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Front cover caption: Senior Airman Raymond Felix, right, instructs Airman 1st Class Jacob Buker, left, on the proper technique for belaying a climber during survival training in North Carolina. See page 14. Photo by Master Sgt. Scott McPhee

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Message from The Adjutant General ...

Transitioning to training and **READINESS**

Transition has become the watchword of not just the National Guard, but the entire defense force of the United States; every branch, civilian employees as well as defense contractors are feeling the impacts of change. We are now moving from a deployed, re-deployed, soon to deploy force to that of constant **READINESS**.

My command staff and I ensure you that we continue to fight for the resources you need. I'm relying on commanders and noncommissioned officers to do the hard work, the front-line effort, to provide capable, ready units for deployment both at home and abroad.

We are now in challenging and uncertain times, which many of you have never witnessed during your military career. Due to budget cutbacks the operational force demands for the Indiana National Guard have been reduced, as evidenced by the recent unit off-ramps. The number of deploying Indiana National Guard Soldiers and Airmen is at its lowest level in recent history. It is our duty to remain ready and relevant and prepared to deploy. The days of continuous deployment, re-fit and re-deployments seems to be at an end.

As many of you know, the Indiana National Guard has a dual mission: first, to provide homeland defense to the

citizens of our sovereign states, and second, to reinforce the Army and the Air Force during overseas operations, which you all have performed tremendously. I am so very proud of the work that's been done over the last 12 years by our Soldiers and Airmen as well as the support Families have given and the sacrifices made by all while deploying over 20,000 service members since 9/11.

As a result of the recent conflicts, we have become the beneficiaries of two of the Army's premiere training installations: Camp Atterbury Joint Maneuver Training Center and Muscatatuck Urban Training Center. When you have the opportunity to train at either, train hard; use them to their fullest capability. The Indiana National Guard, like generations before, has gained the respect and admiration of those we serve.

Finally, I am so very proud of Command Sgt. Maj. Jim Brown and all he has accomplished throughout his extraordinary military career. He has my deepest respect, and I extend my deepest admiration to him.

He has served our organization with distinction and honor. I wish him well and look forward to working with him in his new role as the Director of the Indiana Department of Veterans Affairs.



Photo by Staff Sgt. Les Newport

Indiana's Adjutant General, Maj. Gen. R. Martin Umbarger, and outgoing State Command Sgt. Maj. Jim Brown stand at attention during Brown's retirement ceremony, Sunday, March 3, 2013. The state's senior enlisted position transitions from Brown to Command Sgt. Maj. James R. Gordon, who has more than 20 years of service. For more on Brown's retirement, see page 21.

State welcomes new command chief warrant officer



Photo by Staff Sgt. Les Newport

Indiana's State Command Chief Warrant Officer, Chief Warrant Officer 4 Elizabeth Keene, right, talks with Chief Warrant Officer 2 Michelle Poppowell after the state's Women's History Month celebration. Keene assumed the role as the state's senior warrant officer in January, with more than 36 years with the Indiana Guard.

Indiana's Adjutant General, Maj. Gen. R. Martin Umbarger, announced a new state command chief warrant officer for the Indiana National Guard. Chief Warrant Officer 4 Elizabeth A. Keene will assume responsibilities as the new senior warrant officer and advisor to the adjutant general.

Umbarger said the role of state command warrant officer's office has quickly developed into an integral asset since it was first developed in 2003.

"The advances that have been made, especially in selecting and mentoring candidates through the commissioning process, have shown Indiana to be

a leader in developing the Warrant Officer Corps," said Umbarger.

Keene has proven throughout her career that she is the kind of leader who can build on success and bring the Army-values-based initiative needed to sustain the Warrant Officer Corps, said Umbarger.

"This is an exciting and challenging time for the Indiana National Guard," said Keene, who has more than 36 years of military experience. "And I look forward to working with the command staff to ensure the state's Warrant Officer Corps is developed, capable and ready."

Coming Full Circle

Guardsman, Afghan prof meet again

By Sgt. 1st Class Jeff Lowry
Indiana National Guard Public Affairs

They've come full circle.

In 2010, an Indiana National Guard Soldier, and teacher, from Montpelier, Ind., deployed with the 3-19th Agribusiness Development Team to Afghanistan. The development teams consist of Guard Soldiers and Airmen who typically rely on their civilian-acquired skills in agriculture, business and teaching more so than their military-acquired skills. Overseas, they wear their Soldier uniforms and body armor, but draw upon their citizen skills to engage, mentor and instruct the Afghan people.

Maj. Jeremy Gulley, executive officer for 2nd Battalion, 151st Infantry Regiment, was the 3-19th's education officer, and he has 17 years of experience in Indiana's public education system.

"Our vision was to get as close to the people as possible and focus on the youth," said Gulley of his team's mission in Afghanistan. "Personally our experience and mine was working with people to have a lasting, positive outcome, not just build things, but invest in people. I think after we leave, there will be lasting good that can come from the work we did in the Indiana National

Guard and our ADTs."

Hoosier troops who volunteer for an ADT mission go back to school before their Afghan deployment.

At Purdue University they learn about irrigation, crop production, pest management, soils assessment, livestock management, nutrition and the differences between Afghan and Indiana farms. Additionally, the troops learn cultural and language skills at Indiana University.

They've come full circle.

It was the Purdue ADT workshops that led to Gulley meeting Jerry Peters, an agricultural professor.

"His connection to education, as well as mine ... we sort of connected," said Peters, a professor of agriculture education at Purdue. "And then we started communicating, and trying to see how we at Purdue and agricultural education could then be of assistance to the effort that he was having there in Khost Province."

Peters emailed Gulley while the 3-19th ADT was in Afghanistan.

Peters is steeped in Afghan agricultural and teaching that country's youth. He visited Afghanistan in 2006, 2008, 2009 and 2012; he hosted

See **CIRCLE**, page 26



Indiana Army National Guard Maj. Jeremy Gulley, 3-19th Agribusiness Development Team education officer, poses with Afghan students during his Operation Enduring Freedom deployment



Photo by Sgt. 1st Class Jeff Lowry

Jeremy Gulley, center, an Indiana National Guard major and a Jay School Corporation administrator, holds a conversation with Afghan professors at the Jay County High School greenhouse in Portland, Ind., Friday, Feb. 1, 2013. The professors toured the Hoosier state for eight weeks as part of Purdue University's Afghan Junior Faculty Development Program.



Photo by Staff Sgt. David Bruce

Staff Sgt. John Pitz, Greenwood, Ind., with the Indiana Medical Detachment, draws blood from Sgt. 1st Class Ronald Greathouse, Columbus Ind., Camp Atterbury fire chief, during his annual Periodic Health Assessment at the Physical Examination Center located at Camp Atterbury, Ind., Thursday, Jan. 10.

Keeping Hoosier troops fit, ready

By Staff Sgt. David Bruce
Atterbury-Muscatatuck Public Affairs

Soldier readiness encompasses more than just having bags packed and proficiency in skill sets common to all Soldiers and military occupational specialties.

Readiness also includes health.

The Army requires yearly Periodic Health Assessments to ensure Soldiers are ready for deployment. In addition to these PHAs, officers and pilots require more thorough exams.

The PHAs have two components: the first phase is an online questionnaire; the second is the medical evaluation itself. On any given Thursday at the Camp Atterbury Joint Maneuver Training Center Troop Medical Clinic, Soldiers can receive the medical evaluation, said Sgt. 1st Class Ryan Richards, Mooresville, Ind., 38th Infantry Division senior medical readiness noncommissioned officer. "The process takes four or five hours when performed at the Physical Examination Center," said Richards.

"It would take all day if we did this at an armory. The examinations include a pregnancy test for females, hearing test, routine adult immunizations, vitals, vision exam, dental exam, lab work, electrocardiogram and screening by a doctor. We also have case managers for medical issues like profiles and behavioral health providers."

Richards said there is an Army mandate to maintain medical readiness. With approximately 12,000 Soldiers in the Indiana Army National Guard, tracking which Soldiers need to perform the PHA can be daunting in theory, but Richards said that was not the case because of the Army's Medical Protection System, a database used to track and update the Soldiers' physical readiness.

"The difficult part is getting the Soldiers here for the physicals," said Richards. Should they not have a current PHA, they are designated as Medical Readiness Category 4, said Richards.

"MRC4 means that the Soldier has to let his or her medical readiness lapse.

Now approximately 7 percent of the force is MRC4. We want to get the state below 5 percent and the Thursday event helps us get those Soldiers current," he said.

The center provides other services in addition to the PHAs, said Lt. Col. Scott Hopkins, Bloomington, Ind., Physical Examination Center officer and deputy state surgeon.

"We do a lot of different physicals here," said Hopkins. "In addition to the PHAs, we do physicals for Soldiers going into the Active Guard Reserve program, school, chapter 2 physicals for commissioning programs, profile examinations and retention physicals. On Wednesdays, we run a flight clinic for all pilots in the state."

Hopkins said PEC typically sees approximately 40 Soldiers for PHAs on Thursdays and 10 to 20 flight physicals on Wednesdays.

Editor's Note: Periodic Health Assessments also take place in armories throughout the state. Johnson County Army in Franklin, Ind., handles overflow PHAs for Camp Atterbury.

Going for Gold



Photo by Sgt. 1st Class Jeff Lowry

Spc. Javar Jones, left, Anderson, Ind., spars with a boxing partner at an Indianapolis gym, Thursday, Jan. 31, 2013. Jones, who joined the National Guard in 2010, is trying to get into the U.S. Army's World Class Athlete program so he can fight in the 2016 Summer Olympics in Rio de Janeiro.

Indiana Soldier excels in 'sweet science'

By Sgt. 1st Class Jeff Lowry
38th Infantry Division Public Affairs

A 38th Infantry Division Soldier traded his mechanic tools for boxing gloves to hone his sweet science skills in the U.S. Army's World Class Athlete program.

Spc. Javar Jones, Anderson, Ind., a former wheeled mechanic for the division's headquarters battalion, seeks Olympic gold in 2016 and hopes to represent the Army.

"It's always special for me to represent my country and be able to represent the Army as a fighter and do what I love to do," said Jones.

In March, Jones took another step toward his dreams. He defeated Marcus Carrera by a 13-8 decision at the 2013 All Army Boxing Championships at Fort Huachuca, Ariz.

While his boxing journey might take him to Rio de Janeiro, it started in the Hoosier state.

"When I found out my cousin boxed, he took me to the gym, and I've been involved ever since," said Jones, a

Highland High School graduate who started boxing when he was 14 and has been boxing for nearly six years.

For a little more than two years, Jones trained with Marcus Chapman, an Indianapolis police officer for 17 years and a boxing instructor for more than nine years.

"He's a good kid. He's got a good head on his shoulders. He's well mannered, and his work ethic is unparalleled," said Chapman. "Javar goes above and beyond. The boxing desire he has will take him a long way. I think he can actually make the 2016 Olympic team. He has that fire and the desire."

Chapman, 48, who has been in and around boxing since his teens, said Jones is right up there with the best boxers at Jones' age and experience.

Jones joined the National Guard after high school in 2010 to pay for college, but he also said he joined because of family lineage too. One of his grandfathers was in the Army too. Ironically, one of Jones' friends suggested that he join the Army to be on its boxing team.

"I didn't think I'd be here," said Jones

of fighting for the Army. "It was so farfetched. I never knew I'd be here."

Jones, while in good physical boxing shape before he joined the military, said the Army's basic and advanced training helped him prepare mentally for boxing.

"It made me mentally strong; so I appreciate that a lot," said Jones. "Mentally, I'm stronger than I was before I went in. That really helped me as a fighter. Boxing is 90 percent mental, 10 percent physical. It takes a lot of heart to step into that ring."

Jones has heart and now gloves since he traded them for his mechanic tools.

Fighter Facts

- 2010 State Silver Gloves champ
- 2008 National Silver Gloves champ
- 2007 Junior Olympics state champ
- 3x Golden Gloves state champ
 - 2007, 2008, 2010
- Lightweight Class, 132 pounds
 - "The guys are quick. It's a dangerous weight class."

HARDCORE:

Officer learns definition of mental, physical toughness

By 2nd Lt. Kyle Stone
Headquarters Troop, 1-152 Cavalry
Unit Public Affairs Representative

It had already been a long day and night when I pulled into the armory parking lot.

It was around 10:30 p.m., and all I wanted to see was a cot with my name on it. The rain was falling lightly on the ground as I walked towards the glow coming from the propped open gym door.

“Thirty seconds have elapsed!” a Soldier yelled.

I thought I was hearing things. As I walked through the glow from around the door I saw a row of Soldiers completing pushups. I could not believe it – Soldiers conducting an annual physical fitness test. Why on earth, at this hour I thought. All I could think was, “Man, these guys are hardcore.” Little did I know how right my first impression was.

I signed out some cots for myself and the other Soldiers. Then quickly found the senior officer. The major showed me and some other Soldiers around. He informed us that physical training for the staff would be held in the morning. We were just going for a “light run” is how he described it. A light run? No big deal. I’ve got this.

The gym was still busy with activity from the Soldiers returning from the 2-mile run, so there was no way I could sleep yet. I wandered the halls of the dark armory reading the stories and studying the pictures on the walls. I found a rich history going back to the Mexican American War. I have seen hundreds of these stories line the walls of armories across Indiana, but nowhere else did the stories seem to be written with so much pride. I headed towards my cot in the gym; it was finally getting quiet. I walked through the gym doors and saw the Soldiers who had just taken the APFT standing in formation. Tired, wet from the rain, the looks on their faces showed how hard they had worked that day. But it wasn’t fatigue in their eyes; there was something else, something motivational. They had worked hard all day and the senior noncommissioned officer in front of them was explaining the day ahead. Despite knowing PT in the morning was close by, they still had a sense of fidelity in their expressions. They knew what had to get done, and they were willing and eager to make it happen.

“Fall out!” the senior NCO yelled.

The Soldiers hurried about leaving the formation and scrambled to quickly complete their personal hygiene so they could finally rack out for the night. I too was exhausted. I headed for my cot; it was finally time to get some sleep.

We woke up for PT. Not by the buzz of a clock or the shouts of an NCO, but by the bite of the cold air as it ripped through the gym. I had no idea it was going to be that cold and had only brought my summer physical fitness uniform. “Good thing we’re just going on a ‘light run,’” I thought to myself.

We stretched, organized ourselves and took off – for just a “light run.”

We returned to the armory, about four miles later. I was



destroyed. But these men were just warming up. Men twice my age, were smoking me in a run. I consider myself to be in decent shape, but these men are machines. These men are hardcore.

After the run, I was never more excited to know that briefs were on the schedule for the rest of the day. I was ready to sit down for a bit.

The first brief was resiliency training. I had heard about it before, but wasn’t really sure what it was all about. The first sergeant was giving the brief. From what I had gathered about the course, it seemed a bit different from a typical first sergeant style way of teaching things.

Then I saw this grizzled man, the company first sergeant give a brief about remaining strong during tough times. He shared things with the group that showed even the toughest of people may have difficulties bouncing back from rough situations. He helped us all understand the many different strategies and techniques that can be used to stay strong during difficult times.

I saw a man, who Soldiers in the troop all look up to,

express the things he felt he was weak in. However, he did not shutter once while talking about them. He showed the Soldiers that it is okay to have difficulties, that it is not a sign of weakness, but rather, the way you address them and the way you overcome them are what make you strong.

The other briefs that weekend went by quickly, because I just could not stop thinking about the words the first sergeant spoke.

Between the resiliency brief, the APFT the night before and the PT that morning, I started to see what hardcore really means. It is not just about running forever and doing a thousand pushups, it is about being mentally hardcore too. Being hardcore in one aspect alone is not enough when fulfilling your role as a Soldier. Everything you do, you do it hardcore.

The Soldiers of Headquarters Troop, 1-152 Cavalry, New Albany, Ind., know this. They live it and breathe it, hardcore.

Editor’s Note: For more about resiliency training, see Sgt. 1st Class Matt Scotten’s story on page 26.

Atterbury celebrates 1



Photo by Staff Sgt. David Bruce

German Air Force Pfc. Marius Ehinger, Karlsruhe, Germany, uses the Dismounted Soldier Identification Device attached to his weapon to interrogate targets during Bold Quest 2011 held at Camp Atterbury Joint Maneuver Training Center, Ind., Sept. 10, 2011.

By Ashley Roy
Atterbury-Muscatatuck Public Affairs

February 2013 marked the 10-year anniversary of Camp Atterbury Joint Maneuver Training Center in Edinburgh, Ind., as a mobilization station in support of the Global War on Terror and other missions around the world.

According to the official Atterbury website more than 175,000 military and civilian men and women have deployed through the installation since 2003.

From its inception during World War II, to its reactivation for the Korean War and most recently the Global War on Terror, Atterbury has been a constant presence in training and mobilization efforts for more than 70 years.

When the installation became activated in 2003 the post was not the same as it is today. There were fewer buildings, fewer employees and fewer people outside the state of Indiana that recognized the name Camp Atterbury.

Ron Morris, deputy commander for mobilization operations at Atterbury, came to the post in 1994, was mobilized in 2004 and has been here ever since.

The Atterbury he remembers during the years of activation differs greatly from the installation it is today.

Sometimes in the winter months there would be very few people around, and on occasion Morris was the only one on post; a big change from how it is today.

According to Atterbury newspaper archives, by May 2003 more than 600 Soldiers were assigned or attached to the post to facilitate the mobilization process.

Ten years later that number would grow to more than 1,300 Soldiers and civilians employed in support of the mobilization mission.

A lot of things happened fairly quickly when it came down that Atterbury would be activated, said Morris. The Installation Support Unit was mobilized, people started arriving, medical came down and it was a lot of chaos as everyone readied themselves to begin accepting mobilizing Soldiers.

“In the beginning we had to share facilities, so the gym was the Soldier readiness processing site and then at night it was converted into medical,” said Morris.

With Atterbury not have many facilities in the first few years, the installation had to stay open almost 24 hours a day to get everything done.

“It took a lot of teamwork and a lot of ‘can do’ to get it figured out, but we made it work. I think one of the things that has set Atterbury apart is that since the beginning we’ve had a really strong customer support ethos,” said Morris.

Three years after being activated as a Reserve Component Mobilization Station, Atterbury went on to be named as one of six Power Generation Platforms in the U.S.

In 2005 the capabilities of Camp Atterbury expanded once again with the acquisition of Muscatatuck in North Vernon, Ind., formerly the Muscatatuck State Development Center, and the opening of the Joint Simulations Training and Exercise Center.

“It was great because you could do a better job of theatre

0 years of excellence

immersion, especially for some of the specialty missions like the Provincial Reconstruction Teams and Kosovo Force,” said Morris.

With these new urban capabilities and the advancement of training facilities on post, the installation hosted numerous large-scale training operations such as NATO’s Bold Quest and U.S. Northern Command’s Vibrant Response exercises.

According to Morris these exercises helped to expand not only the training capabilities, but also the awareness of Atterbury amongst the military community.

“The great thing today is that Atterbury has made a committed effort to make

continued infrastructure investments,” said Morris.

The readiness-processing site grew from a gym to a complex of five buildings; there are new medical buildings being built, additional classroom space and a lot of things that will enhance training at Atterbury.

Since 2003 there have been 740 improvement projects, said Morris.

“In the beginning there was a lot of learning and a lot of long hours,” said Morris.

Morris also said the installation has grown to be a place where many units and Soldiers say that given the choice they would rather mobilize at Atterbury.

“It took a lot of teamwork and a lot of ‘can do’ to get it figured out, but we made it work. I think one of the things that has set Atterbury apart is that since the beginning we’ve had a really strong customer support ethos.”

– Ron Morris



Photo by T.D. Jackson

Members of the Ohio emergency force protection package slide an injured woman, a simulated nuclear weapons victim, onto a stretcher during Vibrant Response training exercise in November 2009.



Photo by Sgt. 1st Class Brad Staggs

First responders search for victims at the flooded community venue at the Muscatatuck Urban Training Center during the homeland emergency response training exercise, Vibrant Response 13.

Accomplishments

2003: Camp Atterbury is activated as a Reserve Component Mobilization Station for the first time since the 1950s, in support of the Global War on Terror.

2004: Camp Atterbury partners with the Crane Division of the Naval Surface Warfare Center to allow testing of Crane technology at Atterbury ranges, thus expanding military support efforts.

2005: Indiana National Guard opens Muscatatuck near North Vernon, Ind., and Butlerville, Ind., for training in a realistic urban environment.

2006: Camp Atterbury is named as one of six Power Generation Platforms for training troops for mobilization.

2007: Vigilant Guard, the Indiana National Guard’s support piece for Northern Edge’s large-scale exercise Ardent Sentry, takes place at Atterbury and Muscatatuck.

2008: Soldiers ban together to offer aid to the installation and surrounding communities after a tornado caused severe damage and flooding.

2009: Atterbury and Muscatatuck host U.S. Army North and Vibrant Response for the first time.

2010: Indiana Gov. Mitch Daniels announces Camp Atterbury Land Exchange to expand the installation by more than 3,000 acres.

2011: For the first time, Camp Atterbury and the Muscatatuck Training Range hosts Bold Quest, a NATO-led multinational training exercise.

2012: Ground is broken for new Operational Readiness Training Complexes.

Still Serving ...

IGR offers continued opportunities



Courtesy photo

An Indiana Guard Reservist monitors traffic during the 500 Festival Mini Marathon during the race in Indianapolis, Saturday, May 5, 2012.

Uniform Differences

- Indiana service tape instead of U.S. Army, U.S. Air Force
- Indiana flag instead of U.S. flag
- Black caps instead of ACU caps

Training

- Military emergency management specialist certification
- CPR certification
- First aid certification
- Basic military training
- Noncommissioned officer training
- Officer training

By Sgt. 1st Class Matt Scotten
Indiana National Guard Public Affairs

Like the minutemen of the Revolutionary War, Indiana Guard Reserve members are unpaid volunteers.

When called upon by the governor, they put away their mechanic wrenches and their doctor stethoscopes, and don military uniforms.

“Our service is completely volunteered,” said Col. Joseph Luckett, member of the IGR for the last three years and a retired lieutenant colonel from the Indiana National Guard. “We don’t get paid; we don’t get a retirement or any benefits. We work because we want to serve our communities. That sense of service, that sense of being a part of something bigger than ourselves is our reward.”

The IGR has been around since 1961 when Gov. Matthew Welch established the IGR. Whereas the National Guard can be called into federal service, the IGR is subject solely to the orders of the governor and is commanded by the adjutant general.

Indiana Army National Guard Lt. Col. Brent Richards, director of military support for Indiana,

coordinates with IGR personnel for support when needed – filling sandbags during floods, evacuating wounded from disaster sites or directing traffic during community events.

“When they volunteer to support our programs, it not only keeps us from having to stretch our forces as far as we otherwise would have had to; it saves us from all the coordination of time and effort, as well as funding,” said Richards. “With IGR support, all of that is simply volunteered.”

Entering service in the IGR requires slightly more than an intense desire to serve Indiana. Applicants should be law-abiding citizens with good reputations in their communities; have sufficient financial resources to buy uniforms, equipment and serve as volunteers; have no legal or moral disqualifications from obtaining federal security clearances; be mentally and physically fit; and be between the ages of 18 and 65. Veterans of the U.S. armed services and non-veterans are welcome to apply. Applicants with prior military service must show proof of their honorable discharge and reenlistment eligibility as recorded on a DD Form 214 or a NGB Form 22.

Locations



- Fort Wayne
- Lafayette
- Bedford
- Shelbyville
- Indianapolis



Photo by Staff Sgt. David Bruce

Indiana National Guard Spc. Joshua Dick, Seymour, Ind., with C Company, 2nd Squadron, 152nd Cavalry, authenticates communication on a secure radio network during the 219th Battlefield Surveillance Brigade Soldier and noncommissioned officer of the year competition held at Camp Atterbury, Saturday, Jan. 12, 2013.

Competing to be brigade's best

By Staff Sgt. David Bruce
38th Infantry Division Public Affairs

Indiana National Guard Soldiers and noncommissioned officers with the 219th Battlefield Surveillance Brigade, gathered at Camp Atterbury Joint Maneuver Training Center, near Edinburgh, Ind., to sort out who will be the top Soldier and noncommissioned officer in the brigade for the year.

Subordinate commands selected the 38 competitors. The leaders tested the competitors on Army warrior tasks: prepare and operate a radio, first-aid, identifying terrain features on a map, land navigation, physical fitness, weapon qualification, 8-mile road march, and unarmed combat.

The competitors also had to know their way around Army weapons. They had to disassemble, reassemble and perform a function check on the M9 pistol, M4 carbine, M249 squad automatic weapon and M240B machine gun.

Additionally there was also a written test and appearance board before the brigade's senior noncommissioned officers.

Furthermore, noncommissioned officers had to perform a medevac request on a radio as part of their tasks.

"I'm learning a lot just by competing," said Spc. Timothy French, Greenwood, Ind., an artilleryman with Battery A, 2nd Battalion, 150th Field Artillery.

Competitors had sponsors from their respective units to offer support and guidance during the competition, and French said his sponsor was a great help to him in preparing.

"My sponsor helped me prepare for the Army warrior tasks and with land navigation, so hopefully I won't be lost in the woods for too long," said French. "It's been a fun experience so far, and I feel honored to be selected to represent my battery. To me, it feels like I'm on the right path."

Sgt. Maj. Jeffrey Stevens, operations sergeant major with 2nd Battalion, 150th Field Artillery, said the Soldier and noncommissioned officer of the year are extremely important and relevant to the culture and morale of a unit.

"These events build confidence, camaraderie and esprit de corps. It reinforces

those core values as a Soldier. It may be a competition, but it's a friendly competition, the troops motivate each other to excel, especially during the physical fitness test, combatives and the road march, which is pretty grueling," said Stevens, Rockville, Ind..

Stevens said the winners of this event will go on to represent the brigade in the state-level competition scheduled for March.

"All Soldiers in the Indiana Army National Guard are important, but in this competition we're going to find out who is the best Soldier and NCO in the 219th Battlefield Surveillance Brigade," said Stevens.

Staff Sgt. Adam Sanford, Battleground, Ind., with Headquarters and Headquarters Company, 2nd Battalion, 151st Infantry, and Spc. Justin McCloskey, Logansport, Ind., with B Company, 2nd Battalion, 151st Infantry, were declared the top noncommissioned officer and Soldier of the Year for the 219th Battlefield Surveillance Brigade. These two Soldiers will represent the brigade in the state-level competition.

Indiana Guardsmen bid farewell

Editor's Note: Members of the Indiana National Guard welcomed Gov. Mike Pence as their new commander in chief as they said farewell to outgoing governor, Mitch Daniels.

The Indiana National Guard's Ceremonial Unit and 38th Infantry Division Band participated in Pence's inauguration, Jan. 14, with a color guard and musical support.

The two leaders have a great respect for Indiana's community-based, military organization, and its leader, Maj. Gen. R. Martin Umbarger.

In separate interviews, Daniels reflected on National Guard disaster response missions and visits with Indiana troops overseas.

Pence commented on the U.S. military and his plans for the Indiana National Guard.



Indiana Gov. Mitch Daniels speaks with Indiana National Guard Sgt. 1st Class Tony Gouckenour, 76th Infantry Brigade Combat Team, during Daniels' trip to Iraq in 2008.

The Daniels Interview

Indiana Guardsman: You've been commander in chief of the Indiana National Guard for eight years. What have been some of your highlights?

Daniels: Simply knowing that first of all that it's been my privilege to support 15,000 Soldiers and Airmen – the finest in the country. I've had enough perspective now to say with confidence that no state has a finer National Guard. So just the honor of it all is the greatest single highlight. But on so many other occasions in both the state and national missions that the Guard performs so well. My trips internationally to visit our Guardsmen and seeing our Guardsmen perform in times of crisis here at home probably come to the top.

Indiana Guardsman: One of those home crisis was the 2008 floods. Is something like that one of your highlights or visiting the troops?

Daniels: Exactly, I saw the Guard literally save a town from probably being washed off the map. I saw Guardsman perform just innumerable acts of mercy, heroism, and rescue. We got through the floods of 2008 without a single fatality. It was incredible, but only because in many, many cases, because the Guard was there.

Indiana Guardsman: How has the National Guard fit into your plans of disaster response and homeland security missions?

Daniels: I remember at this very time eight years ago that I was trying to prepare for my new duties being at a



Gov. Mitch Daniels shovels sand alongside two National Guardsmen during the 2008 floods.

"My trips internationally to visit our Guardsmen and seeing our Guardsmen perform in times of crisis here at home probably come to the top."

– Gov. Mitch Daniels

session with a former governor of a southern state, and someone asked him, "What's the most important thing that we can think about as new governors?" Everybody thought he was going to say budgets and education, more building or

something. He said disaster preparedness. He said something is going to happen and no matter what kind of job you do in other ways, if you don't handle that well, you've failed. And that's what people will remember. And I tried to take that to heart and the Guard is the single most important part of our readiness, and I can say years later, that each and every time I've called them, they've performed superbly.

Indiana Guardsman: Can you comment on how the Indiana National Guard is there for their communities, since it is a community-based organization?

Daniels: I think the special quality about the Citizen-Soldiers is the dual role that our Guardsmen and women are part and parcel of the communities that they serve. One thing that I really treasure among my memories was watching how they brought the whole state together. I was in so many places where a Guard detachment from another corner of the state was maybe helping, rescuing people in places that they had never been. And they left positive impressions and made new friendships with Hoosiers from very different locations and vice versa. I just always enjoyed that. I'll never forget during one of the worst of the floods being in the little town of Hope in south central Indiana and the Guard detachment sent there was their only source of water for about three or four days was from up around Gary. No

See DANIELS, page 25

Gov. Daniels, hail Gov. Pence

The Pence Interview



Photo by Sgt. 1st Class Matt Scotten

Gov. Mike Pence and his wife, Karen, cover their hearts as colors are presented at his inauguration ceremony.

Indiana Guardsman: Even before you were elected as Indiana's governor, you seemed to have a lot of respect for the military. Why is that?

Pence: Well, I think I come by it honestly. I was raised by a combat veteran. My father was with the Army and served in combat in Korea. His bronze star is over there on my desk, and I was raised to have a profound respect for the military, but frankly over the last decade, the times that I've traveled downrange to visit Hoosiers in Afghanistan and Iraq, to see the role that the Indiana National Guard has played in both of those military operations has been deeply inspiring to me. There's really been a transformation of the role of the National Guard in our national defense over the last 10 years, and I've seen it firsthand. It's just imperative to me that Hoosiers know that and in every respect, we show the gratitude and appreciation that we all feel for people who step forward and put on the uniform.

Indiana Guardsman: As commander in chief of the Indiana National Guard, you'll be in charge of approximately 14,000 community-based troops. How do you feel about that?

Pence: Well, of all my responsibilities as governor, I take our Constitutional role as commander in chief of the Indiana National Guard to be of first importance. The Guard has a dual mission to respond to the needs of our national defense, and the Indiana National Guard does that with great distinction and has a great reputation. I would argue as good or better than any other National Guard in the country. But there's also a mission to be available to respond to the practical needs at times of emergencies of our citizens and to protect our citizens. That's why literally before the end of my first full day in office; we had our security team in here. We had General Umbarger a part of that making sure that we are fully integrated. The tremendous professionalism of

our National Guard personnel in all of our operations for Indiana homeland security and coordination with state and local authorities in times of crisis is enormously important.

Indiana Guardsman: How do you see the Indiana National Guard fitting in with your plan for disaster response?

Pence: Well, the Indiana National Guard has unique capabilities in as much as our Citizen-Soldiers are citizens all over Indiana. The ability to move resources and personnel quickly into an area, whether it's flooding in the spring or whether it's tornadoes throughout that season of the year, our Guard has the ability to deploy and move forward. Frankly, the leadership of the Guard and I have had some good conversations about the processes we're going to have in place to make sure we do that in a timely way. But in those times of crises, and I've seen them time and time again in other roles that I've served in public life, when the Guard is called to step in, they can make an enormous difference in stabilizing an area and providing the practical hands-on support to put communities back together.

Indiana Guardsman: How do you see the Indiana National Guard working with other state agencies?

Pence: Well in times of emergency, the secretary of Homeland Security, responds in my authority, is in charge of coordinating all the efforts on an interagency basis. So whether it's state law enforcement or local law enforcement, but also the National Guard when they're called up in circumstances like that respond to the Department of Homeland Security. So we're looking for ways where we can improve on Indiana's outstanding record in disaster response. I've seen some extraordinary times, not only tornadoes that come through and obliterated communities and cost lives

See **PENCE**, page 25

"The Guard has a dual mission to respond to the needs of our national defense, and the Indiana National Guard does that with great distinction and has a great reputation."

– Gov. Mike Pence

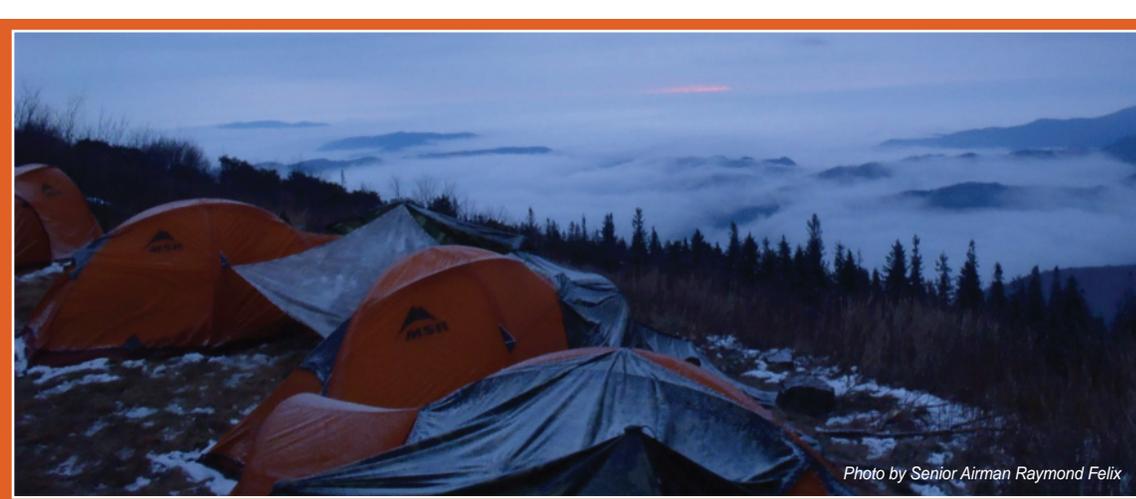


Photo by Senior Airman Raymond Felix



Airmen start a fire

Dawn breaks on the TACP camp.



Photo by Master Sgt. Scott McPhee

Senior Airman Joshua Bowlin, with the 113th Air Support Operations Squadron, negotiates a climbing route.

From Terre Haute to the B Indiana Air National Guard

Members of Indiana Air National Guard forward-operating ground force units conducted extreme survival training in the mountains of North Carolina in November.

The excursion fulfilled a requirement for the tactical air control party training. The air control teams are Air National Guard units that are attached to ground forces to help manage tactical air support.

Airmen from the Terre Haute based 181st Intelligence Wing and the 113th Air Support Operations Squadron spent four days on Mount Mitchell near Burnsville, N.C., exercising a laundry list of survival and evasion skills.

“Some of these skills are highly perishable,” said team leader Master Sgt. Scott McPhee. “So this was a great environment for TACP personnel to refresh them.”

Staff Sgt. Ryan Garrett, a trainer with

the 9th Operations Support Squadron, Beale Air Force Base, Calif., accompanied the units and served as an observer and controller to accredit the training.

“This gives the TACPs an opportunity to replenish their survival and evasion skills in the event they are ever isolated in austere environments,” said Garrett, “Due to the nature of their job, they are definitely at a high risk for isolation.”

The teams experienced the added challenge of a heavy snowfall of 20 inches just prior to the training, compliments of Hurricane Sandy. McPhee said the weather kept the Airman on their toes.

“Though most of the snow melted during the day, the north side of the slopes was still covered in snow and ice which made movement throughout the mountains dangerous,” said McPhee.



Photo by Senior Airman Raymond Felix

TACP Airmen hike up to the summit of Mount Mitchell



A panoramic view of the TACPs camp location.



Photo by Master Sgt. Scott McPhee



Photo by Master Sgt. Scott McPhee

113th Air Support Operations Squadron TACP Airmen set up camp.

Blue Ridge Mountains ... Airmen reach snowy heights sans wings

When training around the world, National Guard members have the opportunity to take in sights that often warrant a special look. Read below for a brief description of Mount Mitchell State Park in North Carolina.

There are a few places in the world that still stand apart from the ordinary. Rising more than a mile high, surrounded by the gentle mist of the low-hanging clouds, Mount Mitchell State Park is one of these extraordinary places.

In the crest of the timeworn Black Mountains lies the summit of Mount Mitchell, the highest point east of the Mississippi. For those who ascend this mighty peak, what looms in the horizon is a feast for the eyes—breathtaking views of the Blue Ridge Mountains, rolling ridges and fertile valleys. Forested and forever misty, 1,946-acre Mount Mitchell State Park will provide you with some of the most tranquil moments you will ever experience.

www.181iw.ang.af.mil www.ncparks.gov

“Some of these skills are highly perishable. So this was a great environment for TACP personnel to refresh them.”

— Master Sgt. Scott Mc Phee

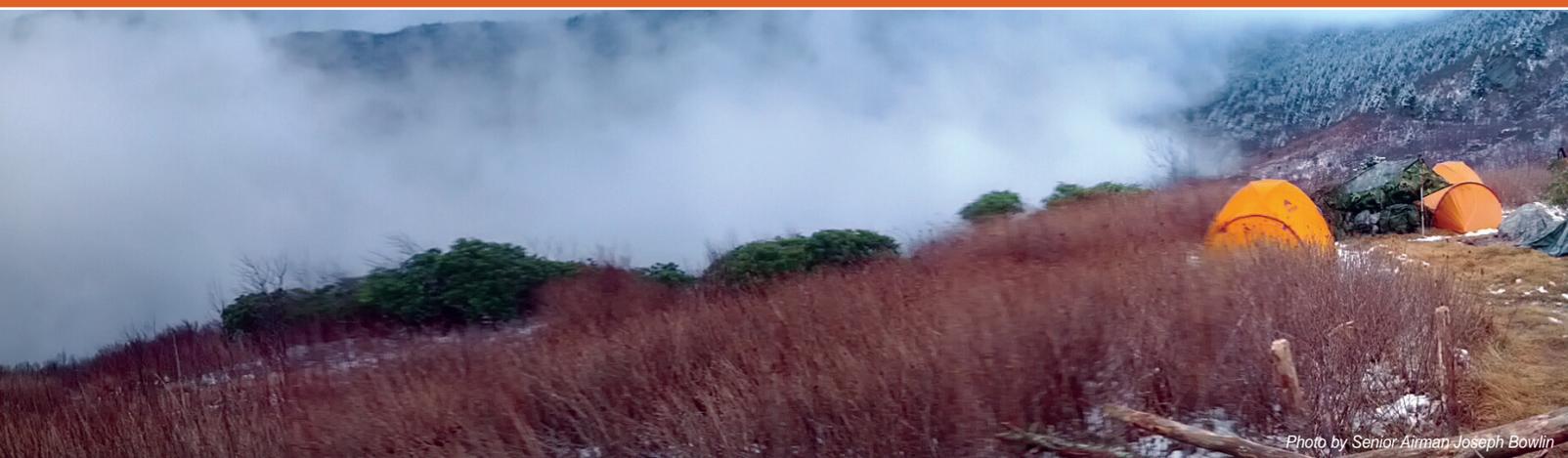


Photo by Senior Airman Joseph Bowlin

Indiana National Guard

By Bill Rivera

76th Infantry Brigade Combat Team Senior Training Advisor

The Indiana Army National Guard is undergoing a new transitional period, along with the rest of the United States Army. Over the past 10 years, the Indiana National Guard focused primarily on conducting stability operations as part of counterinsurgency operations in Afghanistan and Iraq in support of Operations Enduring Freedom and Iraqi Freedom.

Prior to that 10-year period, Indiana National Guard units focused on training and operations on a more conventional theatre of operations concentrating on offensive and defensive tactics against a uniformed opposing force.

Rotations to the Joint Readiness Training Center and the National Training Center coupled with division and brigade Warfighter exercises kept Indiana National Guard units in a high state of combat training readiness.

All that changed rapidly after the 9/11 terrorist attacks with the advent in 2003 of the Global War on Terrorism. Shortly after the United States invaded Iraq in 2003, the Indiana National Guard was reorganized to train under the Army

Force Generation model. They were converted from separate brigades to brigade combat teams while transitioning from Air-Land Battle doctrine to Full Spectrum Operations doctrine.

Additionally, the Indiana National Guard embraced the Warfighting Functions staff organization and oriented itself to functioning in an operational environment where information engagements outnumbered fire and maneuver engagements.

Those changes were initially an uphill struggle, but with dedication, commitment and hard work, the Indiana National Guard answered the call and accomplished its assigned missions during multiple deployments.

With operations that started in 2001 ending in Afghanistan and other parts of the Middle East, the Indiana National Guard finds itself once again in transition.

This time, the transition, in contrast with previous transitions, is not defined by a change in the operational environment. The United States is still very much involved in counterinsurgency, stability operations and contingency operations around the World.

Executive decision and policy changes driven primarily by budgetary constraints spurred this latest transition. The Indiana

Timeline since Sept. 11, 2001

Indiana Guardsmen assist with airport security, Oct. 2001.



Hurricane Katrina relief efforts, Sept. 2005



Ardent Sentry, May 2007.



9/11

2002

2005

2007



1-293rd Infantry deploys to Iraq, Dec. 2002.



76th Infantry Brigade deploys for OEF, July 2004.



53rd Civil Support Team certified, Nov. 2005.

Guard in transition

National Guard faces a new challenge to transition from current stability and counterinsurgency operations to meet new mission requirements under the Unified Land Operations doctrinal concept, and all that must be accomplished under rigorous budgetary constraints.

Army Doctrine Publication 3-0 defines Unified Land Operations doctrine as operations designed to seize, retain and exploit the initiative to gain and maintain a position of relative advantage in sustained land operations in order to create the conditions for favorable conflict resolution.

The ADP 3-0 furthers the concept that Unified Land Operations are executed through decisive action. Decisive action is the combination of offensive, defensive, stability and Defense Support of Civil Authorities operations.

Under Unified Land Operations doctrine, the Indiana National Guard must prepare for missions in an anticipated Operational Environment that:

- > Projects power into a region, opposed.
- > Seizes at least one, maybe more, base of operations.
- > Recognizes that the threat of WMD will require dispersal of U.S. forces and decentralized operations.

> Exceeds U.S. ability to control based on size of theater in size and population.

This doctrinal mission includes conventional tactical operations - attack and defend, homeland defense, domestic support to civil authorities, stability operations overseas and, if required, counterinsurgency operations.

This doctrinal change is the new transition that the Indiana Guard must embrace with the same determination and focus as in previous transitional periods.

The range and scope of new Army doctrinal missions as directed by the Department of the Army, coupled with the traditional civil support missions directed by the governor in support of the state of Indiana, will require a new direction in the way we train, organize and equip Indiana units.

The Indiana National Guard has always excelled in meeting the demands imposed by periods of change in the past.

Dealing with the difficult challenges of recruiting, training, equipping and maintaining a combat-ready force in the face of stringent budgetary constraints is the task facing our leaders, Soldiers and Airmen as they seek to ably develop the Indiana National Guard for future generations.

More than 3,300 Hoosier troops deploy in 2008.



Indiana's first ADT deploys in 2009.



From F-16's to A-10's for the 122nd Fighter Wing.



2008

2010

2012



181st transitions to Intelligence Wing in 2008.



TF 38, TF Cyclone return from deployments, 2010.



OEF deployments continue, 2012 to 2013.

National Guard's Patriot Academy

By Sgt 1st Class Brad Staggs

Atterbury-Muscatatuck Public Affairs

505 That's how many Soldiers received their Indiana High School Diploma at the Patriot Academy in the past three years.

In November, the 505th and last student, Soldier walked across the stage at the Patriot Academy gymnasium to receive his diploma from Academy Commandant Lt. Col. Kenny Freeman.

"It's a strange feeling to not only be in the last class, but also the last student," said Pfc. Jonathen Uchman, the 505th student. Uchman grew up in Gary, Ind., and dropped out of high school in order to be closer to his then, fiancé 400 miles away. "I guess it wasn't too bad, though, because it gave me a chance to come here."

In May 2009, the Patriot Academy, located at the Muscatatuck Urban Training Center in Butlerville, Ind., accepted its first student. The Academy was to be a three-year National Guard Bureau pilot program to help high school dropouts, who wanted to join the National Guard, earn their high school diploma.

In 2012, the decision was made not to extend the life of the program and Class 11-12 became the academy's final graduating class. The 21 student Soldiers representing 15 states took full advantage of being given a second chance to earn their high school diploma, pushing themselves to learn and give back to the local community.

"The community service we did has been the most memorable part of being here for me," said Pfc. Shawn LeRoy, Lafayette, La.

"I've never experienced a tornado before, but after the Holton tornado, I go to help people and especially kids," said LeRoy of the March 2012 tornadoes. "That changed my life."

For some, it was the physical challenge that made the Patriot Academy experience worthwhile.

Pvt. James Cross, a motor transport operator for the Michigan National Guard, remembers a particular event, an 18.6-mile road march, which pushed him to his limit.

"The Norwegian Ruck March has made the biggest impact on me while



Soldiers of National Guard Patriot Academy Class 11-12, the final class to graduate prior to the closing of the a

at the Patriot Academy," said Cross. "Because of the preparation we had to do and the teamwork involved. We were doing road marches three to four months before to prepare for it."

Cross said that he did pretty well for the first 10 miles and started feeling the strain of road marching while carrying a 25-pound pack through mile 15, but the last three miles were almost more than he could do.

"If it wasn't for my battle buddies that were with me, I probably wouldn't have made it," Cross said.

Indiana Assistant Adjutant General Maj. Gen. Clif Tooley was the guest speaker during the graduation ceremony.

"It's given an opportunity for these great Americans to do two things: don the uniform and serve this great country that we belong to and to achieve what is, undoubtedly, one of the major goals

of the 21st century which is to secure a valid educational degree. I'm proud of you all," said Tooley.

The real pride could be seen in the faces of the parents who were able to attend the graduation ceremony. Uchman's father, John, traveled from Elwood, Ind., to watch his son receive his diploma.

"He did this all himself," Uchman said. "Jon found the school, went to the recruiter, made the decision to come here. It was a decision that took a great deal of thought, but it was all him. I'm very proud of him."

He had no idea that his son would be the final graduate until he heard his name announced.

"This is a wonderful facility that has done a lot of good for our kids," Uchman said. "I'm honored that my son went here."

"It's given an opportunity for these great Americans to do two things: don the uniform and serve this great country that we belong to and to achieve what is, undoubtedly, one of the major goals of the 21st century which is to secure a valid educational degree. I'm proud of you all."

– Maj. Gen. Clif Tooley

graduates final class, closes doors



Photo by Sgt. 1st Class Brad Staggs

academy, throw their berets in the air in celebration.



Photo by Sgt. 1st Class Brad Staggs

Pfc. Jonathen Uchman, left, Gary, Ind., receives his Indiana High School diploma from Patriot Academy Commandant Lt. Col. Kenny Freeman during the final graduation.

Military school cases flag

By Sgt. 1st Class Brad Staggs
Atterbury-Muscatatuck Public Affairs

In an emotional flag-casing ceremony held at the National Guard's Patriot Academy, Muscatatuck said farewell and closed its doors forever in January.

Forty former students who graduated from the institution returned to say their farewells and stand with their classmates one last time on the gym floor of the school. They stood beside current and former school cadre, local civic leaders, Indiana Assistant Adjutant General Maj. Gen. Clif Tooley, and Adjutant General Maj. Gen. R. Martin Umbarger.

"Thank you to our graduates for coming back," Umbarger told the former students. "We said it when you graduated: this is your school, this is your academy ... nobody can take that away from you."

The Patriot Academy opened its doors in July of 2009 in order to give young people from all over the United States a second chance. High school dropouts who met strict criteria and wanted to join the Army National Guard from any of the 54 states and territories could come to the facility in Butlerville, Ind., after completing basic training and earn an accredited Indiana High School diploma.

The program, which was the brain child of retired Lt. Gen. Clyde Vaughn during his tenure as director of the Army National Guard, began in July

of 2009 as a three-year pilot program intended to raise recruiting rates while helping young people who would otherwise have fallen by the wayside.

A quote by Vaughn captured on a brass plaque which sits at the main entrance to the schoolhouse reads: "Patriot Academy provides an opportunity for America's youth to become a Guardsman and a productive citizen in their local community while serving their state and country."

Spc. Scott Mix is one of those young people whose life was changed by his experience at the Patriot Academy. He came to the academy in 2009 as part of the very first class, graduating in March 2010 and returned for the flag casing.

"My experience was rough at first because it was a brand new program," said Mix. "Everything that I have done throughout my military career really comes back to the Patriot Academy and what I learned here. It established what I am today."

Today, Mix is a full-time recruiter in Elkhart, Ind. He often tells other young people about the importance of getting a high school diploma and does so every chance he gets.

"I can't thank everybody enough for what this program brought me," Mix said. "It gave me my high school diploma. I learned how to be a man, how to be a father, a husband. It taught me everything I need to be a responsible grown-up."



Photo by Sgt. 1st Class Brad Staggs

National Guard Patriot Academy Commandant Lt. Col. William Freeman, right, and Command Sgt. Maj. Steven Ridings case the Patriot Academy flag for the last time in January.



The Jozwiak triplets talk to each other during a drill weekend.

Heads spin with triplet cadets

By Staff Sgt. Loretta M. Silvers
1538th Transportation Company
Unit Public Affairs Representative

Lots of things come in threes: chipmunks, musketeers, stooges, blind mice, wise men, little pigs, billy goats gruff, goals for a hat trick and coins in a fountain.

In October, three platoon leaders joined the 1538th Transportation Company, headquartered in Elkhart, Ind. The soon-to-be lieutenants are history majors at Holy Cross College, Notre Dame, Ind.

But what sets the new platoon leaders apart from other Soldiers is they are triplets: Allen, Matthew and Randy Jozwiak. They not only look similar, but they are also notorious for answering for each other when asked a question.

It's confusing talking to the cadets when asking them questions, said their new commander, Capt. Jon Dudeck of the 21-year-old trio.

Two of the Jozwiak triplets are identical and one fraternal. The three of them said they are in constant competition with each other, and it is one of the reasons they joined the Army National Guard.

Why else did they join?

Randy said his father, an Army National Guard sergeant, had a lot of positive things to say about the military and when the triplets were young, he told them to watch the History Channel instead of playing video games.

Allen's early exposure to history is what influenced him to join.

"Civilization has been determined by military might," Allen said.

Matthew's reason was another example of military might, telling stories of Maj. Gen. William Tecumseh Sherman's "March to the Sea" during the Civil War. The triplets said they are decedents of the Union general.

They continue to compete in private life, too. When growing up, they all enjoyed sledding. Allen recalled one time that the sled slipped and a broken piece went into his leg. Without allowing his brothers to gain on him, he pulled the stick out and continued to sled. He said there were red streaks in the snow as a trail.

While they are competitive with each other, they still support one another. Randy said they had their own language when they were little, and they were the only ones who understood it. They grew up using this language, but have now outgrown it.

The brothers all look forward to their military careers. Combat arms, aviation and transportation are avenues they hope to experience in their futures.

More Trios

Huey, Dewey and Louie
Father, Son and Holy Ghost
The Good, the Bad and the Ugly
Blood, Sweat and Tears
Tinkers, Evers and Chance
Rock, Paper and Scissors
Faith, Hope and Charity

Indiana Guard

Command Sgt. Maj. James Brown, the Indiana National Guard's former senior enlisted Soldier, said goodbye to his fellow troops in a retirement ceremony March 3. Yet he'll probably see them again as he slides into his new, civilian role as director of Indiana Department of Veterans Affairs as selected by Gov. Mike Pence.

Brown reflected on a career spanning from the jungles of Vietnam to the sands and mountains of Iraq and Afghanistan. He shared a list of people he wanted to thank personally.

Serving and retired, enlisted to generals, he provided each name with a purposeful story and genuine sense of humbled gratitude. They in turn offered their thoughts on who many called a "Soldier's Soldier."

"In one of my first conversations with Command Sgt. Maj. Brown he told me "each of us found something in being a Soldier that found a place in our hearts." That fully describes Command Sgt. Maj. Brown, he has the heart of a Soldier and he has Soldiers in his heart."

Retired Maj. Gen. Tod Carmony

"State Command Sgt. Maj. Jim Brown has had a great impact on all the current command sergeants major in the Indiana Army National Guard. He has had a part in mentoring and molding each of us in his own way to better help our Soldiers and their Families. Command Sgt. Maj. Brown is truly a Soldier's Soldier, and he truly cares about all Soldiers. It was an honor to be able to serve for him and with him for all these years."

Command Sgt. Maj. Otis L. Pugh

"Command Sgt. Maj. Brown was a Soldier's Soldier, and they loved him. He had the uncanny ability to chew someone's ass off, then have them smiling and thanking him before they would leave. If you wanted to know what right looked like for a senior noncommissioned officer and command sergeant major, Jimmy Brown was it. It was a personal and professional pleasure to serve with him, and we are a better Army because of his service."

Maj. Gen. Gregory J. Vadnais

"Command Sgt. Maj. Brown is a great Soldier, senior leader, and noncommissioned officer. I have been fortunate to work with

Ismen bid farewell to ‘Soldier’s Soldier’

a few, great command sergeants major who have been invaluable to me and have had a profound influence on my career. I’m proud to say that Command Sgt. Maj. Brown is among those command sergeants major.”

Brig. Gen. Michael J. Osburn

“You learn a lot about a person serving together in difficult and complex situations. I had the honor to serve with Jim Brown during our entire period of war and the privilege of serving with him in as a combat advisor to the Afghan National Army in 2010. I was the commander, and he was my command sergeant major on our 18-person advisor team. He was 61 years old at the time and ran circles around Soldiers a third of his age, secured the trust and confidence of our Afghan partners, was fired upon while manning the wall during an attack of our base and traveled without fear throughout a dangerous area in the most deadly year of the war. Forty years removed from his first combat experience in Vietnam, Jim Brown displayed his selfless service, love of Soldiers and dedication to mission. He is a great friend, unmatched professional and the Soldier I personally most admire in my 30-plus years in uniform.”

Col. Kenneth E. Ring Jr.

“State Command Sgt. Maj. Jim Brown served his state and our country for decades and now will serve Indiana veterans as Gov. Pence’s Director of Indiana Veterans Affairs. As chair of the Indiana Senate Veterans Affairs Committee and as a retired Air National Guardsman, I am proud to once again work with Jim and look forward to his counsel.”

Senator Tom Wyss

“When I first met Jim, he was a ‘salesman with a vision.’ In retrospect, he was the catalyst that helped transform the Noncommissioned Officer Corps to what it is today. I consider him to be one of the architects that helped shape today’s Indiana National Guard.”

Retired Maj. Gen. Rick Moorhead

“I can’t thank Command Sgt. Maj. Brown enough for everything he has done for me and the impact he has had on my



Indiana National Guard Command Sgt. Maj. Jim Brown, the senior enlisted advisor for the Regional Core Training Team 2, speaks with Afghan National Army Sgt. Maj. Zar M. Sherzad, sergeant major for the 203rd Thunder Corps, 3rd Brigade, at Forward Operating Base Vulcan in Afghanistan, April 14, 2010. Brown and Sherzad spoke at a conference on the development of the ANA’s noncommissioned officer program on FOB Vulcan earlier in the day. “If you don’t like the Army, you have to stay in and change it to the Army you want it to be. I see it in your eyes that you love this new army, this idea of a new Afghanistan. When you’re old the young people will say, ‘thank you,’” said Brown.

career. I will always remember him as a leader who always put Soldiers first and how he was able to inspire and touch so many Soldiers.”

Command Sgt. Maj. James H. Martin

“Command Sgt. Maj. Brown served many roles to individual people. He’s a father, husband and leader, but to me, he is a friend. Someone, I can count on for solid guidance. Thank you for your continued leadership and friendship through the years.”

Master Sgt. Lisa Baldwin

“Command Sgt. Maj. James Brown has been my primary leadership mentor since the mid 1990s when he became a first sergeant in 1st Battalion, 293rd Infantry. It would have been very hard if not impossible, for me to achieve the things I have without his mentorship as I made my way through the senior noncommissioned officer ranks. He is one of the last of a dying breed - a true Green Tab, Combat Leader that is willing to put it ALL on line for his Mission, Unit and the Soldier. His leadership will be sorely missed! See you at the LZ!”

Command Sgt. Maj. Charles H. Cox II

“Jim has the heart and spirit of a warrior sharpened over years of good and bad experiences. God brings special people into our lives. Those of us who served with him are forever blessed.”

Retired Colonels Marji and Art Courtney

“Command Sgt. Maj. Brown is the type of guy I would follow into the Valley of the Shadow of Death and not question it one bit. Why you ask? Because he would do the same thing for me ... and he would be the biggest and baddest mamba jamba in the valley!”

Retired Sgt. 1st Class Tim Dyke

“Jim, I can’t thank you enough for your mentorship, your leadership, your friendship. I’m so glad we will continue to work together, as you take care of veterans the way you have taken care of Soldiers.”

Maj. Gen. R. Martin Umbarger

“As your son, I want to tell you thank you for the military leader you are, the dad you’ve been. You’re my hero.”

1st Sgt. Josh Brown

Editor’s Note: See more congratulations at www.facebook.com/CSMJIMBROWN

Medal of Honor

Hoosier, Civil War private captures Rebel flag

By Maj. Allen Skinner

Assistant Professor of Military Science
at Indiana University

On July 12, 1861, President Abraham Lincoln signed into law a bill creating the Army Medal of Honor. Several Soldiers retroactively received awards for deeds done earlier in the war.

Ultimately 1,522 medals were awarded during the Civil War. Of that total, 45 of them were Indiana residents; 42 Soldiers and three Sailors. One was Pvt. Richard Taylor with Company E, 18th Indiana Infantry, was one of the first Hoosiers to receive the medal.

Taylor, born in Alabama, traveled to Indiana and enlisted in the 18th Indiana at Martin County on Aug. 16, 1861, as an infantry private.

The 18th Indiana fought in several of the major campaigns in the west, particularly in Gen. Ulysses S. Grant's operation to isolate and capture the major river port of Vicksburg, Miss. After a re-enlistment furlough, the 18th Indiana deployed to Virginia in the summer of 1864.

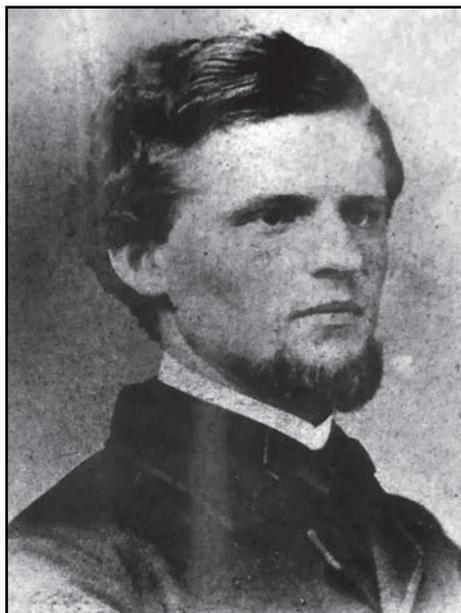
Once there the Hoosiers of the 18th helped in the fight to gain control of the critical Shenandoah Valley, the breadbasket of the eastern Confederacy.

Following a summer of fighting, the Rebel army under Gen. Jubal Early had withdrawn south and up the valley, allowing the Federal Army commanded by Gen. Philip Sheridan to confiscate or destroy critical supplies.

Stung by the destruction, Early counterattacked Sheridan with a surprise dawn attack on Oct. 18 1864, at Cedar Creek, Va., which collapsed the Union VI Corps. The Federal XIX Corps, including the 18th Indiana, was better prepared, and fought a delaying action to allow the Federal Army to form a coherent defense.

Sheridan quickly rallied his stunned troops, and threw a powerful counterpunch at Early's army, which had paused after the first success to plunder the Yankee encampments.

The Federal counterattack shattered Early's left flank and drove the Rebels from the field; the Federal victory left



Pvt. Richard Taylor, Medal of Honor recipient.

the Union firmly in control of the valley for the rest of the war.

In the midst of the fighting was the parent unit of the 18th Indiana, the 4th Brigade, 2nd Division, XIX Corps. Commanded by Col. David Shunk,

the 4th Brigade conducted an orderly withdrawal under pressure, managing to remove the regimental artillery and reform in a temporary defensive position.

When Sheridan counterattacked around 3:30 p.m., the 4th Brigade participated in pushing the disorganized enemy back until the Federal troops reoccupied their original positions. Fighting was heavy with the 4th Brigade suffering 329 casualties.

The 18th Indiana was in the thick of the fight for the entire day, losing 51 Soldiers killed and wounded in return for capturing 25 Rebel prisoners.

During the course of the action, Taylor's company lost four Soldiers to wounds suffered in the fighting. In a day where acts of valor were the norm, Taylor's actions stood out on the battlefield.

No exact record of his actions exists, but during the battle Taylor captured the colors of a Rebel infantry regiment, certainly at great personal risk. Regimental colors were considered the soul of a unit, and Soldiers would willingly risk their lives to keep the colors out of enemy hands.

Shunk's report:

It would appear invidious to mention individual cases of gallantry during the day where all, both officers and men, did their whole duty. I can only refer to A. J. Kenny, lieutenant colonel, commanding 8th Indiana; W. S. Charles, lieutenant colonel, commanding 18th Indiana; J. Q. Wilds, lieutenant colonel, commanding 24th Iowa; B. W. Wilson, lieutenant colonel, commanding 28th Iowa, who were wounded early in the engagement, while bravely leading their men against the enemy; Ira Hough, private Company E, 8th Indiana; Richard Taylor, private, Company E, 18th Indiana, who each captured a battle-flag from the enemy.

Shunk's endorsement was forwarded thru command channels to the War Department, which published orders for Taylor to receive the Medal of Honor on Nov. 21, 1864.

Taylor's award citation simply reads: capture of flag.



A U.S. Army Civil War Medal of Honor

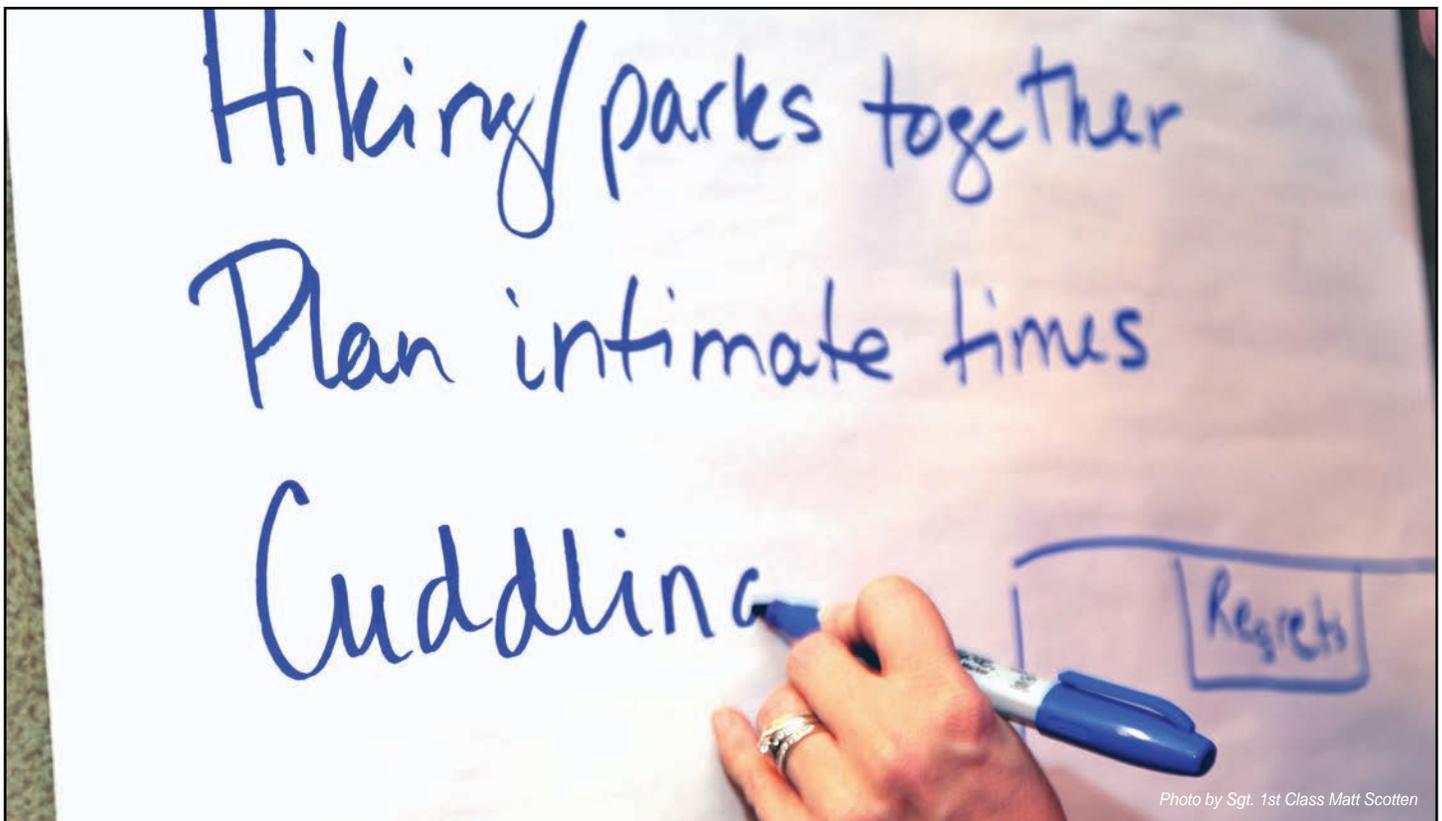


Photo by Sgt. 1st Class Matt Scotten

Military couples learn how to strengthen their marriages by communicating more effectively with each other at Strong Bonds events.

Strong Bonds strengthen military families

By Sgt. 1st Class Matt Scotten

Indiana National Guard Public Affairs

“My grandmother once asked me how often I changed the oil in my car, and I told her I did it once every 3,000 miles,” said Capt. Adin Rodgers, deputy state chaplain. “Then, she asked me how often I checked the oil in my marriage.”

With a national divorce rate of roughly 55 percent, it is more important than ever for couples to periodically “check the oil” in their marriages. In the military, where the divorce rate is even higher, largely due to the stresses that deployments and other factors of military lifestyle place on relationships, looking at ways to strengthen those bonds can be even more crucial.

The Army recognized that the Soldier with a strong family is typically a stronger Soldier; better able to focus on the mission at hand rather than worrying about what is going on at home. In an effort order to help keep military families strong, the Army developed a program called Strong Bonds. According to the mission statement listed on the Strong Bonds website, Strong Bonds is a unit-based, chaplain-led program which assists commanders in building individual resiliency by strengthening the Army Family. The core mission of the program is to increase individual Soldier and family member readiness through relationship education and skills training.

Strong Bonds is conducted in an offsite retreat format to maximize the training effect. The atmosphere provides a fun, safe, and secure environment in which to address the impact of relocations, deployments, and military lifestyle stressors.

Indiana’s December program focused on “The 8 Habits of a Successful Marriage.”

“It’s designed to teach couples skills that will help them to better communicate with and understand their spouse,” said Capt. Cliff Pappé, 81st Troop Command support chaplain and Strong Bonds instructor.

Although the program is chaplain-led, the program is not religious-based. Instead, chaplains tap into their backgrounds in conflict resolution and counseling.

“Because this program is hosted by chaplains, a lot of people think it is religious in nature,” said Rodgers, who is also a Strong Bonds instructor. “These are very religiously neutral. We do talk about a spiritual aspect of the overall health of the marriage in some of the curriculum, but it is really focused on just making sure that other piece to a person’s life and personality are being addressed in their marriage.”

Indiana Army National Guard 1st Lt. Tyler Mitchell, with the 38th Combat Aviation Brigade, attended the Strong Bonds Program with his wife of four years, Tammi. They said they already had a strong marriage before coming to Strong Bonds, but they wanted to learn ways to continue to make their marriage even stronger.

“I knew the Army cared about its Soldiers, but until you come to an event like this, you don’t really know the lengths the Army goes through to help their Soldiers,” said Tammi. “I would definitely recommend this to any military family, whether they think they need help in their marriage or not. There is always room for building a better marriage.”

The Strong Bonds has been successful enough in helping married military families, that they began offering a program for single Soldiers, as well. For more information on Strong Bonds, or to search for an event near you, go to www.StrongBonds.org.



Photo by Sgt. William E. Henry

Indiana National Guard Soldiers with 38th Sustainment Brigade, headquartered in Kokomo, and Company C, 2-238th General Support Aviation Battalion, headquartered in Shelbyville, prepare to load a simulated patient into a UH-60 Black Hawk helicopter during a mass casualty training exercise at Camp Arifjan, Kuwait, Wednesday, Feb. 6, 2013. Both units are deployed on separate missions to Kuwait in support of Operation Enduring Freedom, and the Hoosier Soldiers came together to train.

Hoosier aviators, sustainers train in Kuwait



Photo by Sgt. William E. Henry

Indiana National Guard Sgt. Jason Hare, a Company C, 2-238th General Support Aviation Battalion flight medic, speaks on the radio while preparing to strap in a simulated medical evacuee. Company C Soldiers are responsible for aerial medical evacuation in Kuwait in support of Operation Enduring Freedom. Hare, Columbia City, Ind., provided emergency medical care during the training exercise.



Photo by Sgt. William E. Henry

Indiana Army National Guard flight medics communicate during a mass casualty training exercise.



Photo by Sgt. William E. Henry

Indiana National Guard Staff Sgt. Tony Beach, left, 38th Sustainment Brigade, and Sgt. Ronald Johnson, Company C, 2-238th General Aviation Support Battalion, tend to simulated injuries during an exercise.

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one from that detachment had ever been to a place like Hope and nobody from Hope probably knew anybody from Gary. They became the best of friends. I've heard such wonderful, warm things from both sides that it's stuck with me. That experience was replicated over and over again.

Indiana Guardsman: How have you seen the Indiana National Guard working with other state agencies in day-to-day operations and during emergencies?

Daniels: I think that cooperation has been excellent, and it's been strengthened. I remember very clearly coming into office and being given a briefing on what was called Homeland Security and it was pretty obvious to me that no one was in charge. I remember saying, now if you need resources from that agency, do you just ask for them. A person said, well they will help if they can. Well, I said that's not a very good way to operate; the military doesn't operate that way. I said we're going to have a system where everybody marches to one set of directions. The Guard was the lead on that. In my eight years, I

never saw the kind of territoriality or turf consciousness that can get in the way in government, thanks to the Guard, and I'll say other agencies too, that never got in the way of life-saving business of responding to disaster.

Indiana Guardsman: Can you tell us how the Ride with the Governor events came to benefit the National Guard Relief Fund?

Daniels: Well we were having motorcycle rides just to promote motorcycle safety and things like that. Somewhere in the first or second year, I discovered, I think, encountering some Guard families who were having some short-term financial problems. We didn't have a tool to fit that. With all the benefits and all the good things that the Department of Defense and the state tried to do, we didn't have an emergency fund. So General Umbarger and I said let's have one, and we got it started. We did it with voluntary donations for a while now, of course, it's augmented by some state funds. I thought it was extraordinarily important. It was just absolutely unacceptable to me that families who are sacrificing so much

serving as Citizen-Soldiers, somebody in that family should ever be in a real jam, and we didn't have any way to help them. So I'm very glad we put that there and I can guarantee you that it's a favorite cause of the motorcycle riders I know. They feel really good about chipping in to that particular cause. They are all very, very strong patriots and advocates for our people in uniform. So it seemed like a natural marriage.

Indiana Guardsman: Is there anything else you would like to say about your experience as Indiana National Guard commander in chief?

Daniels: Well, it has been the privilege of a lifetime. No one could have known, I sure didn't at the outset that our eight years here would almost absolutely overlap the period of the largest deployments and some of the highest casualty unit rates in a long, long time. But that just underscored to me first of all the value, the bravery of the men and women of the Guard and secondly, the solemn obligation I had to put this at the top of my priority list. I believe that I can always say that I kept it there.

Pence from page 13

but flooding in my own hometown of Columbus, Indiana, where 10,000 homes were destroyed. You know I've been witness of the Guard's ability to come in and play that critical role that here, in the part of the country, where we have all different varieties of the most extreme weather; our National Guard has the ability to make an enormous difference. And I know that those who put on the uniform of the National Guard cherish that role. Frankly, the communities that are affected by crisis, I think it is enormously comforting when Hoosiers see uniformed women and men of the National Guard who are present and who are there and can provide a kind of security and stability in an emergency environment that will allow communities to be able to piece things back together.

Indiana Guardsman: Anything else you would like to say as the Indiana National Guard's new commander in chief?

Pence: I just hope that members of the Indiana National Guard, and especially their families, know how proud every Hoosier is for those who step forward and put on the uniform. We have the fourth largest Army National Guard in the country and Hoosiers are proud of that. We celebrate that, and we understand that the Citizen-Soldier in this day and age is every bit the same Soldier as any other Soldier. And that the challenges that their families face are virtually identical to the full-time Soldier with the number of deployments that have happened in many families' cases. I would just want the National Guard to know that they have a governor who understands and appreciated their service to our state and to our nation. But I hope they also know that



Maj. Gen. R. Martin Umbarger meets with Indiana Gov. Mike Pence at an Indiana National Guard leadership conference at Camp Atterbury in March.

they have a governor and a first lady that appreciates what their families do. We were very pleased when Mrs. Pence was able to announce that excess proceeds from all of our inauguration activities were able to go to the National Guard Family Relief Fund. We look forward to continue being there, not only for those who put on the uniform, but for those that are holding down the homefront and carry those brave men and women in their hearts and in prayer in the times that they are serving our nation at home and abroad.

Circle from page 4

agricultural workshops at two Afghan universities, and he also helped develop agricultural high school curriculum.

Indiana sent its first ADT to Afghanistan in 2009. Since that time, the agribusiness troops moved from training the farmers directly to training the trainers, the professors who will then impart that knowledge to the farmers.

“I had the opportunity and the privilege to serve on behalf of the people in Indiana and the Indiana Guard to help support good people. We accomplished something positive,” said Gulley.

Through the deployment and training the trainers, Gulley met and became a good friend of an Afghan agricultural professor, Moqbal, who prefers not to be known by his full name.

They’ve come full circle.

For eight weeks Moqbal, with about a dozen other Afghan professors, came to Indiana through Purdue University’s International Programs in Agriculture Office, which is the host institution for the Afghan Junior Faculty Development Program.

The goals of the program are to broaden and enhance the professors’ skill sets.

At the Jay County High School, the Afghan professors saw firsthand a rural Midwest high school, its facilities and the students’ learning experiences.

For a teacher, Guardsman and Afghan professor, the site visit to Jay County High School allowed them to become reacquainted.

Moqbal said he was glad to see Gulley again. Standing in the high school’s greenhouse, he said the facilities were outstanding. He admired the depth and breadth of the equipment and resources the U.S. students have available to them.

Just like the Indiana Guardsmen who imparted their agricultural knowledge to the Afghan people, it will now be up to these Afghan professors to share the knowledge they’ve learned in the Hoosier state.

“When you work hard and have access to knowledge, you can do good things,” said Gulley. “Education itself brings people together, and this exchange will help broaden that exposure in Afghanistan and Indiana.”

They’ve come full circle.

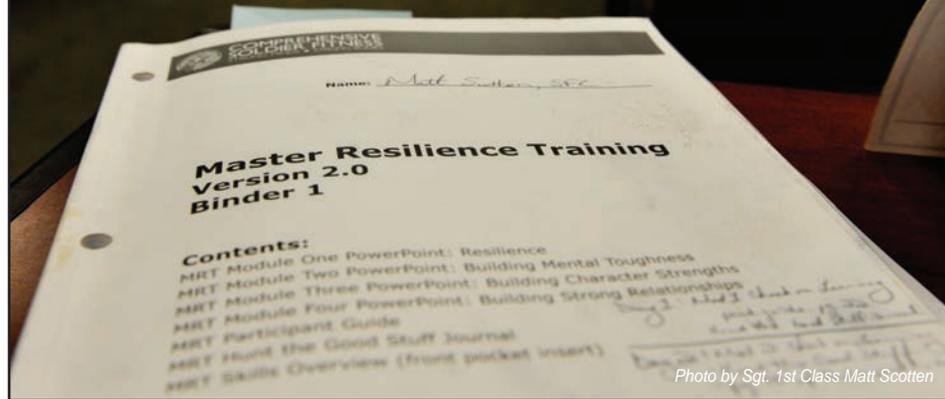


Photo by Sgt. 1st Class Matt Scotten

Resilience course teaches troops proactive approach

By Sgt. 1st Class Matt Scotten
Indiana National Guard Public Affairs

The Indiana National Guard offers a one-week curriculum to junior leaders across the state called the Resilience Trainer Assistant course.

Sgt. 1st Class Daniel Bozarth, an RTA instructor at the 138th Regional Training Institute at Camp Atterbury Joint Maneuver Training Center, said the class, as well as the Master Resilience Trainer course it is based upon, represents a more proactive approach to suicide prevention and ways to handle stress than has been used in the past.

“This is not like our typical suicide awareness training classes that help identify at-risk Soldiers,” said Bozarth. “Rather, this class teaches leaders to identify how Soldiers react to different kinds of stresses so we can help those Soldiers learn how to better handle everyday situations in an effort to keep those Soldiers from ever getting to that point where they feel like they have to take their own lives.”

Students attending the class were equally impressed with what they found when they arrived at the RTA course. Sgt. Elan Taina, with Company C, 2nd Battalion, 152nd Cavalry Long Range Surveillance, said the course was nothing like he expected.

“We learn to identify the reasons that Soldiers stress in different situations and how those are often related to feelings that may seem obvious on the surface, but are often rooted to deeper beliefs and feelings that the Soldiers themselves may not even be aware of,” said Taina.

The growing emphasis on the RTA program across the country is indicative

of a progressive change of priorities in regard to Soldier readiness, said Indiana National Guard Chief of the Joint Staff, Brig. Gen. Brian Copes.

“Before the war on terror, when it came time for annual training, our whole mentality was ‘train, train, train, train, train,’ and that’s what we would do. We would go out in the field and train. And we thought that all that administrative and logistical stuff would just magically fix itself,” said Copes.

Copes said that one of the biggest challenges for the National Guard over the last dozen years has been to get out of the mindset of simply going to the field and training in warrior tasks to make Soldiers ready for deployment. The challenge has evolved toward finding other ways to ensure that as an organization, the Indiana National Guard produces the most measurable state of readiness possible, and there is more to preparing a Soldier for deployment than just making sure he is familiar with weapons and tactics. Furthermore, the National Guard is tasked with finding ways to do this with as few as 39 training days per year between drill weekends and annual training.

“That is what we do, we aim to produce the highest state of readiness possible for support of global operations,” said Copes. “We would love to spend those 39 days out in the field training, but we have come to the hard realization that there is a huge difference between being trained and being ready. What we are doing here is an extension of that cultural change. This is an effort to be proactive and address those issues long before the Soldier feels overwhelmed in the first place.”



Indiana Army National Guard Maj. Robert Brake, right, 6-19th Agribusiness Development Team commander, embraces his daughters, Sarah and Sydney, during the unit's departure ceremony at the Johnson County Armory in Franklin, Ind., Sunday, Feb. 24, 2013. Photo by Sgt. Cassandra Monroe



Indiana National Guard Soldiers from 38th Sustainment Brigade move a simulated patient onto a Company C, 2-238th General Support Aviation Battalion UH-60 Black Hawk helicopter during a mass casualty training exercise at Camp Arifjan, Kuwait, Wednesday, Feb. 6, 2013. Both units are deployed on separate missions to Kuwait in support of Operation Enduring Freedom and linked up to train. More photos on page 24. Photo by Sgt. William E. Henry