

"It is because of the patriotism of the men and women in Indiana, and the leadership of the National Guard in our state," said Pence. "I say with great confidence, Brig. Gen. Carr is the right man to take our Guard higher still."

Carr thanked Pence and recognized Umbarger for his contributions.

"Governor, thank you for the great honor to join your team and to lead the Soldiers and Airmen of the Indiana National Guard. Sir, your Guard is recognized as a top performing team, and there's no question General Umbarger has had a huge impact. His leadership will leave a long-lasting legacy. It's an honor and very humbling to follow my mentor," said Carr.

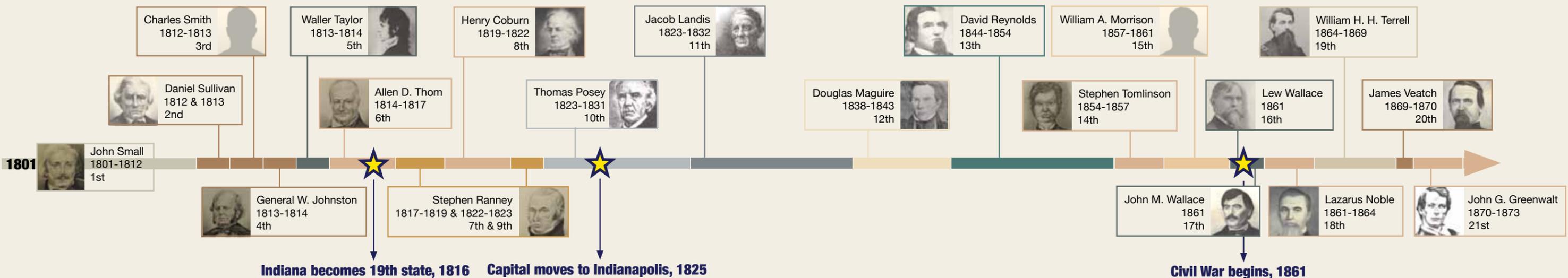
Carr also said he's ready to lead the Indiana National Guard in its dual mission to state and nation.

"I'm excited to lead this great organization, and I'm confident we are ready to answer your call to support our fellow Hoosiers, and to answer our nation's call when needed," said Carr. "It's truly a great honor, and governor, I'm ready to get to work."



Brig. Gen. Courtney P. Carr, right, takes the Indiana National Guard flag from Gov. Mike Pence during a change of command ceremony at the Indiana War Memorial in Indianapolis, Saturday, May 30, 2015.

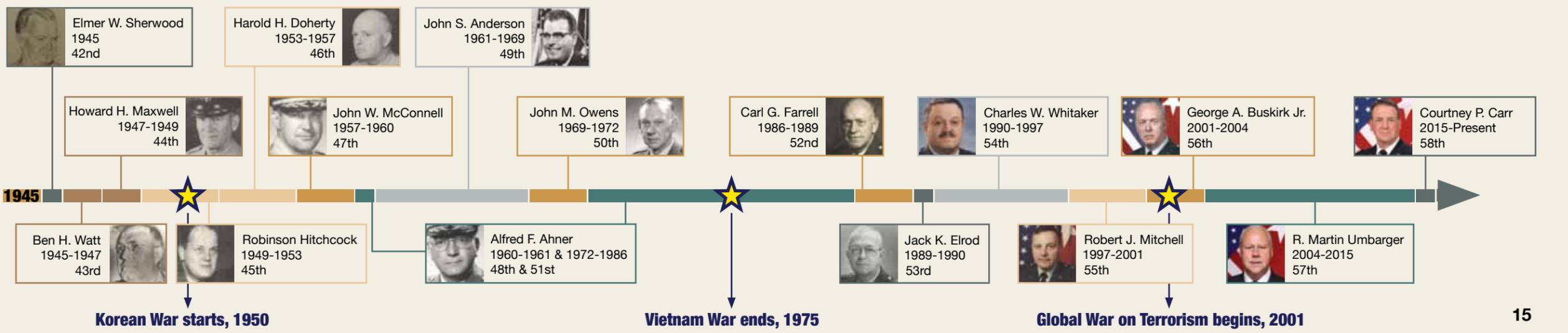
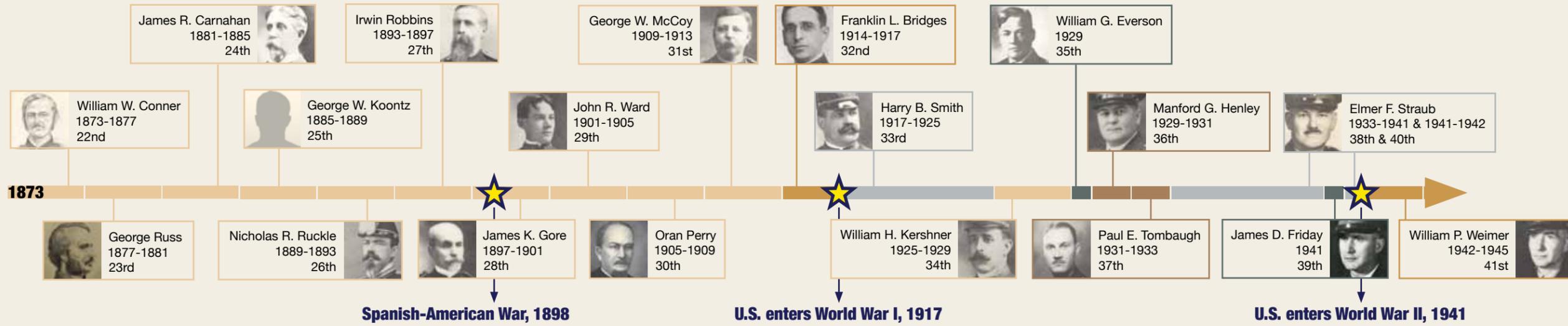
Hoosier Adjutants General



By Sgt. 1st Class Jeff Lowry
Indiana National Guard Public Affairs

Now there are 58.
With Maj. Gen. Courtney P. Carr leading the Indiana National Guard, there are now 58 adjutants general of the state and territory of Indiana.
Yet 55 men have led the community-based organization. Three — Ranney, Straub and Ahner — were the adjutant general in nonconsecutive terms.
Ahner is the longest serving Hoosier adjutant general at approximately 15 years in his two terms.
Hoosier adjutants general predate statehood with a total of six men serving before Indiana became a state on Dec. 11, 1816.

The dates of the first 10 adjutant generals are approximate due to files being lost on a donkey cart that caught fire in 1910.
Hoosier adjutants general have been veterans of the Revolutionary War, the War of 1812, the Mexican War, the Civil War, the Spanish-American War, World War I, World War II and the Global War on Terrorism.
Fourteen adjutants general fought in the Civil War. Nine fought in WWI and eight fought in WWII. Three of them — Straub, Watt, Doherty — fought in both world wars.



Cyclone Division ready for disaster-response mission

38th completes training at Camp Atterbury

By Staff Sgt. Lorne W. Neff
38th Infantry Division Public Affairs

More than 200 38th Infantry Division Guardsmen wrapped up their training in the six-day Vibrant Response exercise at Camp Atterbury in April.

The Division Commander, Maj. Gen. David C. Wood, said the Cyclone Division Soldiers were training in their ability to command and control in the event of a major disaster in the United States.

In this year's Vibrant Response exercise, the disaster was a nuclear detonation in a major city.

"We will command a multicomponent force which will consist of active-duty Soldiers, United States Army Reserve Soldiers, Army National Guard Soldiers, all working together as one team to be effective to responding to this disaster," said Wood.

The training for a real-world mission – to respond to an actual radiological, biological, or chemical attack – will begin in June.

"We have the mission for one year to be prepared to move out within 96 hours and respond in a supporting role to local and state officials and assisting them in saving lives and minimizing suffering," said Wood.

The 38th Soldiers spent several days at the Joint Simulation Training Exercise Center at the southern Indiana post, which is about 10 miles north of Columbus, Indiana.

"It's going very well," said Maj. Andrew Weaver, 38th Infantry Division chief of operations. "Any time you have a training event, you have clear expectations and goals, and at this point we have met our goals."

During the exercise, the Cyclone Division command staff coordinated missions for more than 2,000 personnel.

"It's the most important mission we can do, we just hope we are never called to do it," said Weaver. "I served in Katrina and that small window was one of the most rewarding times of my life because we are truly helping Americans."

During the disaster-response mission, the division Guardsmen will be known as Task Force 38, and will be accompanied by units from other states including Michigan, Kentucky, Alabama, Florida, Texas and South Carolina.

"I went out and visited the commands, and I know the Soldiers are all fired up about what they learned," said Command Sgt. Maj. James Martin, the 38th ID's senior-enlisted advisor. "I know they are ready if this unfortunate mission were to come up. We are ready to go."



Soldiers with Task Force 38 discuss and monitor a scenario during a Vibrant Response exercise at Camp Atterbury near Edinburgh, Ind.



Maj. Gen. David C. Wood, 38th ID commanding general, answers questions from the role-playing media during Vibrant Response Exercise 15.3.

One-on-one interview with 38th ID leader

Indiana Guardsman: What training is the 38th Infantry Division doing here at Camp Atterbury?

Maj. Gen. David C. Wood: 38th Infantry Division Headquarters is here at Camp Atterbury training for our upcoming mission, which is known as C2CRE Bravo. This training exercise is called Vibrant Response, and it is a scenario designed to exercise the division staff's ability to command and control a response to a chemical or biological or radiological or nuclear event in the homeland here in the United States. So, this scenario depicts a major disaster, a nuclear event.

It's a training exercise where we are going through the mission command functions that are necessary to command and control well over 2,000 Soldiers that will be responding in a supporting role to the incident. We have the mission for one year to be prepared to move out within 96 hours and respond in a supporting role to local and state officials and assisting them in saving lives and minimizing suffering.

Indiana Guardsman: What is the difference between Title 10, Title 32 and why is it important for you to be able to command and control those elements?

Wood: Title 10 forces are federalized, active-duty forces. Title 32 are the state's National Guard forces. Although we are National Guard forces, we will be federalized and act in a Title-10 capacity in the event of an actual deployment. We will command a multicomponent force, which will consist of active-duty Soldiers, United States Army Reserve Soldiers, Army National Guard Soldiers, all working together as one team to be effective to responding to this disaster.

Indiana Guardsman: When does the 38th ID take the C2CRE mission?

Wood: We take the mission on 1 June of 2015. We will be on it for 12 months.

Indiana Guardsman: Why the 38th?

Wood: The 38th Infantry Division is a large command and control headquarters. We have robust capabilities in many different disciplines from logistics to personnel administration to operations. We have experts – very senior commissioned and noncommissioned officers – in many of the disciplines that would be needed to command and control a response force responding to a disaster that's depicted in the training scenario we're going through. So, the division is well suited to serve as the command and control headquarters in the event we get called out. In fact, we're only using one-third of our headquarters for this mission set.

Indiana Guardsman: What capabilities does the 38th Infantry Division actually bring to this mission?

Wood: What we bring, as the division headquarters, is the ability to synchronize and coordinate our efforts. The subordinate task forces that we take with us bring the muscle power. So think of it as the brains and the muscle – or the brains and the muscle will be our engineers, our search and rescue personnel, our medical personnel, our transportation personnel, our aviation folks who can provide medevac and movement of personnel and equipment. Those are the muscle, but they have to be coordinated and synchronized to be utilized effectively and that's what the division headquarters does.

Indiana Guardsman: How has the division performed, in your opinion, during this exercise?

Wood: Every day, we've improved and that's what I expect to see out of my Soldiers. Every day we're getting better,

we're getting more knowledgeable. This is a different mission than preparing for Iraq or Afghanistan. This is the defense of the homeland and an emergency-response mission. Several different nuances to this. We're coming in, one, as a supporting role, to support that state, to support that local and state authorities. We're not coming in as the lead, but in a supporting role. That's different. Also, we are working with so many different entities; it's a much different enterprise than a decisive action, combined-arms, maneuver operation. We are going to be working with FEMA (Federal Emergency Management Agency); we are going to be working with state officials. We are going to be working with other task forces, National Guard forces. We will be working with the Air Force. We'll be working with the Coast Guard, maybe even Marines, as well. We all have to work together. So what's key in this is a big emphasis on liaison officers and liaising with other entities that we don't normally work with in a combat scenario.

Indiana Guardsman: Do you have anything you would like to add?

Wood: This is a very important mission for the United States and Task Force 38 and the 38th Infantry Division are proud to be on this mission. The American public can rest assured that in the event of a national tragedy and we are rolled out, we will do our very best to support the people of the United States.

Editor's note: Master Sgt. Brad Staggs, a 38th ID unit public affairs representative, conducted this interview. C2CRE stands for Command and Control, Chemical, Radiological, Explosive. Bravo is the 38th ID's team designation for this disaster-response mission.



Photo by Sgt. 1st Class Lasima Packett

Indiana National Guard Adjutant General, Maj. Gen. R. Martin Umbarger, center left, and Gov. Mike Pence, center right, along with other VIPs cut a red ribbon dedicating the Indiana National Guard's Joint Force Headquarters during a ceremony in Indianapolis, Tuesday, April 14, 2015.

Indiana National Guard dedicates headquarters

By Staff Sgt. Les Newport
Indiana National Guard Public Affairs

Indiana Gov. Mike Pence and Maj. Gen. R. Martin Umbarger welcomed Soldiers, Airman and civilian employees back to the newly expanded and renovated Joint Force Headquarters of the Indiana National Guard during a ribbon-cutting ceremony, April 14.

“When the winds blow, when the rain comes down, when the flood waters rise, it is the Indiana National Guard that’s there to come alongside our citizens, and they have done so with extraordinary professionalism and selflessness. This new Joint Force Headquarters will make it more possible to them to be more prepared to defend our nation and support our people in times of crisis,” said Pence during the ceremony.

The federally-funded expansion and renovation of the Indiana National Guard’s Joint Force Headquarters enables the consolidation of more than 900 civilian and military personnel.

Other improvements to adjacent structures will accommodate 500 part-time drilling personnel, and routinely support the administrative and logistics requirements of 20 full-time personnel associated with four Indiana National Guard units.

The project enabled the Indiana National Guard to discontinue leases at Fort Benjamin Harrison and the Morris Street facilities totaling approximately \$457,000 annually.

The project added 80,000 square feet to Building 1, and renovated 76,000 square feet of existing space in Buildings 1, 3 and 9 at a cost of approximately \$32 million, and included utility upgrades, site development and furnishings, all built to Leadership in Energy and Environment Design Silver Certification specifications and standards.

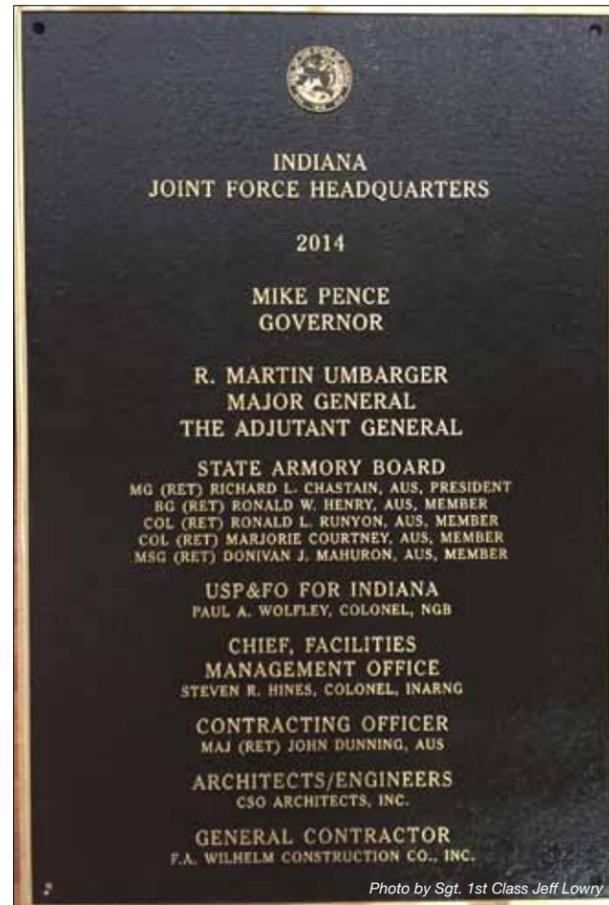
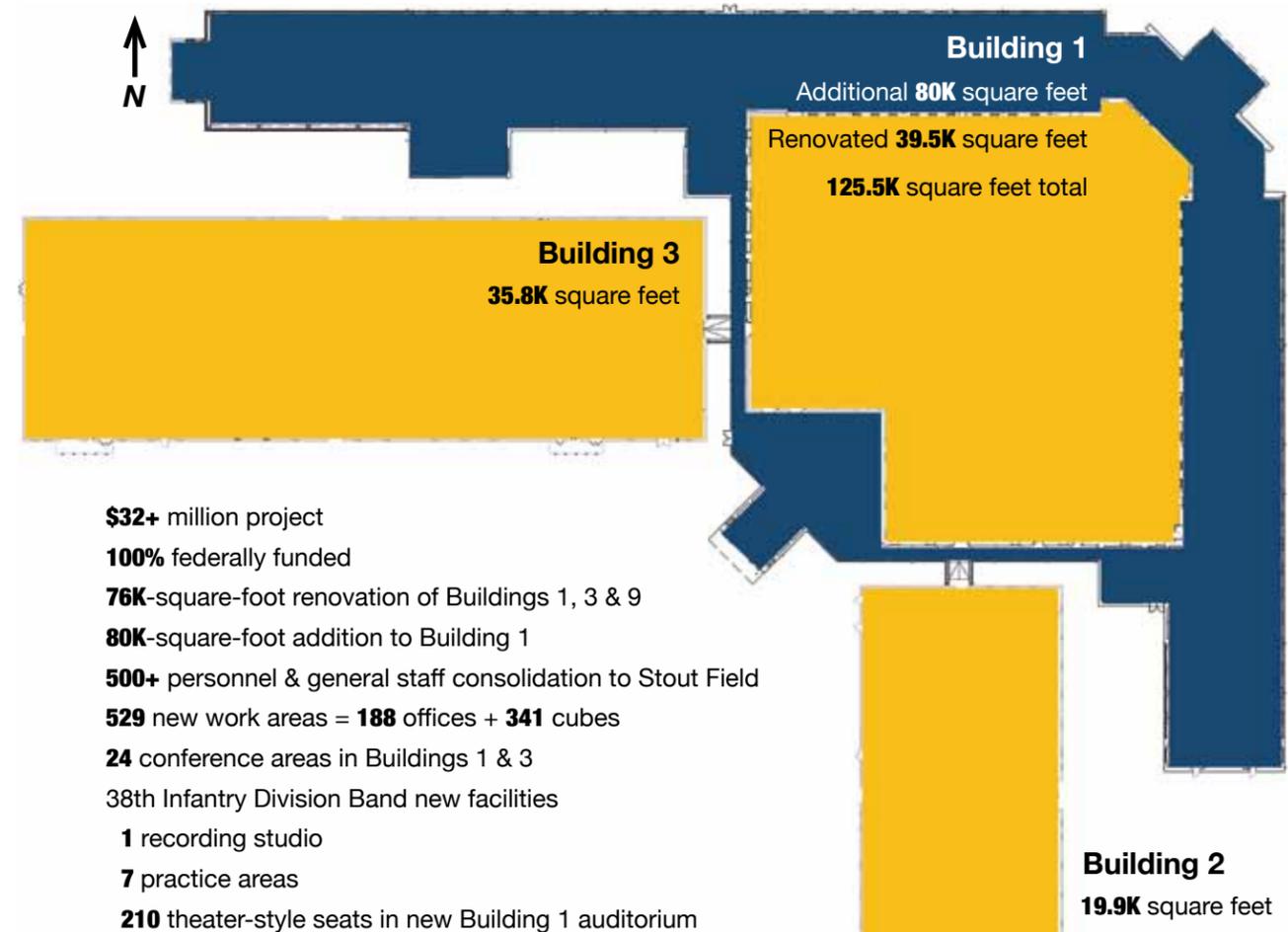


Photo by Sgt. 1st Class Jeff Lowry

The Joint Force Headquarters official building plaque.



- \$32+** million project
- 100%** federally funded
- 76K**-square-foot renovation of Buildings 1, 3 & 9
- 80K**-square-foot addition to Building 1
- 500+** personnel & general staff consolidation to Stout Field
- 529** new work areas = **188** offices + **341** cubes
- 24** conference areas in Buildings 1 & 3
- 38th Infantry Division Band new facilities
- 1** recording studio
- 7** practice areas
- 210** theater-style seats in new Building 1 auditorium

New Construction ■
Original Construction ■



U.S. Air Force crew chiefs work on an A-10 Thunderbolt II following a mission supporting Operation Inherent Resolve in Southwest Asia in February.

Blacksnakes strike in OIR support

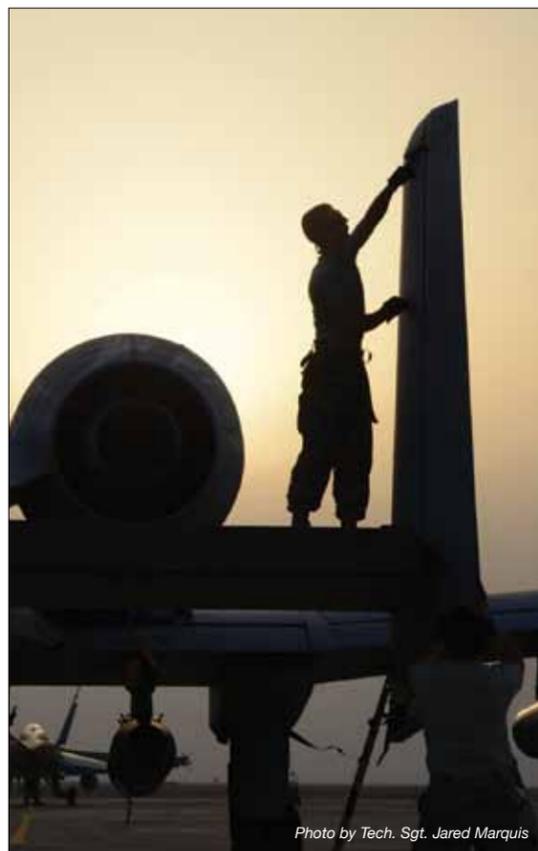


Photo by Tech. Sgt. Jared Marquis

An Airman works on an A-10 Thunderbolt II from the 163rd Expeditionary Fighter Squadron, 122nd Fighter Wing.



Photo by Senior Airman James Richardson

An A-10 Thunderbolt II pilot prepares to exit the aircraft following a mission.



Photo by Senior Airman James Richardson

An Indiana National Guard A-10 Thunderbolt II takes off from a base in Southwest Asia.

122nd Airmen back home in Indiana

Continued from page 7

Blacksnakes are the right team to bring that capability to combat.”

The A-10s from the 163rd performed more than 19 percent of all missions in this theater of operations expending nearly 50,000 rounds of ammunition and dropped approximately 500 bombs and maverick missiles in support of Operation Inherent Resolve.

“They’re doing the nation’s business, and they’re doing it well,” said Renwick. “The mission was to deliver combat firepower decisively and they did that in fine fashion.”

The Airmen were deployed after extensive preparation, ranging from cultural awareness to weapons qualification to medical training, having taken part in exercises Red Flag in Alaska and Green Flag in Louisiana, as well as predeployment training. Members and their families were prepared by taking part in Yellow Ribbon training and other predeployment functions. They carried out the same job overseas that they had been training monthly for at the 122nd Fighter Wing as drill-status Guardsmen.

“The Airmen of the 122nd Fighter Wing are trained and ready to answer our nation’s call to duty,” said Renwick. “The Air National

Guard and the Blacksnakes are a proven choice in combat, I have no doubt we can accomplish any mission assigned.”

The wing members were deployed through some major 2014 holidays, many family moments and in a few cases, the birth of their children. Members were in contact with their loved ones through social media, email and occasionally via video chat. Sacrifice seems to be a constant for the men and women of the U.S. military, the Air Force, the Air National Guard and the 122nd Fighter Wing. The 122nd Fighter Wing has had more than 2,000 service members volunteer for deployments around the world since 9/11, to locations including Iraq, Afghanistan, Spain, Japan and within the United States among other locations.

While deployed to be a deputy commander, Col. Michael Stohler, the 122nd’s, Operations Group Commander, assumed command of the 332nd Air Expeditionary Group, Nov. 16, 2014. The 332nd AEG is derived from the historical World War II, 332nd Fighter Group — the famed Tuskegee Airmen.

The 332nd has been activated twice in Southwest Asia, since 1998 as part of Operation Southern Watch and now Operation Inherent Resolve. The provisional unit was last activated as the 332nd Air Expeditionary Wing at Balad Air Base, Iraq, and was inactivated on May 8, 2012.

“As Airmen of the 332nd, through our hard work and dedication, we will carry forward the honor (the Red Tails) deserve by remembering their sacrifices and successes,” said Stohler.

The unit returned to “the Fort” April 22, 2015 with the A-10C Warthog’s returning the next day. Much of the unit’s tons of cargo and equipment returned with them. All 12 aircraft that left Fort Wayne in October returned to be immediately inspected by the 122nd’s Maintenance Support Group, in order to return the jets to full mission capability.

“My goal from the start has been to ensure that 100 percent of our Airmen return from their mission overseas,” said Renwick. “I am humbled to serve and command such a respected wing and am incredibly proud of these returning airmen.”

The now retired adjutant general of the state of Indiana, Maj. Gen. R. Martin Umbarger, helped greet the group.

“I couldn’t be prouder of the Airman and their families of the 122nd and the sacrifices that they have made for the nation and the state of Indiana,” he said.

Umbarger also read a letter from the governor of Indiana, Mike Pence, recognizing that sacrifice.

The reunion was supported by the Family Readiness Group and other support functions by providing refreshments to the waiting families in the unit’s main hangar. To thank these Airmen for their service, a welcome home celebration will take place at the base in mid-summer, combined with the annual Family Day to include family, friends, coworkers and representatives from USO Indiana and the Fort Wayne Base Community Council.



Photo by Staff Sgt. William Hopper

Indiana Air National Guard Col. Patrick Renwick, left, 122nd Fighter Wing commander, welcomes home a returning deployed Airman, Wednesday, April 22, 2015, at the Indiana Air National Guard Base, Fort Wayne, Ind.



Photo by 1st Lt. Sarah Ruckriegle

Soldiers with the 1313th Engineer Company move the skeleton of a tent at the 332nd Air Expeditionary Group, March 19, 2015.

Hoosiers build together in support of OIR

By 1st Lt. Sarah Ruckriegle
386th Air Expeditionary Wing Public Affairs

SOUTHWEST ASIA – Soldiers with the 1313th Engineer Company, lent a hand to their fellow Indiana Guard members at the 332nd Air Expeditionary Group by building more than 46 tents in less than three weeks.

The Hoosiers are deployed from Franklin, Ind., to Southwest Asia to support Operation Inherent Resolve. They traveled to the 332nd AEG, which hosts the 163rd Fighter Squadron also from the Indiana National Guard, to assist with the building of tents for additional living quarters.

The joint effort to build the living area reflects how the Indiana Guardsmen train.

“There is no doubt that the Indiana National Air and Army Guard team working together in a deployed environment exemplifies the true meaning of joint operations and should make the National

Guard leadership in Indiana very proud,” said Lt. Col. Mark Miller, 332nd AEG deputy commander.

“It is incredible rewarding, but hard work,” said Spc. Julia Corey, 1313th Engineer Company heavy equipment operator. “I wanted to deploy for the experience and to learn some craftsmanship. Building this area has definitely done that. It’s cool to see how fast we were able to train and then start putting tents up.”

The engineers were first shown how to build the tents by the 332nd Expeditionary Civil Engineer Squadron. But because the 332nd ECES Airmen were busy with base maintenance and normal operations, most of the tents have been assembled exclusively by Hoosier engineers.

The tent living area is being built to house additional members being deployed in support of Operation Inherent Resolve. The 332nd AEG is scheduled to activate as a wing later this summer and will continue to host strike aircraft tasked with supporting operations in Iraq and Syria.

TENT CITY 46+ tents built since March 12
8 personnel to build a tent
Takes 50 to 60 minutes to build a tent

1313th Engineer Company > 113th Engineer Battalion > 81st Troop Command > Indiana Army National Guard
163rd Fighter Squadron > 122nd Operations Group > 122nd Fighter Wing > Indiana Air National Guard

Indiana hosts best warrior troops

What: 2015 Region IV Best Warrior Competition

Who: 13 Midwestern National Guardsmen from 6 states: Indiana, Iowa, Michigan, Minnesota, Ohio, Wisconsin

When: May 11 to 14, 2015

Where: Camp Atterbury, Ind.

Why: “What it does, is it finds the best and brightest warriors that we can find within our ranks, from every level of the organization. Maybe they don’t win each competition, but we identify the strong, physically and mentally; the ones who want to win.”

— **Command Sgt. Maj. Tyson Johnston**

Winners: Spc. Garret R. Rigel, 138th Quartermaster Battalion
Sgt. 1st Class Sam A. Wagner, 38th Infantry Division



Photo by Sgt. Katherine M. Forbes

Minnesota Army National Guard Staff Sgt. Stephanie E. Marschall fires her M9 pistol during the weapons qualification round at Camp Atterbury, May 12.



Photo by Sgt. Katherine M. Forbes

Michigan Army National Guard Staff Sgt. Benjamin T. Driscoll, standing, observes his first shot group while zeroing his M4 Carbine during the Region IV Best Warrior competition at Camp Atterbury, May 12.



Photo by Spc. Evan Myers

Indiana National Guard Sgt. 1st Class Sam A. Wagner crawls under barbed wire as he speeds through the obstacle course at Camp Atterbury, May 13.

Avengers host leadership workshop

By Sgt. 1st Class Lasima O. Packett
38th Sustainment Brigade Public Affairs

Building leadership cohesion was the theme of the 38th Sustainment Brigade's Leader Development Workshop in February. Nearly 200 of the brigade's officers and senior noncommissioned officers attend the event held at Camp Atterbury Joint Maneuver Training Center, Edinburgh, Ind.

Col. Troy Joslin, 38th Sustainment Brigade commander, spoke to all of his leaders while having them all in one place at one time. He highlighted the importance of personnel, equipment and training readiness.

Joslin said he wanted to make sure the leaders are communicating well with their subordinates, "prioritizing, personal readiness, medical readiness and getting the word out to our subordinates. Communicating with our Soldiers and building a team are all important."

Joslin also delivered his expectation of his brigade leaders when it came to physical training, by grabbing their attention with a motivational video, and the announcement of the brigade's plans to put on an Avenger Challenge at this year's annual training.

"I want all of our leaders to focus on physical fitness, and to set the standard for our Soldiers," said Joslin.

"It was a great cohesive opportunity that we had this weekend with the different unit's coming together finally. Having the whole brigade leadership coming together, was really outstanding to see," said Sgt. 1st Class Todd McCauley, 38th Sustainment Brigade.

Leaders also partook in battalion capabilities briefs, training briefs, and development training.

The workshop provided the opportunity to welcome the brigade's new senior enlisted advisor. Command Sgt. Maj. Brenda Simmons, succeeded Command Sgt. Maj. Dale Shetler after the workshop. Shetler, who had spent many years with the brigade, parted with some advice to his fellow Soldiers.



Capt. Eric D. McCorkle takes notes during the 38th Sustainment Brigade's leadership workshop.



Col. Troy D. Joslin, 38th Sustainment Brigade commander, speaks to his brigade leaders.

"As leaders we need to change some of the culture of the Indiana National Guard, and it is our job as leaders to lead that change and model that change for our Soldiers," said Shetler. "Soldiers need to take control of their careers at all levels to make themselves better Soldiers, ready Soldiers and ready for the next level."

The 38th Infantry Division Commanding General, Maj. Gen. David C. Wood, also spoke with the brigade leaders. He gave the recommendation to all the Soldiers in the room to do the right thing, be more concerned with your organization than themselves, live the Army values and warrior ethos.

"Soldiers need to take control of their careers at all levels to make themselves better Soldiers, ready Soldiers and ready for the next level."

— Command Sgt. Maj. Dale Shetler

IGR fills in for Hoosier Guardsmen

By Staff Sgt. Les Newport
Indiana National Guard Public Affairs

After years of providing support for deploying units at Atterbury-Muscatatuck, Indiana Guard Reserve Soldiers, the all-volunteer auxiliary force of the Indiana National Guard, continue to find new ways to make their presence felt as the state and Military Department of Indiana adjust to new missions and priorities.

Capt. Terry Heifetz, the IGR public affairs officer and a Ball State University professor, spends much of his personal time off letting people know about the IGR and the hundreds of dedicated Hoosiers who fill its ranks.

"A lot of people in Indiana have no idea there's an all-volunteer force to back-up the National Guard on domestic missions, but when they find out, they want to learn more. There are hundreds of Guard Reservists working full time as lawyers and doctors, teachers and salesmen, but we all come together to serve Hoosiers in their time of need," said Heifetz.

During the warfighter exercise at Atterbury-Muscatatuck in February, a team of IGR personnel backfilled critical support positions, which allowed several thousand Soldiers and Airmen to remain focused on the joint-service, computer-simulated exercise staged at Atterbury.

One IGR team member, Sgt. Robert Jackson of Indianapolis, contributed his experience as an IGR certified military police officer during the exercise by assisting on patrols with the installation MPs. Together they ensured security and good order paved the way for smooth operations.

"I've been working maybe five or six jobs on post. I've been (working) at the gym, processing, and working

at the USO," said Jackson. "This gives me an opportunity to wear the uniform, and it's an honor for me to represent my state and my country. One of my proudest moments was the day I put on the uniform. And the second most meaningful was when I graduated from the state MP academy."

Atterbury MP, Spc. Cortlandt Overbay, who spent time on patrols with Sgt. Jackson, had never had the opportunity to work side-by-side with IGR Soldiers prior to the exercise, but had nothing but praise for their efforts.

"They are here to support us, the same way we support the rest of the military, and what we do, they do just as efficiently," said Overbay. "It speaks to the character of who they are, to come in here and do all this. Not a lot of people will come down here and do that."

Cpl. Larry Cooper, also an Indianapolis native, joined the IGR two years ago after a career in emergency management and firefighting. Cooper said he most enjoys meeting and supporting military personnel from all over the country.

"I've met active-duty units, Guard and reserve units," said Cooper, "and most of them are interested in (the fact) the IGR is an all-reserve force. I've met some really great Soldiers coming through."

The IGR traces its lineage to before the Civil War and was first known as the Liberty Guard, and later as the Indiana Legion. Heifetz said the IGR is recognized by state law as the official supplemental force to the Indiana National Guard.

"It's easy to join. We're looking for people who have served in the armed forces and still want to serve in a different way and those who didn't get a chance to serve, but want to give back," said Heifetz.

IGR FAQs

Q: What are the requirements to be a member of the IGR?

A: You may apply if you are a United States citizen and resident of Indiana between 18 - 65 years of age, are in good health, have no felony conviction, or pending criminal charges, and have never been convicted of desertion or classified as disloyal. Active members of the U.S. armed forces or reserve are not eligible for membership in the Indiana Guard Reserve.

Q: What are the benefits of being an IGR service member?

A: The Indiana Guard Reserve provides an opportunity for qualified men and women to serve, or continue serving their community and enjoy the camaraderie and pride of military service, even if they missed the chance to serve in the national armed services, or have been away from military service for some time. As an all-volunteer organization, there is no pay for drills, uniform allowance, or accrual of service points toward federal retirement, and only occasional reimbursement for mileage. However, Indiana Guard Reserve volunteers are authorized to wear the state military uniform, and receive the sincere appreciation of the communities they serve.

Q: What uniform will I wear in the IGR?

A: As a member of the Indiana Guard Reserve, you are authorized to wear the U.S. Army Service Uniform, Army Green Class A and B, as well as the Army Combat Uniform. Wear of Army uniforms is authorized by the adjutant general with minor insignia modifications.

See www.in.gov/IGR for more information.

Guarding against cyber threats

By Capt. Jessica Cates

Atterbury-Muscatatuck Public Affairs

More than 350 Soldiers, Airmen and civilians from 42 states converged at Camp Atterbury for two weeks in March for the 2015 Cyber Shield Exercise with a focus on developing Industrial Control Systems/ Supervisory Control and Data Acquisition defense scenarios.

The exercise is part of the National Guard's ongoing efforts to improve Guard readiness to respond to real-world cyber incidents. During the first week, Soldiers and Airmen received hands-on training in a kinetic cyber city directed by the SysAdmin, Audit, Network, Security Institute, the largest source for information security training and certification in the world. It develops, maintains, and makes available the largest collection of research documents and provides intensive, immersion training.

"The idea of cyber city is to train operators and essentially our warriors on how to defend critical infrastructures in cyber space," said Ed Skoudis, SANS institute nstructor.

It is a physical city, 6 feet by 8 feet in size, Skoudis said.

"There is everything from working lights, tiny buildings, hospital, to working traffic lights. What makes it even more interesting is that it is equipped with its own working power grid and mini industrial control systems," he said.

Soldiers and Airmen were given accesses to the systems and received mock scenarios of cyber-attacks through the cyber city and asked to react to possible threats by identifying the adversaries in the environment and exposing tracks of information.

"The mission they received this week was a mock cyber-attack on the water reservoir, it simulates manipulating machines that are used to sense water quality," Skaoudis said. "Even though the water quality is fine, cyber terrorists are trying to alter the system making the operators think they

need to dump chemicals into the water making the public worry that the water has been contaminated, when in fact nothing has occurred."

As the Computer Network Defense teams worked through issues to solve technical challenges, SANS Instructors were by their side making sure operations were well a coordinated. "We are seeing as they work through these missions, leadership, assigning different tasks to the team. That is fantastic, and really strong technical people on the team are sharing their knowledge and ideas with others. That's when it works best and I love seeing that," Skoudis said."

The class was so well received that 24 teams faced off against adversaries attacking the mock city demonstrating advanced skills, which lead to a final-four face-off. The final four teams included teams from Oregon, Idaho, Maine, Utah, Virgin Islands and Illinois.

By battling and eradicating malicious invaders of computers and related industrial control systems inside a city, National Guard Soldiers and Airmen were able to demonstrate that critical infrastructures could resume normal operations and keep our country safe.

While all the teams learned and improved their cyber security skills and are more prepared to respond to an actual cyber attack from an adversary, the combined team of Oregon and Idaho took home the trophy.

He also said that over the last 10 years he has seen a huge change in the cyber field, with the increasing knowledge of

the military's capabilities.

The cyber city by the SANS Institute was a new addition to this year's Cyber Shield exercise. National Guard Senior Cyber Advisor, Col. Heather Meeds said the National Guard was looking for something to increase the training value and hopes it is a future tool for Commanders to visually see the effects cyber incidents can cause.

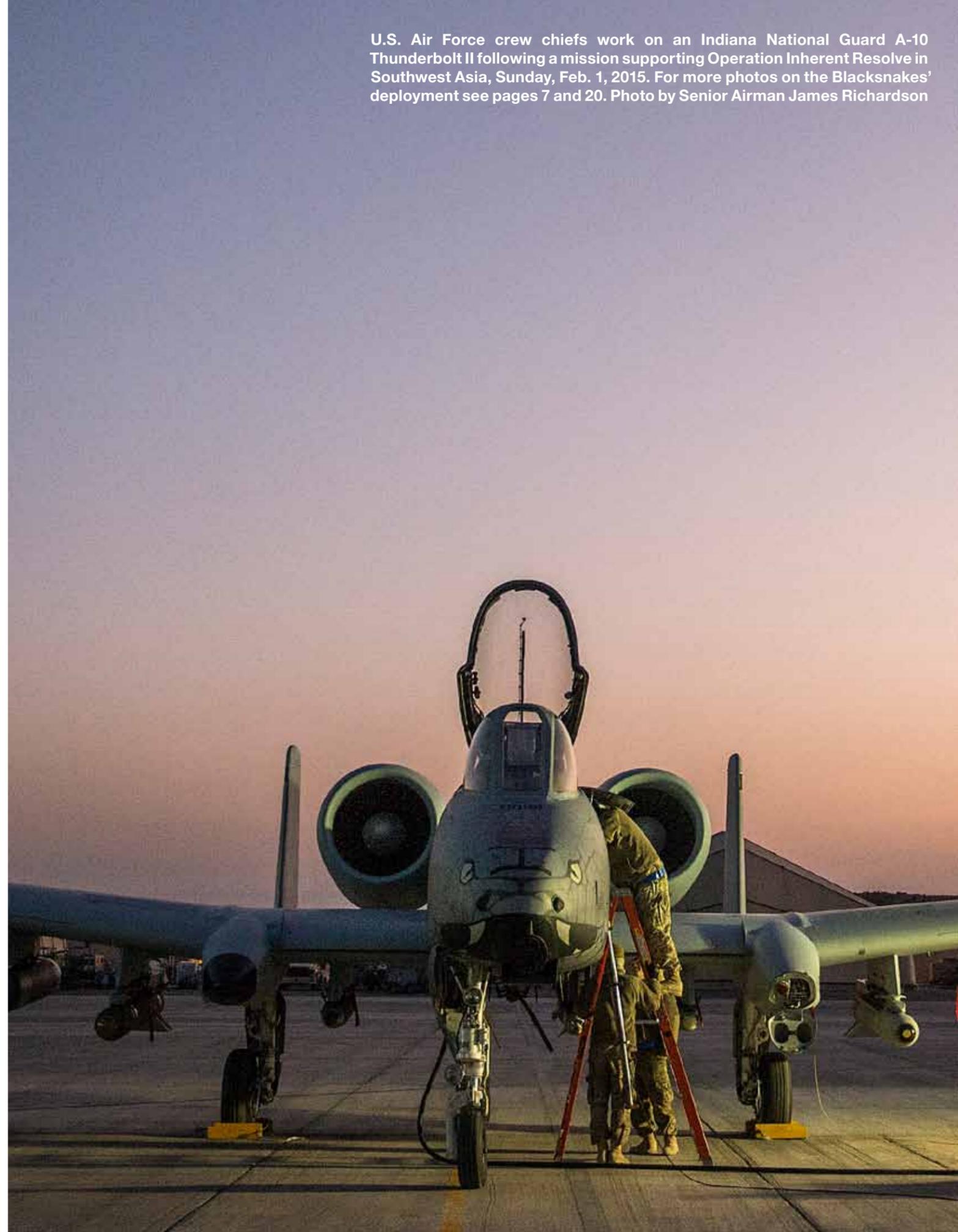
"It's realistic, they get into it, it looks like something you would do if the governor called on something that could actually happen within a state and they may be called upon to assist," Meeds said.

Last year the cyber shield exercise focused the Guard's Computer Network Defense Teams on defending GUARDNet, which provides a critical link for command and control of the National Guard systems. This

year the exercise was able to focus more on the assistance it can provide to federal and state governments with projects like CyberCity. The new training added visual value to see the impact it can pose on actual infrastructure that could possibly be the next mission the National Guard is called to respond.



U.S. Air Force crew chiefs work on an Indiana National Guard A-10 Thunderbolt II following a mission supporting Operation Inherent Resolve in Southwest Asia, Sunday, Feb. 1, 2015. For more photos on the Blacksnakes' deployment see pages 7 and 20. Photo by Senior Airman James Richardson





Maj. Gen. R. Martin Umbarger, Indiana's 57th adjutant general, poses for a photo at his retirement dinner with 1st Sgt. Danny Malott, 38th Infantry Division Band senior-enlisted advisor, Saturday, May 30, 2015, in Indianapolis. Umbarger relinquished command to Brig. Gen. Courtney P. Carr during a ceremony earlier that day. Carr was promoted to major general in a ceremony at the Indiana Statehouse, June 1. For more on Umbarger's retirement and command change ceremony, see pages 10 through 13. Photo by Sgt. 1st Class Lasima O. Packett